

## Business summary

## CONTENTS

## ENTS

Beemcham, the UK health care and consumer company, is to buy Norcift. Thayer, the US proprietary medicines company, for \$39m. The deal, which is subject to regulatory clearance in which other companies, including Boots of the UK, were rumored to be bidding for Norcift, is being sold by Norcift to Thayer, a subsidiary of the US company as part of its \$1.9m acquisition of Revlon earlier this month. Beemcham is also acquiring Reheis, a manufacturer of fine chemicals, but intends to sell it as soon as possible for a profit of \$50m. The sales of Reheis, along with Norcift, was insisted on by Thayer. **Thayer Pride.** Beemcham forecasts that Norcift, which produces 250 distinct tobacco and oral treatments, will have sales operating profits of \$34m in 1986 on sales of \$111m. The forecast profits are 48 per cent ahead of last year's \$23m.

The asset value of the two businesses combined is around \$43m. Beemcham intends to write off the goodwill arising on the acquisition over a 40-year period, giving rise to an annual charge of around \$1m. However, Beemcham said that the deal would also give rise to a net contribution to profits in 1986-87 after interest charges and the write-off of goodwill.

News of the deal was well received in the stock market, which matched Beemcham shares up 13p to 334p. Although investors had been warning of the impending acquisition, the scale of profits growth at Norcift was unexpected.

Beemcham US has a portfolio of proprietary medicines, toiletries and household products worth \$341m last year, with operating profits of \$38m.

AN RARE SHOW of unanimity, America's NATO allies yesterday welcomed the outcome of the Geneva summit meeting between President Ronald Reagan and Mr. Mikhail Gorbachev as laying the foundations for better East-West relations.

The allies' warm appreciation was expressed at a specially summoned session of the NATO's Council to which President Reagan, who had flown to Brussels straight from the summit talks, presented his personal assessment of his discussions with Mr Gorbachev.

The NATO meeting, which lasted for about an hour, was attended by the 16 governments — out of the total of 16 members of the alliance — and all their foreign ministers, an indication of the importance which they attached to Mr Reagan's report.

Although President Reagan was clearly unable to go into great detail during such a short meeting, he gave a very positive report of his discussions with the Soviet leader, emphasising in particular the good atmosphere in which they were held.

Prime Minister Margaret Thatcher, Britain's Prime Minister, said on leaving the meeting that the summit had been

"very constructive" and obviously presented a basis for confidence in the future.

"Everyone had been very warm in support for President Reagan and full of appreciation for the effort that he himself had made."

Mr Thatcher, Chancellor Helmut Kohl, West German, and Bettino Craxi, the Italian Prime Minister, all expressed their satisfaction that President Reagan had taken so much trouble in consulting his allies both before and after his talks with Mr Gorbachev.

The US President's undertaking that all developments from the Geneva summit would continue to be discussed in the context of the US with members of the alliance was particularly welcomed.

Mr Kohl said at a press conference last night that no one had expected President Reagan's discussions with Mr Gorbachev to lead to the solution of all or any of the complicated problems on the table.

What was important was that a dialogue, which West Germany and the other Western European governments had long advocated, had now begun. The period of contact had now begun, and it was a matter of progress towards a better East-West relationship to be made.

THE IRISH parliament last night approved the Anglo-Irish agreement on Northern Ireland by 86 votes to 75 at the end of a three-day debate on the accord.

The agreement, signed at Hillsborough Castle in Northern Ireland last Friday by Mrs Margaret Thatcher, Britain's Prime Minister, and Dr Garret FitzGerald, Ireland's Prime Minister, will take effect on 1 January 1973 by both parties' agreement.

It is now to be debated in the House of Commons next week, where it is assured of a majority.

Dr FitzGerald's Fine Gael-Labour coalition had an unusually comfortable majority in the Dail (lower house) - its margin of victory over the opposition Fianna Fail party was reinforced by support from one Fianna Fail member, an independent deputy and two members of the anti-union Workers Party.

Mr Charles Haughey, the Fianna Fail leader who has denounced the agreement as "betraying the Republic's constitutional commitment to Irish unity, led his party in voting against the pact despite a suggestion by some Fianna Fail deputies that they should abstain.

A Fianna Fail amendment - proposing a constitutional conference including Northern Ireland Unionists - to formulate arrangements for a referendum - was defeated by 86 votes to 75.

During the debate, some disquiet emerged in Fianna Fail ranks that the leadership's opposition to the deal, which gives Dublin a formal say in Northern Ireland affairs for the first time, was out of step with many constituents who felt the

**Continued on Page 16**

**Continued on Page 16**  
**Unionists' court plea fails, Page 8**

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## CONTENTS

<b>Europe:</b> animal rights worry for chemical industry . . . . .	3	<b>Summit:</b> arms race regulated but not abated . . . . .	14
<b>Philippines:</b> support grows for Corazon Aquino . . . . .	4	<b>Politics Today:</b> still dark in the old House . . . . .	15
<b>Italy:</b> shuffling the balance of corporate power . . . . .	9	<b>Lombard:</b> the joys of debt defaulting . . . . .	15
<b>Technology:</b> low-speed energy saver . . . . .	10	<b>Lex:</b> Distillers; Beecham; Burtons; BP . . . . .	16
<b>Editorial comment:</b> summit; UK economy . . . . .	14	<b>Norwegian exports:</b> Survey . . . . .	Section III



## EUROPEAN NEWS

## Three accords are only concrete sign of new start in relations

BY DAVID BUCHAN

THREE agreements signed, or foreseen, yesterday in Geneva by President Ronald Reagan and Mr Mikhail Gorbachev should make it easier for Americans and Russians to study each other's science, arts, and language, to fly to each other's country, and to obtain consular assistance once they are there.

In contrast to arms control, officials of both countries had laid the groundwork well before the Geneva summit for new accords on civil aviation, exchange programmes, and consulates.

The only remaining question in at least American minds—answered in the affirmative this

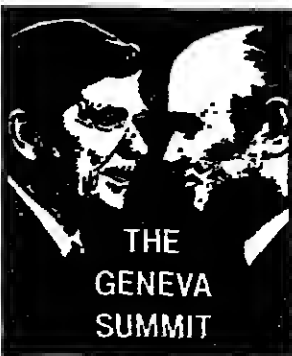
week by Mr Gorbachev—was whether the Soviet leader was ready to give his imprimatur to some of the agreements, if he did not persuade Mr Reagan to climb down on his Star Wars programme.

In the event, a new six-year agreement was signed "on contacts and exchanges in scientific, educational and cultural fields," as the Geneva statement puts it, as the only concrete sign so far of the new beginning in US-Soviet relations that both leaders talked of. But they both spoke of their "desire" to reach civil aviation and consular accords at an early date.

The new agreement on exchanges fills a gap left when

the previous government-to-government accord lapsed in 1979. Talks on its re-negotiation were cancelled by the Carter Administration when Soviet forces invaded Afghanistan at the end of that year. The result is that overall exchanges between the two countries, including students, academics, officials, scientists, and performing artists, had by this year sunk to 20 per cent of their 1978 level.

The five-year exchange of an official exchange agreement put a stop to travelling exhibits of US life and industry which had hitherto proved very popular in provincial Soviet cities, and to almost all visits



THE GENOVA SUMMIT

by American performing artists. Less hard hit have been academic exchanges, partly

because the Soviet Ministry of Higher Education proved more co-operative than the Ministry of Culture, and partly because US universities stepped up their private exchange arrangements.

But the Reagan administration, with its new restrictions on the transfer to the Soviet bloc of what it judges sensitive scientific and technical information, has made it harder for US scientists to visit the Soviet Union.

● The US and Soviet Union, together with Japan, have agreed on a set of air safety measures, including the use by non-Soviet airlines of Soviet guidance beacons, in the North Pacific to prevent any recur-

rence of the shooting down in 1983 of a South Korean airliner. This was considered by the US, which lost one Congressman and many of its citizens in the incident, an essential precondition for renewal of bilateral civil air links.

US and Soviet officials are working on a resumption of flights between their two countries, banned by the Reagan Administration in 1981. The Soviet Union is known to be very keen to have Aeroflot flying once more to New York and Washington.

At present, Soviet citizens have to reach the US via Canada or on foreign airlines demanding hard currency.

● The two countries, which already have consulates in Leningrad and San Francisco respectively, were on the point of agreeing new ones in Kiev and New York when the US froze negotiations in 1979 at the time of the Afghanistan invasion.

This was considered by many US officials in retrospect to be a "shot in the foot."

Last week, a US government team was in Kiev surveying possible sites. But the Soviet Union is believed to have made establishment of the Kiev consulate dependant on prior satisfaction of their desire to have Aeroflot flying once more into the US.

## 'Differences remain on crucial issues'

THIS IS the text of the English-language joint statement issued yesterday by President Ronald Reagan and Mr Mikhail Gorbachev.

By mutual agreement, President of the United States Ronald Reagan and General Secretary of the Communist Party of the Soviet Union Mikhail Gorbachev met in Geneva November 19-21. Attending the meeting on the US side were Secretary of State George Shultz; Chief of Staff Donald Regan; Assistant to the President, Robert McFarlane; Ambassador to the USSR, Arthur Hartman; special adviser to the President and the Secretary of State for arms control, Paul Nitze; Assistant Secretary of State for European Affairs, Rozanne Ridgway; special assistant to the President for national security affairs, Jack Matlock.

Attending on the Soviet side were members of the Politburo

by the General Secretary of the Central Committee of the CPSU to visit the Soviet Union.

● Transcripts for and timing of the visits will be agreed upon through diplomatic channels.

In their meetings, agreement was reached on a number of specific issues. Areas of agreement are registered on the following pages.

Security

The sides, having discussed key security issues, and conscious of the special responsibility of the USSR and the US for maintaining peace, have agreed that a nuclear war cannot be won and must never be fought. Recognising that any conflict between the USSR and the US could have catastrophic consequences, they emphasised the importance of preventing any war between them, whether nuclear or conventional. They will not seek to achieve military superiority.

Nuclear and space talks

The President and the General Secretary discussed the negotiations on nuclear and space arms.

They agreed to accelerate the work at these negotiations, with a view to accomplishing the tasks set down in the joint US-Soviet agreement of January 8, 1985, namely to prevent an arms race in space and to terminate it on earth, to limit and reduce nuclear arms and enhance strategic stability.

Noting the proposals recently tabled by the US and the Soviet Union, they called for early progress, in particular in areas where there is common ground, including the principle of 50 per cent reductions in the nuclear arms of the US and the USSR appropriately applied, as well as the idea of an interim INF (intermediate range nuclear force) agreement.

During the negotiations of these agreements, effective measures for verification of compliance with obligations assumed will be agreed upon. Risk reduction centres

The sides agreed to study the question at the expert level of centres to reduce nuclear risk taking into account the issues and developments in the Geneva negotiations. They took satisfaction in such recent steps in this direction as the modernisation of the Soviet-US Hotline.

General Secretary Gorbachev and President Reagan reaffirmed the commitment of the USSR and the US to the treaty on the non-proliferation of nuclear weapons and their interest in strengthening together with other countries the non-proliferation regime, and in further enhancing the standards of the treaty.

The USSR and the US reaffirm their commitment, assumed by them under the treaty on the non-proliferation of nuclear weapons, to pursue negotiations in good faith on matters of nuclear arms limitation and disarmament in accordance with article VI of the treaty.

The two sides plan to continue to promote the strengthening of the International Atomic Energy Agency and to support the activities of the agency in implementing safeguards as well as in pro-

moting the peaceful uses of nuclear energy.

They view positively the practice of regular Soviet-US consultations on non-proliferation of nuclear weapons which have been businesslike and constructive and express their intent to continue this practice in the future.

Chemical weapons

In the context of discussing security problems, the two sides reaffirmed that they are in favour of a general and comprehensive prohibition of chemical weapons and the destruction of existing stockpiles of such weapons. They agreed to accelerate efforts to conclude an effective and verifiable international convention on this matter.

The two sides agreed to

other participating states, an early and successful completion of the work of the conference. To this end, they reaffirmed the need for a document which would include mutually acceptable confidence and security building measures and give concrete expression and effect to the principle of non-use of force.

President Reagan and General Secretary Gorbachev agreed on the need to place on a regular basis and intensify dialogue at various levels. Along with meetings between the leaders of the two countries, this envisages regular meetings between the USSR Minister of Foreign Affairs and the US Secretary of State, as well as between the heads of other ministries and agencies. They agree that the recent visits of

and contracts including some of their new forms in a number of scientific, educational, medical and sports field inter alia, co-operation in the development of educational exchanges and secondary school instruction measures to promote Russian language studies in the US and English language studies in the USSR; the annual exchange of professors to conduct special courses in history, culture and economics at the relevant departments of Soviet and American institutions of higher education; mutual allocation of scholarships for the best students in the natural sciences, technology, social sciences and humanities for the period of an academic year; holding regular meets in various sports and in-

stances of resolving humanitarian cases in the spirit of co-operation.

They believe that there should be greater understanding among our peoples and that to this end they will encourage greater travel and people-to-people contact.

Northern Pacific air safety

The two leaders also noted with satisfaction that, in co-operation with the government of Japan, the United States and the Soviet Union have agreed to a set of measures to promote safety on air routes in the North Pacific and have worked out steps to implement them.

They acknowledged that delegations from the US and the Soviet Union have begun negotiations aimed at resumption of

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## Curtain lifts for Soviet television audience

THE SUMMIT brought Soviet television viewers a live glimpse of President Reagan for the first time yesterday, as well as more evidence of their own leader's expressive public style, better reports from Moscow.

The closing ceremony and Mr Gorbachev's 90-minute news conference, both shown live and in full on the main television channel.

First, Mr Gorbachev was seen making a brief speech at the ceremony, then Mr Reagan took the stand. His remarks were

translated simultaneously into Russian, but the words were clearly audible as he said them in English.

Western diplomats and Moscow residents could not recall the tightly controlled state television showing the 74-year-old US President speaking live or in full before.

One Soviet viewer said it was strange to see Mr Reagan on the screen and thought he looked surprisingly old, while another thought he looked very well, saying: "It shows he can do

more than just stand up straight."

The Soviet state media normally give a negative portrayal of the US, though avoiding strong personal attacks on the President.

Mr Gorbachev's vigorous open style, a sharp contrast to the rigid demeanor of his aged predecessors, has become familiar to the Soviet public since he took office in March.

Early last month, many viewers were amazed to see him fielding awkward questions

from a French television interviewer without using notes. Two days later his edict banning of Western news conferences was also shown on the main television news.

At yesterday's conference, Mr Gorbachev again departed from his prepared notes, gesturing as he sought to explain the Soviet viewpoint to the world's media. But, in contrast to the two earlier appearances, he was not asked questions on subjects likely to be considered provocative.

Increased television coverage of sports events). The two sides agreed to resume co-operation in combating cancer diseases.

The relevant agencies in each of the countries are being instructed to develop specific programs for these exchanges. The resulting programs will be reviewed by the leaders at their next meeting.

Fusion Research

The two leaders emphasized the potential importance of the work aimed at utilizing controlled thermonuclear fusion for peaceful purposes and, in this connection, advocated the widest practicable development of international co-operation in obtaining this source of energy, which is essentially inexhaustible, for the benefit of all mankind.

Exchange initiatives

The two leaders agreed on the utility of broadening exchanges

intensity bilateral discussions on the level of experts on all aspects of such a chemical weapons ban, including the question of verification. They agreed to initiate a dialogue on preventing the proliferation of chemical weapons.

Mutually balanced force reductions

The two sides emphasised the importance they attach to the Vienna (MBFR) negotiations and expressed their willingness to work for positive results. Conference on Disarmament in Europe

Attaching great importance to the Stockholm conference on confidence and security building measures and disarmament in Europe and noting the progress made there, the two sides stated their intention to facilitate, together with the

the heads of ministries and departments in such fields as agriculture, housing and protection of the environment have been useful.

Recognising that exchanges of views on regional issues on the expert level have proven useful, they agreed to continue such exchanges on a regular basis.

The sides intend to expand the programmes of bilateral cultural, educational and scientific, technical exchanges, and also to develop trade and economic ties. The President of the United States and the General Secretary of the Central Committee of the CPSU attended the signing of the agreement on specific programmes of co-operation.

Environmental protection

Both sides agreed to contribute to the preservation of the environment—a global task—through joint research and practical measures. In accordance with the existing US-Soviet agreement in this area, consultations will be held next year in Moscow and Washington on specific programmes of co-operation.

Exchange initiatives

The two leaders agreed on the utility of broadening exchanges

## Attempts to fix speed limit for EEC motorways flounder

BY PAUL CHEESEBRIGHT IN BRUSSELS

ATTEMPTS by the European Commission to fix an EEC-wide speed limit for the motorways are floundering.

The initiative is likely to fall foul of the motor industry, it has been undermined, perhaps fatally, by the West German Government decision not to impose any speed limits on the autobahns.

The Commission has committed itself to presenting proposals on speed limits to the Council of Ministers by the end of the year.

Mr Stanley Clinton Davis, Transport and Environment

Commissioner, threw the offer into negotiations on vehicle emissions earlier this year as part of his effort to win an agreement on new exhaust standards.

Inside the Commission, an inter-departmental group has produced a working document which puts forward two options for speed limits to apply throughout the Community on motorways and on roads outside towns. They are:

● A limit for cars and light vehicles on the motorways of 100 kmh and of 80 kmh on all other non-urban roads.

● A limit for cars and light vehicles of 120 or 130 kmh on the motorways with variations to 20 kmh downwards to allow for local variations and of 80 kmh on all other non-urban roads.

These conclusions, on which Mr Clinton Davis has yet to make up his mind, have been discussed with the motoring organisations, road safety groups and with the motor industry.

The reaction was cautious on the grounds that the working document did not appear to be backed by enough data and

that, furthermore, it would be necessary to wait until the West Germans had finished a year-long study of the effects of speed limits on vehicle emissions.

Not only that but a further Commission study on the energy-saving implications of speed limits had not been completed.

The springboard for Commission interest in the first place was environmental—the case, argued by France, that driving at high speeds pushes into the atmosphere more polluting nitrogen oxide than driving at lower speeds.

On the lower of the two options put forward by the working group, the calculation is that if speed limits were introduced there would be a reduction of 3 per cent on all nitrogen oxide emissions. On the higher of the two options, the reduction would be "slight."

But this 3 per cent figure is pushed aside by the West German study that provided the basis for the Government's decision not to impose a speed limit.

The study is thought to be the most thorough ever done

on the subject in Europe and it found that the net effect of a speed limit reduction to 100 kmh would be 1 per cent.

The problem is further complicated by the fact that the speed limit reduction is done by the speeding up and down the European motorways is done by cars of more powerful than 2000cc.

Such cars will soon compulsorily be fitted with catalytic converters to cut noxious emissions.

If Mr Clinton Davis comes forward this year with a precise speed limit proposal, then

it seems likely he will base it much more firmly on road safety than on environmental factors.

On this, the working group report is sketchy. He must in any case be bracing himself for a row. First, Mr Friedrich Zimmermann, West German Interior Minister, has made it clear Germany will block a Community initiative.

Second, opinion in the motor industry itself appears to be hardening against a reduction of the various motorway speed limits around the Community.

## Mitterrand defends Socialist record

By David Housheer in Paris

THIS FRENCH President, Mr Francois Mitterrand, said yesterday that public opinion had judged the performance of the Socialist administration unfairly.

He emphasised the Government's record in bringing down inflation and restructuring industry at a "new conference aimed largely at reviving the party's electoral chances in advance of the general election next March."

It coincided with the publication of an opinion poll showing that the parliamentary Right will win an absolute majority of the seats in the National Assembly and that the Socialists' potential share of the vote has slipped to 22 per cent from 24 per cent in September.

At the same time, a weekly magazine normally sympathetic to the Socialists carried a front-page picture of Mr Mitterrand in its issue yesterday with the title: "Is he finished?"

Mr Mitterrand said he believed that the subjects of national defence, Europe and strengthening France's presence in outer space all commanded sufficiently widespread agreement to be kept out of the electoral arena. All are issues on which the President is seeking to maintain his influence in the contest for an appealing victory next year.

He also said that the French should make common cause over a number of social issues including the defence of the minimum wage, retirement at 60 and a fifth week's paid holiday.

But the most controversial area in which he called on his countrymen to bury their differences was over immigration policy. Mr Mitterrand said that those immigrants with valid working permits should be made to feel at home.

The extreme right-wing National Front has been campaigning on a racist platform that puts pressure on immigrants to leave.

The President declined to answer questions on how he would act in the event of a right-wing majority next March. He said simply that he had been elected for seven years (to 1988) and would "do his duty."

In repeating the constitutional provision, however, he sought to make plain that he does not intend to step down if the Socialists are defeated.

The news conference was almost certainly the last that Mr Mitterrand will give before the election—and thus the last before his power is reduced.

He had a hostile National Assembly facing him. It lasted 1 hour 50 minutes and was broadcast live. He appeared relaxed and at ease. But his lengthy replies sometimes had his audience shifting in their seats.

He said of the Geneva talks between President Reagan and Mr Gorbachev that the "simple fact of renewing the dialogue is a sign of hope."

However, he warned that France must continue to develop its own space technology, that both France and the rest of Europe needed to enhance their own space technology.

## Visible trade back in black last month

By Paul Betts in Paris

FRANCE'S VISIBLE trade balance returned to surplus last month confirming the Government's target of holding down the overall trade surplus this year to around Ffr 25bn (2.5bn).

The surplus last month on a seasonally adjusted basis totalled Ffr 952m compared with a deficit of Ffr 2.6bn the month before. The latest figures bring the cumulative trade deficit for the first 10 months of this year to Ffr 18.7bn compared with a deficit of Ffr 22.5bn in the same period last year.

The improvement in the trade figures last month reflect a higher surplus from agricultural and food products. This totalled Ffr 4.5bn compared with an average monthly surplus for this sector of Ffr 2.2bn during the first nine months of the year.

The trade surplus for industrial goods also improved last month to Ffr 8.1bn compared to a monthly average of Ffr 5.2bn in the third quarter of this year.

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## EUROPEAN NEWS

John Wicks reports on a new referendum campaign  
**Animal rights activists worry Swiss companies****Portugal set for period of expansion**

By Diana Smith in Lisbon

PORTUGAL'S NEW Social Democrat Government is putting the finishing touches to its first package of financial measures following its defeat in Parliament of Communist and Socialist efforts to block an expansionist programme.

The measures drastically reverse two years of austerity enforced by the previous Administration in order to bring Portugal's current account under control. Excessive spending in 1980-1982 severely stretched foreign borrowing and balance of payments deficits.

The new Prime Minister, Prof. Anibal Cavaco Silva, who is an economist, believes massive investment and rapid economic growth, not stabilisation programmes, are the solution for Portugal's balance of payments problems.

Portugal's capacity to grow fast, however, is conditioned by the need to manage foreign borrowing carefully (\$16bn foreign debt is more than 70 per cent of gross domestic product) and to keep current accounts deficits from ballooning dangerously. The deficit, which shrank below \$200m this year, can afford to grow to about \$1bn in 1986.

The programme of the new, strongly technocratic government reflects the growth philosophy: a more active role for private enterprise, lower taxes and softer interest rates, coupled with less state interference in the economy, are the keynotes. In the next few days, the cabinet is expected to present a package containing lower interest rates and better tax incentives for the capital markets.

These are intended to promote investment generally and to lure private savers to the somewhat timid stock and bond markets, as well as persuading companies to go public, rather than perpetuating the habit of operating on weak capital and heavy bank loans they often cannot repay.

The Government wants in the coming months to rework rigid labour laws that have discouraged investment and rationalise the public industrial sector with its low productivity and constant losses. The petrochemical, shipbuilding and basic chemicals corporations alone lost \$800m in total last year.

chemical and agro-chemical sectors of the Swiss chemical industry would have to carry out a complete restructuring if they were suddenly unable to experiment on animals.

According to a study produced by the Battelle Institute in Geneva, this would mean the short-term loss of at least 6,000 jobs and the long-term disappearance of at least 13,000 of which 10,000 are in the Basle area.

Since animal experiments are still considered essential in chemical research, the Basle multinational would have to expand their laboratories abroad.

Some long-term programmes already seem to have been launched in the US and elsewhere, rather than in Switzerland, just in case.

However, a relocation of animal testing is not ideal. The Government fears test animals would fare worse in countries with more lax controls, quite apart from the blow to the national economy. The companies would be able to shift only some of the work into their subsidiaries, especially in view of the pending tightening-up of animal-experiment laws in West Germany and the likelihood of a Helvetia Nostra success strengthening the arm of other foreign animal-rights campaigners.

The companies, both for cost reasons and in the light of their rethinking of the vivisection problem, claim however, to be using fewer and fewer animals. Although Helvetia Nostra speaks of 4m animals being used annually in experiments in Switzerland, the cantons report a fall to 2m (97 per cent of them small rodents) in 1983 and some 1.75m last year.

The big three companies, Ciba-Geigy, Hoffmann-La Roche and Sandoz, say their animal use has fallen from nearly 2.7m in 1977 to under 1.5m in 1984.

They hope to be able to continue this reduction in the next few years. However, computer models, in-vitro tests and the like can in the foreseeable future result in the saving of only some animal lives.

The unpleasant fact of vivisection in one form or another will remain unless it and classical research are banned next month altogether.

**Basle chemical companies are watching the anti-vivisectionist campaign with concern. Switzerland's pre-eminence in this field could be at stake, they say.**

ST-S, which feels the 1978 law was watered down due to pressure from the pharmaceutical industry, is now planning to launch its own referendum proposal. Aimed at the "drastic and gradual limitation of animal experiments," it would incorporate a general ban on such tests with exceptions to be decided by the legislators.

These would be granted only with "extreme caution," in cases where they were not seen as decisive in the saving of human or animal life or for the cure or relief of serious suffering.

The existence of this counter-proposal lessens the chances of success of the Anti-Vivisection proposal. Its announcement earlier this year was denounced by Mr. Weber as an "obvious act of sabotage."

For all that, the mere possibility of his motion getting through on December 1 is enough to keep Basle executives awake at night. The pharma-

Switzerland already has one of the world's most stringent animal-protection laws, drawn

New Issue

6 3/4% Bearer Bonds of 1985 (1993)

November 1985

**Kreditanstalt für Wiederaufbau****Offer for Sale**

Kreditanstalt für Wiederaufbau, Frankfurt am Main, issues 6 3/4% Bearer Bonds of 1985 (1993) in a total amount of **DM 600,000,000.—**

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**Denomination:** DM 100.— or a multiple thereof.  
**Lifetime/Redemption:** 8 years. The Bonds will be redeemed on November 15, 1993 at par. Redemption prior to maturity is excluded.  
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**Delivery:** The Bondholder receives a Central Deposit Advice from the bank appointed by him. Definitive Bonds will not be available. The Bond issue will be evidenced by one Global Certificate.

**Sale:** The Bonds will be offered for sale by the undersigned banks as from today.  
**Stock Index Number:** 276 031.

The detailed Offer for Sale to be published in the Bundesanzeiger (German Federal Gazette) is available from the banks. Allotments of Bonds will be at the discretion of the selling banks.

Frankfurt am Main, November 1985

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Aktiengesellschaft  
Bayerische Hypotheken- und  
Wechsel-Bank Aktiengesellschaft  
Bayerische Landesbank Girozentrale  
Bayerische Vereinsbank Aktiengesellschaft  
Joh. Benninghoff & Co.  
Berliner Bank Aktiengesellschaft  
Berliner Handels- und Bankverein  
Berliner Handels- und Bankverein  
Berliner Handels- und Bankverein  
Kreditanstalt Odenburg  
— Girozentrale —  
Commerzbank Aktiengesellschaft  
Commerzbank Aktiengesellschaft

CSFB-Effektenbank AG  
Dresdner Bank AG  
Deutsche Bank Aktiengesellschaft  
Deutsche Bank Berlin Aktiengesellschaft  
Deutsche Bank Saar Aktiengesellschaft  
Deutsche Genossenschaftsbank  
Zentralbank  
Deutsche Girozentrale  
— Deutsche Kommunalkbank —  
Deutsche Landesbank Aktiengesellschaft  
Aktiengesellschaft  
Aktiengesellschaft  
Dresdner Bank Aktiengesellschaft  
Bankhaus Max Fleiss & Co.  
Fürst Thurn und Taxis Bank  
Albert Fürst von Thurn und Taxis  
Geestemünder Bank Aktiengesellschaft  
Hamburgische Landesbank  
— Girozentrale —  
Handels- und Privatbank  
Aktiengesellschaft  
Georg Hauck & Sohn Bankiers  
Kommunikationsbank auf Aktien  
Hessische Landesbank  
— Girozentrale —  
Von der Heydt-Korff & Söhne  
Bankhaus Hermann Lampe  
Kommunikationsbank

Landesbank Rheinland-Pfalz  
— Girozentrale —  
Landesbank Saar — Girozentrale —  
Landesbank Schleswig-Holstein  
Girozentrale  
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R. Metzler & Söhne & Co.  
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Girozentrale  
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Girozentrale  
Westfälische Bank Aktiengesellschaft  
Westfälische Kommunale Landesbank  
Girozentrale

# Half year results

Results for the half year to 30th September 1985  
(unaudited)

	1985 £m	1984 £m	% Increase
Turnover (excluding VAT)	980.9	920.1	+ 6.6
Profit on ordinary activities before taxation	84.9	79.9	+ 6.3
Taxation	(31.4)	(32.1)	
Profit after taxation	53.5	47.8	+11.9
Minority interests	(0.8)	(0.5)	
Extraordinary profit after taxation	52.7	47.3	+11.4
Profit attributable to shareholders	52.7	47.3	
Dividends	(18.3)	(16.0)	
Profit retained	34.4	45.5	
Earnings per share after taxation	7.2p	6.5p	

	Turnover £m	Profit £m	Turnover £m	Profit £m
Industrial Division	204.1	37.3	188.8	33.9
Share of results of related companies		(0.2)		(0.2)
		37.1		33.7
Retail Division	834.1	37.3	781.3	32.6
DHSS remuneration adjustment		3.4		4.8
Surplus on disposal of properties		40.7		43.2
Interdivisional	(57.3)		(55.8)	
Net interest and unallocated items		7.1		3.0
	980.9	84.9	920.1	79.9

## NOTES

- Group Profit** increased by 6.3%. Lower property disposals and the non-recurrence of last year's DHSS remuneration adjustment distort the comparison, and without these factors the increase was 17.6%.
- Industrial Division turnover** increased by 8.1% and profit by 10.1%. In Pharmaceuticals, the sales increase was 8.8%. There were good performances from Kanoldt, the new acquisition in West Germany, and in France, Italy, India and Pakistan. Profit was slightly down following the expiry of the ibuprofen patent in the U.S.; research expenditure, including work on our new cardiovascular product, increased in line with plan. Consumer Products' sales increased by 6.8%, with above average performances in exports and from several overseas companies.
- Retail Division** increased turnover by 6.8% and profit by 14.4%, after adjusting for the non-comparative items referred to in Note 1. In the U.K. Boots The Chemists increased sales by 6.8%, of which 3% was real growth. This was a creditable performance given the adverse impact of poor summer weather on sales of seasonal merchandise and the reduction in NHS prescription numbers caused by the introduction of the NHS limited list of

prescribable medicines. Profit increased more rapidly than sales through improved gross margins and continuing tight control of expenses. Overseas, the Canadian subsidiary increased sales by 8% in local currency and continued to trade profitably; in France the expansion of the Sephora chain proceeded as planned.

4. The **Taxation Charge** comprises:

	1985 £m	1984 £m
UK	22.9	22.3
Overseas	8.5	9.8
	31.4	32.1

- Earnings per share after taxation** are based on profit after deducting minority interests and before extraordinary profit, and on average ordinary shares in issue.
- The directors have declared an **interim dividend** of 2.5p per share (1984 2.2p per share) which amounts to approximately £18.3m (1984 £16.0m). The dividend will be paid on 10th January 1986 to shareholders registered on 6th December 1985.
- The **outlook** for the rest of the year is encouraging for the Retail Division but, as always, is heavily dependent on Christmas trading. The Industrial Division is expecting a more difficult second half.

**The Boots Company PLC**

The Boots Company PLC, Nottingham NG2 3AA



## AMERICAN NEWS

## House clears Pentagon reforms

BY STEWART FLEMING IN WASHINGTON

THE US House of Representatives has overwhelmingly passed legislation calling for the most far-reaching reform of the Defence Department since 1947. The move brings nearer the prospect of another confrontation on defence issues between Congress and Mr. Casper Weinberger, the embattled Defence Secretary.

As the Defence Department reform proposals were clearing the House, staff officials on Capitol Hill were privately reporting that rapid progress was being made in efforts to reform the budget process in a way which could force the White House to cut deeply into defence spending.

It is unclear however whether President Ronald Reagan will sign into law a budget reform Bill from Congress which could force him to begin to undo the huge defence build-up which took place during the

first four years of his Presidency.

Both the Pentagon and the budget reform Bills have been fiercely opposed by Mr. Weinberger, whose relations with some of the most influential Congressmen on military affairs have recently come under considerable strain.

The leak by an Administration official of a letter from Mr. Weinberger to the President on the eve of the Geneva summit urging Mr. Reagan to make no concessions in Geneva, has been interpreted as a further sign that some of his colleagues in the White House are also seeking to undercut the Defence Secretary. Mr. Weinberger was excluded from making the trip to Geneva. Two of his top aides who are seen as hardliners on US-Soviet relations, did go however.

The fact that Mr. Weinberger has a close and long-standing

personal relationship with the President, and that Mr. Reagan does not seem to have made major concessions in Geneva suggests that the Defence Secretary will continue to enjoy the confidence of the man whose support he most needs in the battles with Congress which seem to lie ahead. In Geneva Mr. Reagan also went out of his way to scotch rumours that Mr. Weinberger may quit.

The passage through the House by a vote of 383 to 27 of the Defence Department reform legislation is a signal, however, that Mr. Weinberger has a tough battle on his hands. The Republican controlled Senate has begun hearings on an even more radical defence reform proposal.

The House Bill would make the Chairman of the Joint Chiefs of Staff, rather than the five members of the joint chiefs as a group, the principal adviser to the President and the

Secretary of Defence.

In addition, it would authorise the President or the Secretary of Defence to make the chairman the third in the military chain of command. The chairman would be given the responsibility of presenting the Defence Department budget plans to the Secretary of Defence, replacing the existing system under which the army, navy and air force present their budgets independently.

In military terms one of the main objectives of the reforms is to give greater unity to the command structure and break down what are too often perceived to be inter-service rivalries which do not contribute to effective military co-operation.

The hope also would be that reform would tighten up procurement procedures. These have been heavily criticised over the past two years as being inefficient and wasteful.



Weinberger... growing straits

Duplication of spending and weapons systems has arisen because of the ability of the branches of the armed services to submit the budget requests independently.

## Brazil declines to take on debts of failed banks

BY ANN CHARTERS IN SAO PAULO AND PETER MONTAGNON IN LONDON

THE BRAZILIAN Government will not assume responsibility for the medium-term foreign debt of three banks closed earlier this week, Mr. Fernaldo Bracher, Central Bank Governor, said yesterday.

His decision heralds a new upset in the relations between Brazil and foreign bank creditors as the amount of money owed by the three banks—Auxiliar, Comind and Mazon—now is large at some \$450m.

Bankers say it could complicate talks scheduled for December 12 between Mr. Bracher and leading creditor banks at which Brazil is expected to request an extension of short-term loan facilities due to expire on January 17.

The closure of the banks on Tuesday night followed what the Central Bank called "grave

irregularities." It said their assets exceeded their liabilities by the equivalent of some \$800m.

The Central Bank said, however, about \$180m in short-term foreign loans owed by these banks will be honoured, a move which is seen as designed to prevent pressure on other Brazilian banks to repay their short-term foreign borrowings.

But bankers said this is almost certainly not enough to ensure a positive response to Brazil's expected request next month for \$160m in short-term money market lines and trade credits to be held in place while a full-scale rescheduling of the country's \$103bn foreign debt is worked out.

Brazilian bank stocks declined yesterday, but other financial markets were calm as problems

with the three banks had been generally discounted after liquidity crises earlier in the year.

One of a long-established Sao Paulo bank ranks sixth in terms of deposit among private banks. The closure of Banco Auxiliar, which ranks 12th, has forced the country's largest bank, Banco do Brasil, to declare insolvency, while the country's sixth largest bank, Banco de Fomento, has started bankruptcy proceedings following the closure of Mazon.

Mr. Dilsen, Finance Minister, said on television yesterday the Government would protect small depositors who would be paid in full next month, but foreign banks would have to stand in line along with other creditors until the bank's assets had been sold, he added.

## Legal puzzle clouds Honduras election

BY TIM COONE IN TEGUCIGALPA

AN AIR of confusion and crisis reigns in Honduras on the eve of Sunday's elections in which 1.9m people will elect their new President for the next four years. Control of the 125-member National Congress and of local municipalities will also be determined.

The confusion relates to the method of election of the President. Under the country's constitution, the candidate winning a simple majority becomes leader. But earlier this year, following a political crisis in the country which almost precipitated a military coup, an electoral pact was agreed between the main parties.

The terms of the pact were that the leading candidate of the party winning the most votes in the election would assume power. It is therefore possible that two separate individuals from the two main parties could both have valid claims to the Presidency.

Honduras has a history of military governments, and the incumbent President, Mr. Roberto Suazo Cordoba, created a major division both within his own Liberal Party and also within the main opposition National Party by trying to

'In spite of the uncertainties the election campaign is likely to be fair. Reasonable controls have been placed on voting procedures and the count. A large turnout is expected. Neither of the two main candidates however can expect an easy road to the presidency.'

interfere in the selection process of both group's Presidential candidates. Under pressure from the army, the electoral pact was agreed.

The Liberals favoured candidate is Mr. Jose Azcona Hoyo, who although a bitter enemy of the incumbent President, is not thought likely to achieve a majority vote for himself. His main challenger, from the National Party, Mr. Rafael Callejas, has a youthful and dynamic image and is free of the taint of what has generally been considered a lacklustre and corrupt government under President Suazo Cordoba.

A possible result is a simple majority for Mr. Callejas for

the Presidency, but a greater combined vote for the Liberal Party, so that Mr. Azcona could claim the Presidency under the pact. The constitutional crisis would arise if Mr. Callejas's party challenged that claim in court, which it has threatened to do.

The crisis would then be exacerbated by the fact that the Supreme Court is controlled by President Suazo Cordoba. He is opposed to both major candidates and is trying to get his own protégé elected, but without much prospect of success.

Despite the uncertainties, the election campaign is likely to be fair, as reasonable controls have been placed on the voting procedure and the count. A

large turnout is expected.

The smaller political parties, the Christian Democrats, the Pion party, and M-Lider, are hoping to win a greater share of seats in the National Congress as a result of the proportional representation system, giving the centre-left a serious political profile for the first time. They could end up controlling as much as 10 per cent of the congress and be able to mount a much stronger opposition to the presence in Honduras of both the military forces and the Nicaraguan counter-revolutionaries.

Both the main Presidential candidates have similar views on economic and foreign policy, looking to the US as the main source of economic assistance and military security, so no fundamental changes in policy are likely in 1986. But neither can be complacent in victory.

Internal party disputes, the emergence of the centre left, growing economic problems and increasing pressure to investigate the disappearance of more than 100 opposition political activists under President Suazo's Cordoba Government will keep up the pressure for the length of their term.

## Betancur faces criticism on two fronts

By Sarah Kendall in Bogotá

PRESIDENT Belisario Betancur of Colombia is coming under heavy criticism for the huge loss of life in last week's volcanic disaster and for his handling of the attack by M-19 guerrillas on the Palace of Justice two weeks ago.

Around 25,000 people are now believed to have died following the eruption of the Nevado de Ruiz and many Colombians are arguing that stronger preventative measures could have significantly reduced the death toll.

Congress is soon to debate the events surrounding the army assault on the Palace of Justice in which around 100 people were killed and harsh criticism of the President and his Government is expected.

Colombia's former Liberal and Conservative presidents have issued a declaration saying the country's institutions should come above all else. They do not, however, offer their direct support for President Betancur, emphasising instead the need for a national consensus to ensure democratic stability.

## Boost for UAW in Honda battle

BY TERRY DODSWORTH IN NEW YORK

THE United Auto Workers Union of the US has won an important round in its four-year battle to achieve negotiating rights at Honda, the Japanese car manufacturing group which has a large factory in Marysville, Ohio.

After a successful petition to the National Labour Relations Board (NLRB), the government body with overall supervisory responsibilities for trade union activity, the 2,500 workers at the Ohio factory will be polled on the question of union representation next month.

A victory by the union, which has been losing members heavily in recent years, would set an important precedent as it tries to extend its hold over the plants run by Japanese companies establishing themselves in the US.

Nissan, the first Japanese group to move into US manufacturing, has set its face resolutely against unionisation, and although the UAW has won representation at the joint Toyota-General Motors facility in California, the union there has agreed to surrender many of its traditional rights in return for more voice in the

running of the plant. Among other Japanese investments, the Mazda plant near Detroit will be unionised, but it is not yet clear whether the UAW will be granted representation at the joint Mitsubishi-Chrysler factory in Illinois.

Under the NLRB's rules, workers in a plant must demand a vote if they are able to assemble the support of 30 per cent of eligible staff. If they then capture a simple majority of the votes cast, they are entitled to union representation.

In Ohio, a winning vote would effectively mean that the UAW would become the sole bargaining agent at the plant, representing all the workers. Some states, particularly in the south, have "right to work" rules which mean workers can opt not to join a union.

Honda has never categorically rejected union representation at the Marysville operation, and clearly opened itself up to the risk of UAW intervention by building its plant in Ohio. Even though Marysville lies in a heavily agricultural area, Ohio is one of the most unionised

states in the country, unlike, for example Tennessee, where Nissan chose to locate.

On the other hand, the company has clearly tried to employ managerial policies that would marginalise trade union activity, calling its workers "associates" and injecting a dash of Japanese-style communications into the running of the plant.

Mr. A. Kizawa, a Honda vice-president, said: "Our feeling has been and remains that we have told our associates the ultimate decision is up to them. We respect their rights."

In previous organising drives at the Marysville facility the UAW has had only limited success, although it has managed to gain representation in the powerhouse unit, which employs only a handful of people. After complaints over some procedures a year or so ago, the company moved to adapt its policies to employees' demands.

The union claims, however, that there is now a substantial body of opposition to the group, mainly on non-wage issues such as line speeds, lack of job ratings and failure to grant seniority in shift assignments.

## OVERSEAS NEWS

## South African police open fire on crowd in black township

BY ANTHONY ROBINSON IN JOHANNESBURG

AT LEAST three people were killed and many injured when police fired on a crowd several thousand strong outside the administration office of the black township of Mamelodi, near Pretoria, yesterday.

The crowd, mainly elderly people and youths, were protesting against the banning of the funeral of victims of earlier unrest and called for rent reductions and the withdrawal of police and army units from the township.

Police set up roadblocks and ordered journalists out of the area, which is not included in the state of emergency, while Gen Bert Wandrag, commander of the riot police, took personal charge.

According to the police at least 13 people were arrested after several attacks on police vehicles with stones and petrol bombs while the police in armoured cars fired teargas, bird shot and pistols and "may have used rifles."

Eyewitnesses report chaotic scenes outside the administration building after the police opened fire with elderly people being trampled in the stampede away from the shooting.

Unconfirmed reports indicate that the death toll may be considerably higher than the one death confirmed by police and those of two elderly women,

South African President P. W. Botha yesterday quashed strong rumours that jailed African National Congress leader Nelson Mandela was to be released, but added that "no decision has been taken."

He did not elaborate. Mr. Mandela, 67, was imprisoned for life in 1964 for sabotage, conspiracy to overthrow the government by revolution and other charges and has been in a Cape Town hospital since early this month after a prostate operation.

one shot and the other asphyxiated by teargas, confirmed by a local doctor.

The media restrictions imposed three weeks ago have increased reliance on local police reports whose reliability and completeness is independently verifiable only to a limited extent. Yesterday the police admitted they had "overlooked" five bullet-ridden bodies in Queenstown.

While the violence was taking place in the township, President P. W. Botha was host to a "summit" meeting in nearby Pretoria with the presidents of the four "independent" homelands of Transkei, Bophuthatwana and Venda.

## Guns blaze as Waite tells of progress

By Nora Boustany in Beirut

FINNED DOWN on the floor of a news agency in downtown West Beirut yesterday evening, Mr. Terry Waite, the Archbishop of Canterbury's envoy, confirmed that he had met with the captors of four US hostages held in Lebanon.

As a furious gunbattle between Shiite and Druze militiamen raged in the streets outside, he told a western journalist that "we have definitely taken steps to obtain the release of western citizens kidnapped earlier this year by Islamic extremists."

He was unable to attend a scheduled meeting with the press in the immediate aftermath of the street battle between militiamen of the mainstream Shiite Amal organisation and the predominantly Druze Progressive Socialist Party (PSP).

The fighting in the Hamra district—kith and kin combat appeared not to be related in any way to Mr. Waite's mediation efforts.

A development from a clash on Wednesday night between the predominantly Shiite Lebanese Army's 8th Brigade and fighters of the PSP outside the state TV station in West Beirut.

The militiamen tore down the Lebanese flag and stopped broadcasts before storming into schools and universities to rip down the national banner and replace it with their own PSP insignia.

In the midst of the furor Mr. Waite, a lay member of the Anglican Church, spoke of his hopes to meet with officials of the Episcopalian and Presbyterian churches in the US, as well as the Administration.

The group which he succeeded in meeting is believed to be the shadowy "Islamic Jihad." Altogether six US citizens are held hostage in Lebanon, four Frenchmen and one Briton.

## Samuel Senoren reports on attempts to oust President Marcos at the polls

## Opposition support grows for Mrs Aquino

PHILIPPINE opposition parties are facing a major dilemma in selecting a credible and widely acceptable candidate to challenge 68-year-old President Ferdinand Marcos in elections proposed for February 7 next year.

An opposition coalition, formed to choose a single Presidential candidate, appeared to be heading for a break-up this week after its chairman, former Supreme Court Justice Mrs Cecilia Menez Palma resigned in a quarrel with another opposition leader, Mr. Salvador Laurel.

Mr. Laurel, 57, son of wartime President Mr. Jose Laurel Sr, charged that the coalition was rigging the election process to favour the candidacy of Mrs Corason Aquino, the 62-year-old widow of assassinated opposition leader Mr. Benigno Aquino.

Mr. Laurel was chosen as Presidential candidate by his Unido party, in a national convention in June. Unido is the largest active opposition party and gained 56 out of 183 seats in the parliamentary elections last year.

Mr. Laurel does not however enjoy support outside Unido and other opposition parties have said they would field their own candidates if the election was chosen to fight against President Marcos, who has been in power for 20 years. This would greatly diminish the opposition's chances of winning.

Mr. Aquino is favoured by other opposition parties including her husband's party, the Liberals, the Filipino Democratic Party, the Nationalist Alliance and a sprinkling of smaller regional parties.

Although a reluctant candi-



date, she is widely viewed as a unifying factor with sufficient moral and political authority to lead the fight against Mr. Marcos.

Although harbouring no ambitions to be President, she has said she would seek the office "if the people so decide." Her overwhelming desire is to see Mr. Marcos, who she maintains was responsible for her husband's assassination at Manila airport in 1983, ousted from office.

When popular pressure built up for her to consider standing against him for president, she was the life I shared with Ninoy (her husband)," she admitted.

Her husband's political career started with the office of town mayor. He then became governor of the family's home province of Tarlac in north Philippines and then a senator.

Until his assassination, Mr. Aquino was Mr. Marcos's major political rival and was regarded as the probable winner of the 1973 presidential elections, had not Mr. Marcos declared martial law in 1972 and extended his term of office.

Questioned once on what qualifications she would bring to the Presidency, Mrs Aquino replied: "I can call up people, get them to meet." This may be an understatement, for Mrs Aquino is certainly a leader in her own right. She is a director

of other Presidential contenders, including Mr. Laurel.

Supporters say she has a "fresh and clean image," a plus factor in Philippine politics, where demagoguery and mudslinging are facts of life, and that her image could unite the opposition.

Mrs Aquino is aware that unity will be needed to beat Mr. Marcos. "I am not a politician," she said, "but with so many wanting change so much, all that is needed is a united opposition to lead the way, and a whole-some change should come about. The key is unity."

Denial is another personality differences within the opposition, unity may not be impossible to achieve.

Mr. Laurel's campaign manager, former Senator Rene Espina, believes that in spite of the rumouring, it is only a matter of time before opposition parties close ranks behind a single Presidential candidate.

Without referring to Mrs Aquino, Mr. Espina has made clear his opposition to Mr. Laurel to give way to another candidate who would have more chance of beating Mr. Marcos.

The new chairman of the opposition coalition, former Senator Francisco Rodrigo who replaced Mrs Palma, is pursuing efforts to unite opposition parties, but is unlikely to make any announcements until after the election date is finalised.

Candidates are formally filed with the Commission on Elections 45 days before the poll. Until then, determining the political picture, which could change overnight, will be anybody's guess.



end of the month.

Although political run in her family, Mrs Aquino, who has not held public office, has little exposure to the political nitty-gritty. "My only experience in politics was the life I shared with Ninoy (her husband)," she admitted.

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## Malaysia may boost oil output if price slumps

BY WONG SULONG IN KUALA LUMPUR

MALAYSIA, which has announced a target of an 18 per cent increase in oil output to 510,000 barrels daily for 1986, to meet the shortfall in Government revenue from other export commodities, may well be to pump even more oil if the price falls below US\$24 a barrel.

Tun Hussein Onn, former Malaysian Prime Minister, and adviser to Petronas, the national oil company, made the prediction when commenting on warnings by various leaders of the Organisation of Petroleum Exporting Countries (Opec), that the oil price could collapse next year unless Opec and non-Opec

oil producers co-operate in restraining production.

The Malaysian Government, in its 1986 budget, has projected prices for Malaysia's low sulphur oil at \$26 a barrel and that receipts from oil and natural gas would account for a good 30 per cent of total government revenue of 22.1bn ringgit (\$6.8bn).

Tun Hussein did not say how much more oil Petronas would be producing in the event of falling oil prices, but it is believed Malaysia can pump 600,000 b/d without difficulty.

## Papua New Guinea Premier ousted

By Michael Thompson-Noel in Sydney

MR MICHAEL SOMARE was ousted yesterday as Prime Minister of Papua New Guinea (PNG), when Mr. Pias Wingti's opposition coalition parties grasped power on a no-confidence vote in the Port Moresby parliament.

Mr. Somare had dominated PNG's turbulent political arena since the country gained independence from Australia in 1975, but ran foul of increasingly grave problems, including a bitter controversy over last week's tough budget aimed at bolstering PNG's ailing economy.

## China warns Hong Kong over democratic reforms

BY DAVID DODWELL IN HONG KONG

XU JIATUN, Peking's most senior representative in Hong Kong, yesterday gave Britain's colonial administrator the clearest warning yet that China is uneasy about the pace and direction of political reforms now taking place in the territory.

The warning comes after months of rumbling in Peking about the Chinese Government's view of the democratic reforms now being introduced in Hong Kong. These involve indirect elections for a number of seats in the territory's Legislative Council, and talk of the eventual introduction of direct elections.

Only two weeks ago, Ji Fengxi, director of the Hong Kong and Macao Office in Peking, warned that Hong Kong could not be allowed to develop into an independent country, and must remain a political system that sits comfortably with its "unique features and peculiar circumstances" as a special administrative region of China after 1997.

The broadside yesterday from Xu Jiatusun—who is head of the New China News Agency in Hong Kong and China's most senior representative in the territory—reasserted at a briefing exclusively for the Chinese media that the future shape of Hong Kong's Government was a matter for China alone to decide.



Financial Times Friday November 22 1985

5

## WORLD TRADE NEWS

## Ericsson, Siemens in lead for Pakistan telecom contract

BY MOHAMED AFTAB AND JOHN ELLIOTT IN ISLAMABAD

ERICSSON of Sweden and Siemens of West Germany have emerged as the front-runners to win a major telecommunications contract in Pakistan which will spearhead a \$1bn modernisation of the country's telephones.

They are on the short list along with Northern Telecom of Canada to set up a 100,000 line-a-year digital telecommunications factory and to supply equipment, research and software facilities.

The size of the initial contract is likely to be around \$50m. But the total value of the work could be as much as \$200m, depending on what the government eventually decides to order.

Components worth \$10m a year are likely to be bought by Pakistan from the successful company which is expected to take an equity stake of \$10m-\$30m in the factory project.

Sweden and West Germany are engaged in intensive political lobbying, and Mr François Mitterrand, the French President, is believed to have intervened on behalf of CIT-Alcatel which was not included on the short list.

Ericsson's telephone technology is believed to be the

favoured but Siemens already has a telephone factory near Islamabad, which could cut \$4m off the project costs.

Substantial mixed credit packages have been assembled by the countries involved to cover most of the \$1.5m contract and these will be a major factor in the award. This could help Siemens because West Germany is a major aid donor to Pakistan.

No British company has tendered, mainly because no funds were available from the UK's annual \$26m aid allocation for Pakistan.

But Plessey of the UK is modernising the telex exchange in the eastern city of Lahore on an \$1.5m contract and is also tendering for fibre optics transmission lines to link Lahore to Karachi in the south.

These projects form part of the country's \$1bn planned five-year investment in telephone modernisation.

This includes \$870m to be spent on 37 projects for which the World Bank is lending \$100m from its International Bank for Reconstruction and Development plus another \$20m special loan to encourage lending from commercial banks.

## INDONESIAN PROJECTS OPPORTUNITY

## UK bidders' plea for financing help

BY KIERAN COOKE IN JAKARTA

"THE LAST THING we want is another Bosphorus Bridge disaster," said the British official, referring to the loss by British contractors of a multi-million dollar project mainly because the Japanese came up with a more attractive financial package.

In Indonesia, there are fears that the same thing could happen. For, despite economic difficulties caused by falling revenues from oil exports, which account for more than 60 per cent of foreign exchange earnings, Indonesia is determined to push ahead with a number of ambitious development projects.

One of the biggest projects receiving priority is the re-organisation of the country's railways—an area of acknowledged British expertise. Of immediate interest is a scheme to expand the railway network around Jakarta, at an estimated total cost exceeding \$1bn.

The scheme involves a rail network linking the so-called Jabotabek area, named after the four cities it will encompass—Jakarta, Bogor, Tangerang and Bekasi. By the end of the century the Jabotabek area will be turned into a megalopolis spread over 7,500 sq kms, with a total population of 30-35m.

Work has already begun on two railway lines in the area and a consortium of Japanese companies is involved in preliminary construction work on

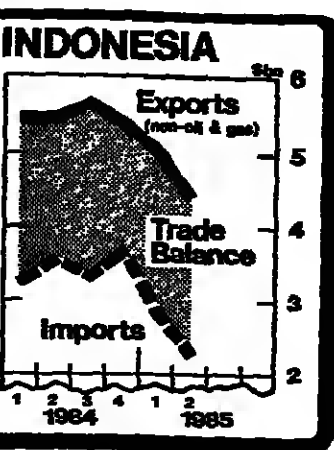
a central line while a similar French consortium is working on a western section.

British interest is focused on the eastern section, the most extensive and, at an estimated cost of between \$500m and \$800m, potentially the single most lucrative railway contract in the world. The Overseas Development Agency (ODA) gave a £1m grant for a feasibility study on the eastern sector of the project last year.

Foster Wheeler, L. H. Manderson and consultant bankers Samuel Montagu have now finished the study and have forwarded it to the Indonesian Government through the ODA. Mr Michael Ward, a director of Samuel Montagu, says British companies are very well placed to win considerable amounts of work on the project, but there must be substantial Government financial backing.

"We lost out most of the metro in Singapore, we can't afford to lose here," says Mr Ward. Work on the Jabotabek eastern line would last at least until 1994; there would also be considerable follow-up work and equipment supply. But Indonesia has tended to be largely ignored by British companies and, say the critics, by the British Government.

Britain's trade with Indonesia is well below that of other EEC countries. Britain is also well down on the list of aid donors



to Indonesia. Despite this, Indonesia seems keen to give business to Britain, especially after a trip to Jakarta in April by Mrs Margaret Thatcher, the Prime Minister.

British companies like Balfour Beatty have already won substantial engineering and construction contracts, and military sales to Indonesia have increased dramatically in the past year. Further substantial sales of military equipment are expected shortly.

But on the Jabotabek scheme, and on other future projects, it has been made clear that concessional finance must be forthcoming. In line with an

Indonesian Government policy announcement last year, mixed credit funding has been sharply curtailed.

The new formula necessary for winning contracts in Indonesia involves soft loan finance—stretched over 25 years at 3 1/2 per cent, with a seven-year grace period. In addition, the loan should be in the national currency of the country concerned.

"We are very much in favour here now," said an anxious British businessman. "It's the exact opposite of Malaysia's former 'buy British' last policy. But we have to have financial backing."

## Canada to end shoe import curb despite makers' protests

BY BERNARD SIMON IN TORONTO

CANADA is to lift quotas on shoe imports despite strong objections from local footwear manufacturers.

The curbs, initially imposed in 1977, will be abolished on December 1 with the important exception of quotas on women's and girls shoes. These quotas will be dismantled over the next three years. Women's and girls' shoes made up about 35 per cent of last year's imports of 32.9m pairs.

The total value of shoe imports to Canada was about C\$480m (\$242m) last year, compared with C\$405m in 1983.

The Government's decision is in line with recommendations earlier this year by the Canada Import Tribunal which concluded that evidence did not support the local industry's view that its financial position remains fragile and its survival threatened by significantly higher imports.

Mr James Kelleher, International Trade Minister, said that maintaining the quotas "can have the effect of isolating the industries they were meant to protect, of making them less able rather than more able to stand on their own."

Domestic shoe makers will

continue to be protected by a 23 per cent duty, among the highest of Canada's customs tariffs.

Mr Kelleher said that the surge in imports expected to follow the lifting of quotas should level off by mid-1987. The main foreign suppliers of shoes to Canada last year were Taiwan (33 per cent), South Korea (21 per cent) and Italy (11 per cent).

The major import sources for women's and girls' footwear are Taiwan, Italy and Brazil. Domestic shoe production totalled 40.7m pairs last year.

Paul Chesserlight adds from Brussels: The European Community responded sharply to the Canadian measure, noting that the Canadian industry was already protected by a 23 per cent tariff. The Community tariff is 8 per cent.

Negotiators from the Commission will start talks in Geneva with Canada in an effort to negotiate compensation for the safeguard measure. If those talks break down, then the Community will impose restraints on Canadian exports to the EEC of equivalent value. A list of products has already been prepared.

## Europe 'should lift curbs on telecommunications'

BY JOHN DAVIES IN FRANKFURT

EUROPEAN governments should remove the barriers blocking the way to a genuine common market in the telecommunications business,

according to Mr John Butcher, Parliamentary Under-Secretary of State in the UK Department of Trade and Industry.

He said yesterday that increasing liberalisation was inevitable in European telecommunications, but in some countries there was still too little sign of "political will" to help the process along.

Mr Butcher, speaking at a European telecommunications conference in Frankfurt organised by Dataquest, the US-based information group, said that European companies were beginning to co-operate to keep down the high cost of telecommunications development.

But hopes raised by such moves for industrial co-operation would be killed if European governments and telecommunications agencies failed to promote liberalised markets.

Mr Butcher said European countries must press ahead with efforts to set common standards allowing genuine inter-working between telecommunications equipment from different suppliers.

Governments should remove artificial barriers which had been erected in the form of "nationalistic procurement policies" and tight approvals procedures.

One of Mr Butcher's targets is the West German Bundespost,

which has at times been criticised, especially abroad, for clinging to a monopolistic and cautious approach to telecommunications.

Mr Ronald Dingeldey, a senior Bundespost official, told the conference that the Bundespost's exclusive right to set up and operate telecommunication networks was not being seriously contested in current debate in West Germany.

The "political will" to introduce liberalisation would become clearer after an expert commission finished its present inquiries and submitted a report in 1987, he said.

Mr Dingeldey's counterpart, a senior official of the European Commission in Brussels, said that Europe must have a strong position in world telecommunications if it was to become an equal partner, rather than a subsidiary, of IBM and AT & T of the US and of Japan Incorporated.

He said it was worrying that European companies had negotiated or discussed 17 arrangements with US or Japanese companies in the past six months while there were only seven similar moves for co-operation within Western Europe.

The EEC Commission did not object to close co-operation with the US and Japan, but this should be based on a strong European position, which could be boosted by joint ventures within the European industry and co-operation between telecommunications authorities.

## China's trade deficit with Japan grows

By Robert Thomson in Peking

CHINA'S trade deficit with Japan has continued to grow, reaching an estimated \$4bn (£2.8bn) in the first nine months of this year, putting even increasing pressure on trade relations between the two countries.

Senior Chinese officials, from the leader, Deng Xiaoping, to a selection of Government ministers, have urged Japan to right the trade imbalance or face a cut in Chinese imports of Japanese products.

Gu Min, a State Councilor instrumental in developing the "open door" policy, said yesterday that Japan should take "positive measures" to ease the deficit, which was \$2.84bn in the first half.

© Mitsubishi Heavy Industries, Kawasaki Heavy Industries and Fuji Heavy Industries will supply parts worth about \$500m to Boeing of the US. Reuters reports from Tokyo. The parts include flaps, ailerons and spoilers for Boeing 747 jumbo jets.

## Alstom wins FFr 1bn Algeria power order

By Francis Chiles

ALSTOM, the major French heavy electrical and shipbuilding group, has won a contract worth FFr 1bn (\$24m) from the Algerian power utility Sonelgaz to build two gas turbine power stations.

The plants will be located near Tiarret and M'Sila in the Hauts Plateaux region and be capable of producing 300 megawatts each.

This contract is one of the few to have been handed out by Algeria during the past six months.

Despite the slowdown in new orders, French companies will have another good year in Algeria and trade between the two countries is expected to be roughly balanced.

Last year it reached FFr 50bn double the 1981 figure, France chalking up a FFr 1bn deficit. Algerian imports have been cut by at least 10 per cent this year, to an estimated Dinar 45bn-46bn as the authorities are taking no chances in the face of soft oil and gas prices.

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## UK NEWS

## Thatcher pledges strong action over City fraud

BY PETER RIDDELL, POLITICAL EDITOR

FINANCIAL FRAUD must be pursued vigorously and effectively, not least to protect London's reputation as an international financial centre, Mrs Margaret Thatcher, the Prime Minister, promised yesterday.

She was replying to a letter from Sir Nicholas Goodison, chairman of the London Stock Exchange, in which he had urged the Government to adopt a more urgent and energetic line against wrongdoers who imperilled the good name of the City.

Mrs Thatcher's strong line reflects the concern of ministers about recent problems in the City, ranging from the tin crisis to allegations of fraud in the Lloyd's insurance market and the Johnson Matthey Bankers affair, as well as the debate over deregulation of the securities industry.

Department of Trade and Industry ministers have been taking a

particularly close interest in Lloyd's even before the resignation of Mr Ian Hay Davison as chief executive, which was announced earlier this month.

Mr Hay Davison and Mr Peter Miller, the Lloyd's chairman, have apparently been warned by the Government of the need for Lloyd's publicly to be seen to be putting its house in order before the forthcoming Financial Services Bill on the regulation of financial markets is considered by the House of Commons early next year. Otherwise, they were told, there would be strong political pressure for Lloyd's to be included in the bill.

City issues are, unusually, being increasingly raised at Westminster with pressure from Tory as well as opposition MPs for a toughening of the bill. The Labour Party has initiated a debate on the workings of the City within the next few weeks.

Lord (Charles) Williams, the re-

cently ennobled Labour peer and banker, will raise the tin crisis on Monday. Mr Leon Brittan, the Trade and Industry Secretary, is also due to answer a question about a Government inquiry into the crisis.

Mrs Thatcher says the Government is looking forward to receiving the recommendations on possible improvements in the law and procedure governing complex financial transactions from a committee under Lord Roskill, which is due to report early next year.

The Government is coming under further pressure to explain the role of the Bank of England in the events leading up to and after the collapse of Johnson Matthey Bankers. Mr Brian Sedgemore, the Labour MP who has been raising the affair in the Commons, is awaiting a reply from the Treasury to 31 questions on one aspect of the bank's affairs.

## Defence bid disparity 'dismayed' Plessey

By Bridget Bloom, Defence Correspondent

PLESSEY, the UK electronics group, has denied responsibility for Britain's failure to win the largest US Army contract ever opened for foreign competition.

In its first public statement since the award of the \$4.5bn contract for army communications on November 5, Plessey said that it shared the British Government's "dismay" at the "enormous disparity" between the \$4.5bn winning bid from a US-French consortium and the \$7.4bn bid with which it was involved.

The successful bid for the supply of a new battlefield communications system for 25 divisions of the US Army came from the US company GTE leading Thomson CSF, the French manufacturer of the Rita communications system.

Plessey's prime contractor was the Collins division of Rockwell which offered Plessey's Parnigan system. Plessey's statement said it believed that the company's own contribution to the bid - amounting to about 20 per cent by value of the whole contract - was competitive.

"Even if the UK had provided the Parnigan-based content of the Rockwell bid free of charge, Rockwell would still have exceeded the GTE bid price by a very wide margin," it believed that the British Army, which is spending about £700m on Parnigan, was getting a highly cost-effective system.

Plessey admitted that it was "unaware of the final scale of the Rockwell bid as calculated by the US Army" before the contract award was made and it remained in ignorance of the detailed bid today.

National institute's economic review  
Inflation expected to fall sharply

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

FORECAST FOR THE WORLD ECONOMY				
	Percentage annual rate of change			
	1987-73	1973-84	1984-87	1987-90
OECD countries	4.9	2.3	2.7	3
GDP	5.4	3.2	4.5	4
Consumer prices				
Prices (US\$)				
Exports of manufactures	6%	5%-6	7%	5
OECD oil		24%	-1	4%-5
Other commodity exports				
from developing countries	11	3-3%	1-1%	4%-5
Volume of world trade				
All goods	10	3-3%	4	4-4%
Manufactures	11	4%-5	5-5%	4-5%

A SHARP DROP in UK inflation, perhaps to below 3 per cent in the middle of next year, but slower growth in the economy are the key elements in the latest quarterly forecast by the Independent National Institute of Economic and Social Research.

The institute's economic review presents a mixed picture of the outlook for Britain's economy over the next few years. But it is significantly more optimistic on a number of points than at the time of its last forecast in August.

It says that it now expects growth of 1.9 per cent next year. The rise in the retail price index in 1986 should average 3 per cent, down from 5.5 per cent this year.

The growth forecast is well below the 3 per cent anticipated by the Government - partly because the institute has made no allowance for possible tax cuts next spring - but it is up from the 1.4 per cent forecast in the August review.

The latest forecast is slightly more optimistic on the outlook for the official unemployment level, which it says may stabilise or even fall slightly in response to the expansion of job creation schemes. But the number of people out of work is expected to remain above 3m in the run-up to the next general election.

The institute's medium-term projections are that as North Sea oil output levels off and then begins to fall, the pace of overall economic growth is likely to slow.

It expects the annual rate of growth to average perhaps 1.2 per cent in the three years from 1987 to 1990, while the balance of payments is likely to move from substantial surplus into deficit.

The review backs the conclusion of the recent report from the House of Lords' committee on overseas

trade on the central importance over the next few years of a significant revival of Britain's manufacturing sector.

"Any future which holds out the prospect of rising prosperity for the economy as a whole and a move back to full employment must include a reversal of the decline in manufacturing industry," it says. "The need is for a technically sophisticated, high productivity sector competing successfully in world markets."

For 1986, the institute shares the Treasury's view that a surge in consumer spending generated by buoyant earnings and falling investment will provide the main impetus to growth.

Real, or inflation-adjusted, disposable income should rise by between 3% and 4 per cent even without tax cuts, leading to a rise of perhaps 3 per cent in the volume of consumer spending.

Exports and investment growth will slow sharply. The institute says that the rise in the value of sterling since the beginning of the year means that much of the competitive gain made over the past four years has been lost.

The impact so far has been muted but will be much stronger in 1986. Exports are expected to rise by only 2 per cent in volume terms next year compared with the 6 to 7 per cent anticipated for 1985.

Manufactured exports could pick up again in 1987, but the impact on overall sales abroad is likely to be offset by the start of a declining trend in oil exports.

The review is also fairly gloomy on investment prospects. The pattern of business investment has been affected by the tax changes announced in the 1984 budget, which has encouraged companies to bring forward capital spending.

Next year investment by manufacturing industry is expected to rise by only about 1.5 per cent after increasing by 10 per cent in 1985. Capital spending by the distribution and business services sector is forecast to rise by between 3 and 4 per cent in 1986, compared with the 11 per cent expected for this year.

The institute says that the overall pattern of growth is likely to favour services rather than manufacturing, so that while overall output is forecast to rise by 2 per cent manu-

facturing production may increase by only 1 to 1.4 per cent.

The institute's optimism on inflation is based on its expectation that the sharp fall in import costs seen this year will soon feed through to retail prices.

Earnings are expected to remain buoyant in 1986, suggesting that the pace of growth of unit labour costs will accelerate. In 1987 wage demands are likely to respond to lower inflation, bringing a corresponding fall in the growth of unit costs.

The institute says that it expects the current account of the balance of payments to remain in surplus next year despite the combination of sluggish exports and faster growth of imports. The surplus is forecast at £2.9bn in 1986 compared with £2.2bn this year, but the review then anticipates a small deficit of £300m in 1987.

The institute, in its review of the outlook for the world economy, forecasts that the growth of output in the industrialised world will fall only slightly next year from the 2.8 per cent expected in 1985.

The overall projection of 2.8 per cent growth includes rather sharper falls in the pace of economic expansion in Japan, Canada and the UK, it says.

The US economy is forecast to grow by about 2.5 per cent both this year and next, while West Germany's growth rate is seen rising from just over 2 per cent this year to nearly 3 per cent in 1986.

The institute says that world inflation prospects remain good because of depressed international commodity prices, although some of the benefit for retail prices may be offset by an upward trend in unit labour costs in most industrialised countries.

## Liverpool budget crisis deepens

FINANCIAL TIMES REPORTERS

LIVERPOOL'S labour-controlled city council yesterday failed to meet the deadline for submitting plans to the Association of Metropolitan Authorities (AMA) to end the city's financial crisis.

After an hour-long meeting in London with Liverpool councillors, the AMA said that it would take no further steps to help them until they placed firm proposals on the table.

The AMA's decision means that Liverpool will probably be denied the £3m offered in the form of unused borrowing rights by the AMA's member councils.

That offer is conditional on Liverpool agreeing to remove the £75m deficit in its 1985-86 budget by

adopting measures such as an increase in rates (property taxes), or a rent rise.

Liverpool incurred the deficit after voting in June not to increase rates fully to compensate for reductions in government grants imposed as a penalty for overspending.

The city council's failure to produce proposals to face a progressive shutdown of services next week. The last pay packets went out yesterday to the manual workers among its 31,000 employees.

Schools are expected to close because of shortages of supplies such

as heating oil. Action by some of the 9,000 members of the General Municipal and Boilermakers' Union employed by the council may halt services such as refuse collection, if they follow a recommendation from local union officials to consider themselves laid off.

It is unprecedented for a UK city to become insolvent and the likely effects are difficult to predict.

The main question, if there is no change of policy by the Liverpool leadership, is whether services would be allowed to deteriorate to the point where the Government would have to introduce emergency measures and send in commissioners to run the city.

## BP THIRD QUARTER RESULTS, 1985

## Strong performance maintained

The third quarter of 1985 showed BP maintaining its strong earnings performance for the year.

Replacement cost profit after taxation for the nine months was 42% above that for the comparable period of 1984, at £1,336 million. Historical cost profit after taxation rose 21% to £1,275 million for the same period.

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Key Financial Results	1985 (1st 3 quarters)	1984 (1st 3 quarters)
Group Profit after taxation and before extraordinary items		
Replacement Cost	£1,336m	£943m
Historical Cost	£1,275m	£1,051m
Earnings per share	69.7p	57.6p

For the detailed results, please write to: The Company Secretary, The British Petroleum Company p.l.c., Britannic House, Moor Lane, London EC2Y 9BU.



Britain at its best

## Economic policy seen to have moved closer to West German

BY MICHAEL PROWSE

THE THATCHER Government's dogmatic monetarism of 1979-80 has evolved into an almost "Germanic" style of economic management, the national institute argues in an article comparing macro-economic policy in West Germany and the UK.

The present UK strategy, the institute suggests, is remarkably similar to the policies that have been pursued in West Germany since the 1950s. That is true both of the new macro-economic emphasis on "sound finance" and the increased reliance on market forces.

British economic policy, the report argues, has increasingly resembled the German model as it has become more pragmatic. The lesson to be learnt from West Germany, it suggests, is that "financial rectitude and minimal government work best without any superstructure of economic theology."

West Germany, the report points out, does not seem to have been impressed by the UK Government's medium-term financial strategy.

## COMPARISON OF WEST GERMAN AND OECD PERFORMANCE

	GDP		Annual percentage rise Consumer prices	
	West Germany	OECD	West Germany	OECD
1960-68	4.2	5.1	2.7	2.9
1969-73	4.9	4.8	4.6	5.6
1974-79	2.4	2.7	4.7	10.0
1979-85*	1.2	2.0	4.1	7.6
1980-85*	3.2	3.7	3.9	6.3

\* Estimates

The German habit, argues the institute, of setting a realistic monetary target just one year ahead is preferable to the British procedure of setting a whole string of targets for five years and then missing the first by a large margin.

The report accepts that it is too early to judge how successful a German economic policy would be in Britain in the longer term. But it hints that more explicit management of aggregate demand coupled with more micro-economic inter-

ventions might be appropriate in the UK.

The institute also points out that although German policies have been outstandingly good at controlling inflation, they have been less successful in sustaining rapid growth and high employment.

Thus, between 1960 and 1985 West German inflation averaged only 2.9 per cent, compared with an OECD average of 6.3 per cent. But German growth, averaging only 3.2 per cent a year, was below the international norm of 3.7 per cent.

## Manufacturing revival is urged

BY OUR ECONOMICS STAFF

THE REVITALISATION of manufacturing industry is of "paramount importance," says the institute. The continuation of "de-industrialisation," it argues, would pose a considerable threat to the balance of payments once all revenues start to decline.

An article analysing trends in industrial and service sectors says that there is a need for urgent change in the face of the growing trade deficit in manufactured goods.

The institute says that energy exports, which yielded £5bn-£6bn in 1983-84, may be very seriously reduced by the end of the decade. The task of filling the gap faced by manufacturers appears enormous, even allowing for a modest contribution from services.

The institute points out that manufacturing output fell by 17 per cent between 1974 and 1981 and that the recovery since then has been slight. The principal reason for the decline, it argues, has been the weak competitive position of manufacturers in both domestic and export markets. The report stresses that a substantial rise in import penetration in the past 10 years has not been matched by rising exports.

Although the institute puts the case for a revitalisation of manufacturing, its forecasts do not suggest a

substantial recovery is likely. By 1990 it expects the share of manufacturing in gross domestic product (GDP) to have fallen to 24.5 per cent, compared with 26.8 per cent in 1980. Over the next few years, service sectors are forecast to grow 50 per cent faster than manufacturing.

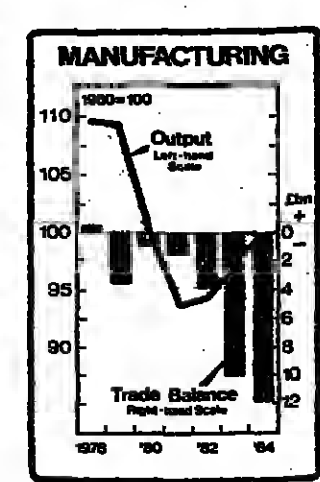
The report draws attention to the very narrow base of the upturn in the present economic cycle. Within manufacturing in the past five years only three out of 15 large sectors have contributed positively to GDP. Virtually all the growth was accounted for by electrical and electronics companies, although food and chemicals also made marginal contributions.

Most of the increase in total output since 1980 has reflected the expansion of service sectors. Even there the base of the upturn has been surprisingly narrow.

Most of the growth has been in the financial and business services and communications sectors, which grew by 30 per cent and 15 per cent respectively between 1980 and 1984. In contrast, traditional service industries such as catering, distribution and transport, have grown sluggishly.

Overall growth of the service economy has also been subdued by tight restrictions on the public sector.

The institute expects the service



economy to grow by about 4 per cent in 1986 - about the same rate as in 1985. It warns that growth may slow to little more than 2 per cent later in the decade. The rapid growth of financial and business services will not be maintained.

Manufacturing output is forecast to grow by 1% per cent a year or less over the next five years.

National Institute Economic Review No 114, November 1985. Annual subscription £45 (UK) and £50 (abroad). Single issue £12.50 (UK) and £15 (abroad) from National Institute of Economic and Social Research, 2 Dean Trench Street, London SW1P 3JZ.



## THE GLENLIVET — DENIED BY THE KING

In the early 1800's, denying the existence of distilleries was a national Scottish pastime.

Oh, they were there, alright. But all strictly illegal. You see, savage taxes imposed by the Philistines of Westminster made distilling the national beverage well nigh impossible.

Tax evasion became the only honourable course. The canny Highlanders took to the hills and the glens.

A whole industry flourished. But it was completely underground. Excisemen, or gaugers, marched North, with orders to stamp it out.

### The Artful Dodgers.

But it proved a hopeless task. All measures to deter the distillers were met with ridicule.

Even a £5 reward for the discovery of a distilling pipe (or copper "worm") did nothing to halt the flow of whisky. In fact it was a boon for the whisky makers.

When a "worm" was worn out, the distiller would miraculously "find" it, hand it over to the authorities, claim his reward and promptly purchase a new one!

Such was the Highlanders' contempt for the law that it was not even considered a disgrace to be imprisoned for illicit distilling.

Indeed, in Dingwall Gaol offenders were treated in the mildest possible way, even allowed out on Sundays and special occasions and "honourably returned."

One prisoner even approached the governor with the remarkable proposition that they set up a still together in the gaol!

But out of this lawlessness came greatness. The illicit drom was magnificent.

The Reverend Thomas Guthrie was a boy in 1818 and he recalled that "everybody, with few exceptions, drank what was in reality illicit whisky — far superior to that made under the eye of the Excise — lords, lairds, members of Parliament and ministers of the gospel and everybody else."

And the finest dram of them all was The Glenlivet.

### The Sassenach Connection.

The Glenlivet distillery was started by one John Gow Alias Smith.

Bit of a mystery, John Gow. Indeed he had very little option.

Having fought and lost with Bonnie Prince Charlie, he had to flee with his family in 1746 to the remote glen of the river Livet.

And to baffle the English soldiers, he changed his name from the gaelic Gow to Smith.

This is why such a Sassenach name as Smith appears on the bottle of Scotland's most venerated whisky.

There in the glen John Smith, ex-Gow, settled in the precise spot where the water and the peat were the best in all Scotland for making



cross. Lord Coryingham, the Chamberlain, was looking everywhere for the pure Glenlivet whisky: the King drank nothing else.

My father sent word to me — I was the cellarer — to empty my pet bin, where whisky was long in the wood, mild as milk and the true contraband goit in it.

Such a princely potion couldn't stay illegal much longer. It was unthinkable that the King should ever have to deny that his greatest pleasure didn't actually exist!

Luckily, back at the House of Lords, commonsense was about to break out, under the influence of George Smith's landlord, the Duke of Richmond and Gordon.

In 1823, their Lordships passed an act which made distilling a commercial proposition.

And the first mon to take out a licence was our own George Smith.

Plain sailing from then on you'd think. Nothing of the sort.

### The neighbours' burning desire.

Although George had decided to go legal, his neighbours in the glen would have none of it. They regarded him as a traitor.

"The outlook was an ugly one," wrote George. "I was warned by my civil neighbours that they meant to burn the new distillery to the ground and me in the heart of it."

Such threats in the wild remoteness of Glenlivet were not idle. So for his protection, George

was presented with a pair of hair trigger pistols, worth ten guineas, a gift from his friend the Laird of

Elizabeth Grant, an MP's daughter, wrote about it in her

malt whisky. This mysterious man had stumbled upon a mysterious well. Josie's Well.

It's the water from this well that makes The Glenlivet magical. We can't tell you why. There is no

other well that performs the same magic. By the time John Smith's

grandson George inherited the still in 1817, the fame of The Glenlivet

had spread far and wide.

"It is worth all the wines of France" opined the Doctor in Sir Walter Scott's St. Ronan's Well, "and more cordial to the system besides."

### His Majesty's Pleasure.

The Glenlivet that George Smith made even flowed in the corridors of power.

In 1822 King George IV paid an official visit to Edinburgh and

memoirs: "One incident connected with this time made me very

Aberlour. The pistols (which still exist today) were "never out of my belt for years."

I got together two or three stout fellows for servants and through watching by turns every night for years we contrived to save the distillery."

And with it, they saved The Glenlivet.

For which we must all be thankful.

For it truly is the benchmark for malt whisky.

The "Grandfather of Scotch."



Scotland's first malt whisky.



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## UK NEWS

## New York OTC link for City brokers

By John Moore,  
City Correspondent

LAING & CRICKSHANK, the British stockbroker, has forged a link with Herzog Heine Geduld, one of the largest US market-makers in over-the-counter securities.

In the deal, announced yesterday, a correspondent relationship has been established between the two securities operations. It is intended that Laing & Crickshank will be developing orders in over-the-counter securities for execution by Herzog in New York.

Herzog Heine Geduld is a member of the New York Stock Exchange and other exchanges. It makes markets in over 3,500 over-the-counter securities and is a primary market-maker specialising in initial and secondary public offerings.

Mr John Herzog, president of the New York firm, said yesterday: "We have observed the changes in London and the UK and European interest in Nasdaq and over-the-counter stocks in the US." He said that less than 1 per cent of his firm's trading volume a day was accounted for by European trading. His firm aimed to be trading 5,000 securities a day on the over-the-counter market with combined orders from London and New York.

Mr Richard Morris, director of Laing & Crickshank said: "We believe we can begin to stimulate a growing awareness of American over-the-counter companies with our institutional investment and retail clients. Through our British and European contacts we expect to become Herzog Heine Geduld's eyes and ears in Europe."

Laing & Crickshank is merging with Mercantile House, the financial conglomerate which owns Oppenheimer, the US investment bank. Mr Morris said that Oppenheimer traded in around 200 stocks on the over-the-counter market.

"They are aware of our relationship with Herzog. Herzog is providing a completely different service in a wider range of stocks," he said. Both sides emphasised that there was no intention to merge.

## Abbey chief attacks 'regressive' mood in building societies

BY CLIVE WOLMAN

MR PETER BIRCH, chief executive of Abbey National Building Society, has made a strong attack on his fellow building-society managers. In an interview this week, he accused them of being "incredibly regressive" in seeking to preserve their lack of accountability in the new building societies legislation - and of occupying too much space in town centres with unnecessary offices.

He also claimed that the Government was paying "far too much attention" to the Building Societies Association (BSA), the industry trade body, in drawing up the new, liberalising legislation, which is due to be presented to Parliament within the next two weeks. In what is the first split over the legislation, Mr Birch said that Abbey National had decided to employ its own professional lobbyists to present its case to Parliament independently of the BSA. "We do not want the BSA representing our views on anything," he said.

Most building society managers did not want change, he said. In an "incredibly regressive" industry, the small societies were happy to remain small. Their managers had well paid, cosy positions and were not accountable to anyone.

Mr Birch complained that although the 10 largest societies, in-

cluding Abbey National, the second, held two thirds of the industry's assets, they were easily outvoted on the BSA council by the 170 or so smaller societies.

The proposed legislation is criticised by Abbey for making it too difficult for a society to convert to a public limited company. The requirement that such a move be approved by 75 per cent of voting investors and 50 per cent of borrowers is particularly onerous, Abbey says. It adds that managers, unconstrained by accountability to investors, will continue to wield a veto to stop such conversions or mergers with other societies.

Abbey is also opposing the limitation that societies may deploy only 5 per cent of their assets for purposes such as unsecured lending, house building, estate agency and activities in other EEC countries.

"How can we compete effectively with the banks when our hands are tied behind our backs?" Mr Birch said. He claimed that the BSA had failed to press for higher limits because small societies wished to restrain the more innovative ones that could gain a competitive edge by offering additional services.

Abbey National was considering whether it should convert to a stock-market-listed company by about mid-1987 under the terms of the new legislation.

## Unionists' court plea rejected by judge

THE ATTEMPT by leading Ulster Unionists to challenge last week's Anglo-Irish accord on Northern Ireland will be renewed at a public hearing in the High Court in London next week, Raymond Hughes writes.

Yesterday the court announced that the Unionists' initial application for leave to seek judicial review of aspects of the accord had been rejected by a judge.

Documents supporting the application had been studied overnight by Mr Justice Mann, who has decided to refuse the application, a court official said.

He said that solicitors for the Unionists - Sir George Clarke and Mrs Hazel Bradford, respectively president and chairman of the Ulster Unionist Council; Mr James Molynaux, MP, leader of the Ulster Unionist Party; and Miss June Turner, chairman of the Ulster Young Unionists - had indicated that they would be renewing the application in open court next week.

□ MPs rejected by a margin of 12 votes proposals for the experimental televising of proceedings in the House of Commons. Mrs Margaret Thatcher, Prime Minister, and nearly half of her Cabinet voted against the motion, which was lost by 275 votes to 283.

□ EDGLEY AIRCRAFT, the Salisbury-based maker of the Optica observation aircraft which recently went into receivership, may be rescued by a Wiltshire businessman with aviation interests. Mr Alan Haikney, chairman of Aero Docks, which supplies maintenance staging for aircraft, is negotiating the purchase of Edgley from the receiver.

□ FIRST PENNSYLVANIA Bank is to close its London branch in February. Its departure brings to four the number of US regional banks that have decided to leave London this year.

□ UK NIREX, a nuclear company, has been set up to process and dispose of radioactive wastes. It is based on the Nuclear Industry Radioactive Waste Executive (Nirex), an agency owned jointly by four state-owned nuclear organisations.

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Financial Times Friday November 22 1985

## EUROPEAN INDUSTRIAL POLICY

James Buxton reports on one of Europe's most sweeping privatisation programmes

## Italy shuffles balance of corporate power

MRS THATCHER'S Government is not alone in its drive to privatise state assets. Although there have been echoes of the British policy in several European countries, nowhere has progress been so fast as in Italy.

Already between 1983 and August this year assets including both equity holdings and property worth L2,500bn (\$1,590bn) had been privatised by IRI, the state industrial holding company. But in the past few weeks, a stream of disposals has either been launched or announced by IRI which, with further undisclosed operations in the pipeline, are likely to bring to a further L3,000bn in the next year or two.

To this should be added the rather more modest privatisation programme being carried out by ENI, the state energy holding group, and the partial sale of Banca Nazionale del Lavoro, the country's biggest bank which is controlled by the Treasury.

To anyone who has not followed developments in Italian business in the past two years, it must appear extraordinary that these sales are taking place, and at an accelerating pace. No less astonishing must be the fact that many of the assets sold have found eager buyers both on the Milan stock exchange and among foreign institutional investors.

For until recently the apparently irreversible trend in Italian business was for the state sector to absorb the weaker companies of the private sector and then, as often as not, to mismanage them, thus boosting the overall losses of the state holding companies, IRI, ENI and EFIM, which in 1983 reached an all-time record of nearly L6,000bn.

Things have changed. IRI and ENI no longer take on lame ducks from the private sector. Since the beginning of this decade a process of rationalisation of the more strategic subsidiaries of the state sector has been under way. The process was pushed forward with more determination and in more sectors when Mr Romano Prodi took over the chairmanship of IRI in late 1982.

Although IRI still lost L3,742bn in 1984 on its smoke-stack industries (principally steel, Alfa Romeo cars, and shipbuilding), the holding company now contains several companies with strong balance sheets and good prospects.

For those companies that are publicly marketable there now exists a stock exchange full of

self-confidence that has risen by more than 75 per cent this year. In part this is due to the arrival of unit trusts, which are highly popular with private investors. But the market has also been boosted by the interest shown in Italian securities by institutions in the City of London and elsewhere. There has been a dramatic rise in business confidence in the past three years, thanks to a more stable government under Mr Bettino Craxi, and a decline of trade union



Mr Bettino Craxi (left), Italy's Prime Minister, who questioned the price and manner of Mr Romano Prodi's (right) proposed sale of IRI's stake in SMI.

power. Yet the stock exchange suffers from a big defect—a shortage of stock.

For Mr Prodi this presented a golden opportunity to reduce debt—which is not far short of turnover at about L40,000 bn—and to cut losses. By bringing the private sector into minority ownership of certain companies, he hopes to invigorate their managements and to lay open their affairs to closer scrutiny. Parallel with this is his desire for IRI to abandon to the private sector businesses which it does not consider "strategic".

In contrast to Britain, there is in Italy no political motive to privatise, and therefore little political opposition. Italy has few nationalised industries in the usual sense of the word: only the railways, electricity generating, cigarette-making (somewhat anomalously) and a few other activities come into this category.

Instead Italy enjoys the formula, devised after IRI was founded in the 1950s, whereby the state owns and manages companies in partnership with the private sector. In the 1950s and early 1960s about half of

the assets which came under IRI's wing were owned by the private sector. The proportion owned by IRI only shot up—to reach in some cases the 99.9 per cent level—when the companies went into loss and only the state was willing to inject new funds.

Thus, privatisation represents a return to the IRI formula in its original form, with the state keeping a minimum of 51 per cent. No Acts of Parliament are required and in many cases

decade of vast losses once Mr Prodi came to office. The purchaser was Mr Carlo de Benedetti, chairman of Olivetti, who wanted to merge it with Buitoni, his recently acquired food company.

At first the Italian political world was stunned that such a big block of what, in Italian political terms, amounts to employment and therefore patronage, could be transferred so painlessly. It turned out that it could not. Mr Craxi had not been informed, and he questioned both the price and the way the deal had been done.

The Prime Minister appears to have encouraged rival bids for SMI. This price went up to L550bn against Buitoni's L450bn. The whole issue is now smothered in a web of legal actions, and is unlikely to be resolved for months.

But IRI made up for its deep disappointment over SMI by pressing ahead along the other route to privatisation—the sale on the stock exchange of minority stakes in "strategic" companies. IRI's fellow holding company, ENI, had already paved the way in 1984 when it privatised 20 per cent of its holding in Saipem, its successful pipeline and drilling subsidiary, realising L120bn.

The first major operation by IRI was the issuing to the public last summer of shares equal to 40 per cent of the equity of SIP, a prosperous subsidiary of STET, IRI's holding company for the telecommunications sector.

The SIP issue was grossly underpriced and anyone who could get hold of an application form and present it before the offer closed—about half an hour after it opened—made an instant profit of almost 80 per cent. The number of shareholders swiftly dwindled from an initial 57,000 to a much smaller number, as shares were bought up by the banks, insurance companies and unit trusts.

But it yielded L200m to STET. Then, in September, came what Mr Prodi regards as his showcase of privatisation. Matching the British Telecom sale, IRI and STET launched an operation to sell 30 per cent of SIP, the telephone utility, taking their stake down to an eventual 51 per cent.

The first tranche of ordinary shares sold to Italian and foreign investors bore warrants enabling the holders to buy savings shares at later dates—a kind of participative issue. Other shares are being sold direct to Mediobanca, the Milan mer-

chant bank which is technically state-owned, to put in its own portfolio, and further shares are to be issued to Mediobanca against which it will offer convertible bonds. When all these operations are complete in about three years, the state holding companies will have realised over L1,000bn.

Next, IRI is contemplating issuing shares in companies such as Aeritalia (aerospace), Selenia (electronics), Autostar (motorway ownership and management) and Seat (publishing directorates). In all cases stock exchange quotations must be obtained first. Thereafter IRI can continue reducing its shares of "strategic" subsidiaries until it reaches 51 per cent—though it should not be forgotten that there are vast sectors of IRI which would be very hard to privatise.

ENI, meanwhile, has decided to issue further equity in Saipem, which is to be quoted on the Paris stock exchange as well as that of Milan, though it shows no sign of privatising other strong subsidiaries.

Banca Nazionale del Lavoro is to offer 25 per cent of its equity to Italian investors and a further portion to its staff. This will raise more than L400bn.

The unanswered question is whether, and in what way, the management of the companies where IRI has reduced its stake will change. Will private shareholders be able to sack political appointees? Will the companies be obliged to follow government directives, or to make purchasing decisions on the grounds of national interest where this conflicts with economic logic?

At this stage, it is far from clear exactly who in Italy owns the newly privatised shares. Not for the most part small savers: the new owners are banks, insurance companies and unit trusts. Some of the institutions are themselves technically in the Italian state sector—indeed some, such as Mediobanca, are controlled by IRI. Several Milanese financiers have gone so far as to use the phrase "phoney privatisation".

Yet so far as the running of state-controlled companies is concerned, this pattern of ownership has one great advantage. The men who run these institutions know one another well and are quite familiar with that grey area where the Italian state and private sectors meet. Privatisation in Italy means a modest shift in the balance of power among the oligarchy which controls the country's business.

## NOTICE OF REDEMPTION

To the Holders of

## Grolier International, Inc.

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NOTICE IS HEREBY GIVEN pursuant to the provisions of Section 3.05 of the Indenture dated as of December 15, 1971 between Grolier International, Inc. and Morgan Guaranty Trust Company of New York as Trustee, that United States Trust Company of New York as Successor Trustee, has drawn by random selection \$1,016,000 aggregate principal amount of the Grolier International, Inc. 8 1/2% Guaranteed Debentures Due December 15, 1986 for redemption by the Sinking Fund on December 15, 1985. The Debentures to be redeemed are as follows:

COUPON BEARER DEBENTURES WITH PREFIX M		51,000 Denominations Called by Fall	
2	1480	1811	2780
3	1484	1815	2785
4	1488	1819	2790
5	1492	1823	2795
6	1496	1827	2800
7	1500	1831	2805
8	1504	1835	2810
9	1508	1839	2815
10	1512	1843	2820
11	1516	1847	2825
12	1520	1851	2830
13	1524	1855	2835
14	1528	1859	2840
15	1532	1863	2845
16	1536	1867	2850
17	1540	1871	2855
18	1544	1875	2860
19	1548	1879	2865
20	1552	1883	2870
21	1556	1887	2875
22	1560	1891	2880
23	1564	1895	2885
24	1568	1899	2890
25	1572	1903	2895
26	1576	1907	2900
27	1580	1911	2905
28	1584	1915	2910
29	1588	1919	2915
30	1592	1923	2920
31	1596	1927	2925
32	1600	1931	2930
33	1604	1935	2935
34	1608	1939	2940
35	1612	1943	2945
36	1616	1947	2950
37	1620	1951	2955
38	1624	1955	2960
39	1628	1959	2965
40	1632	1963	2970
41	1636	1967	2975
42	1640	1971	2980
43	1644	1975	2985
44	1648	1979	2990
45	1652	1983	2995
46	1656	1987	3000
47	1660	1991	3005
48	1664	1995	3010
49	1668	1999	3015
50	1672	2003	3020
51	1676	2007	3025
52	1680	2011	3030
53	1684	2015	3035
54	1688	2019	3040
55	1692	2023	3045
56	1696	2027	3050
57	1700	2031	3055
58	1704	2035	3060
59	1708	2039	3065
60	1712	2043	3070
61	1716	2047	3075
62	1720	2051	3080
63	1724	2055	3085
64	1728	2059	3090
65	1732	2063	3095
66	1736	2067	3100
67	1740	2071	3105
68	1744	2075	3110
69	1748	2079	3115
70	1752	2083	3120
71	1756	2087	3125
72	1760	2091	3130
73	1764	2095	3135
74	1768	2099	3140
75	1772	2103	3145
76	1776	2107	3150
77	1780	2111	3155
78	1784	2115	3160
79	1788	2119	3165
80	1792	2123	3170
81	1796	2127	3175
82	1800	2131	3180
83	1804	2135	3185
84	1808	2139	3190
85	1812	2143	3195
86	1816	2147	3200
87	1820	2151	3205
88	1824	2155	3210
89	1828	2159	3215
90	1832	2163	3220
91	1836	2167	3225
92	1840	2171	3230
93	1844	2175	3235
94	1848	2179	3240
95	1852	2183	3245
96	1856	2187	3250
97	1860	2191	3255
98	1864	2195	3260
99	1868	2199	3265
100	1872	2203	3270

Accordingly, on December 15, 1985 the principal amount of the Debentures or portions thereof so designated for redemption will become due and payable at 100% of the principal amount thereof together with accrued interest to December 15, 1985 and must be presented at the office of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, New York 10013, Attn: Corporate Trust Department, 15th Floor, the main office of Morgan Guaranty Trust Company of New York in New York, the main offices of Morgan Guaranty Trust Company of New York and Commercial Aktiengesellschaft in Frankfurt am Main, the main office of Morgan Guaranty Trust of New York in London, the main offices of Morgan Guaranty Trust Company of New York and Credit Lyonnais in Paris, the main offices of Morgan Guaranty Trust Company of New York in Zurich, the main offices of Credito Romagnolo S.p.A. and Banco di Roma in Milan, the main office of Credito Romagnolo S.p.A. in Rome, the main office of Bank Mees & Hope N.V. in Amsterdam, and the main office of Credit Lyonnais S.A. in Luxembourg for payment and redemption. From and after December 15, 1985, interest on the Debentures or portions thereof so to be redeemed will cease to accrue. Coupons maturing December 15, 1985 or prior thereto should be detached and presented for payment in the usual manner.

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At first glance the new Granada looks no bigger than the last one. But that efficient looking modern exterior with its smooth flush fitting glass belies its interior roominess. Open the door with its new Chubb lock and the space takes you back. Especially in the back. A writer on the staff of Motor, himself 6'2" tall, reported on sitting behind a 6'4" driver that he still had inches to spare for his knees. As for the level of equipment, features like powered heated mirrors and electric windows are, naturally, standard. But there are surprises as well—anti-lock brakes, a new four speed automatic that's as efficient as a manual, and a steering column that's adjustable for rake as well as reach. You might be surprised to find you've a hatchback, too. Useful when you've something like a chest of drawers to cart home from the shops.

Pop in to your Ford dealer and test drive the new Granada soon. And don't forget to try the back seat while you're there.



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## TECHNOLOGY

## Portable carbide coater launched

A PORTABLE machine that will produce a very hard carbide surface on engineering components by an electrical discharge process has been developed by Carbide Impregnation of Hemet, N.C.

The process was announced last year and until now the company has been using in-house machinery to coat customers' components on a contract basis. There has been considerable demand, says Mr Chris McCullough, managing director, but the snag is the carriage costs for heavy components which in some cases come from overseas.

So the company is selling a portable system, called Trakker One, which can be fitted in many machine tools in order to produce the necessary scanning motion of the component with respect to the electrode.

As the special electrode scans in lines over the surface to be treated, carbide coating is laid down that can increase the life of rubbing parts by up to 20 times.

The process is controlled by a microprocessor which regulates scan speed and the spacing of the electrode from the work. The power to the electrode is similarly controlled to determine the depth of the impregnation.

Almost any item in steel, stainless steel or cast iron can be coated. The build-up of carbide is so small that usually it is not necessary to grind the surface back to the original dimension.

GEORGE CHARLISH

## Controller that fits the bill

J. H. FENNER, the electrical transmission and control company of Cleckheaton, Yorks, has acquired exclusive world rights to an electric motor power saving system from Parker Electronics of Fort Lauderdale, Florida.

The system, Energy Economiser, was developed by Dr Louis Parker and Mr Rhey Hedges as a private venture. Hedges says the decision to manufacture and market in the UK was taken after failing to find a partner in the US with which a suitably wide marketing deal could be struck.

The US companies often sought sole manufacturing, whereas Fenner is willing to license suitable companies in any part of the world.

Production is just starting at Atco of Haleah, Florida, and the company is now a Fenner licensee. Fenner, which has a turnover of £200m and employs about 8,000 people in 15 countries, plans to start UK manufacture in April next year.

There is universal interest in these devices due to the very wide use of induction motors in service in the US alone, where annual sales top 50m. Much interest followed the early 1970s energy crisis and the Frank Nola patent of 1977, covering a similar device developed at National Aeronautics and Space Administration. That device has been licensed to more than 200 companies in the US.

Mr Hedges claims, however, his controller is more effective in saving electricity and will have a much lower price. Induction motors, when driving their rated mechanical load, are inherently efficient machines—percentages over 90 are typical—and further improvement is difficult.

In practice, however, many motors often idle or work at lower loads and then their efficiency is much lower. This is because the only current then passing through the motor is that consumed in magnetising the machine and producing heating effects in the copper of the windings. As mechanical load is applied to the shaft, the current rises beyond this basic minimum and the efficiency increases.

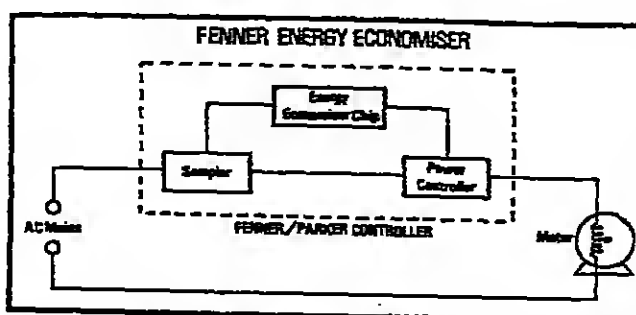
The objective of motor power saving devices is to reduce the power consumed by the motor when not at full load. Few motors in industry run at maximum load all the time. Machine tools have variable cutting loads, hoists raise variable weights, and in electric typewriters the motor idles unless keys are being struck.

Mr Hedges thinks significant savings on electricity bills could be made in big office blocks where there might be dozens of typewriters on each floor of a multi-storey block.

In warm countries, such office equipment dissipations add to room heat adding to the air conditioning load and producing further cost. Under these conditions, pay-back time for the small Energy Economiser device needed on each machine is about seven months.

Mr Hedges claims that the

A UK company has won the rights to a device that saves power on lightly loaded electric motors, Geoffrey Charlsh reports.



economiser is a better controller than the original NASA system because it can react very quickly and accurately to load changes on the motor and does so without loss of stability. He says that on each cycle of AC current flowing in a controlled motor input circuit, there is always a small pulse of "inrush current" that can be measured and used to feed a signal back to the controller.

The pulse's duration, height and rise time (rate of growth) are directly related to motor efficiency, says Mr Hedges, so that the pulse, suitably processed, can be used to reduce or increase the power fed to the motor through a controllable power semiconductor device.

The economiser can make the necessary measurements within the first 500 microseconds (millionths of a second) of each half cycle of the supply voltage. The control action is virtually instantaneous.

The economiser works only at or near the maximum speed of the motor and the control action does not significantly alter the speed. This, claims the company, prevents instability problems that can occur at lower speeds where available torque is lower.

It is also claimed that the

economiser will satisfactorily bring motors gently to speed without large accelerations and will protect running motors from harmful electrical and mechanical conditions.

The economiser has been described by the National Bureau of Standards in the US as "a fundamentally sound system" which "appears to achieve nearly optimum energy savings." The bureau made a comparison with the NASA/Nola design which it said, "falls substantially short" of such savings.

No change is needed to motors using the economiser. In practice, a fractional horsepower motor would be controlled by wiring an electronics box the size of a cigarette packet into the motor leads at any convenient point.

The controller is applicable to single phase and to the generally larger three phase motors. It is estimated, however, that some 85 per cent of induction motors are under 10 hp (7.5 kw).

Most of the control circuits have been reduced to the form of a chip. In the US, Atco is understood to be selling a 10 hp controller at an end user, one off price of \$300.

Fenner is on 0274 87 6668.

## Ice to ensure cool Harmony 2km down

ENGINEERS IN South Africa are putting the finishing touches to one of the world's biggest ice-making plants to cool 2 km deep tunnels in the Harmony Gold Mine, in Orange Free State.

Ice from the plant, which can turn out 20,000 tonnes of the material a day, will be pumped underground through 10 cm-diameter steel pipes at the rate of 25 tonnes an hour. Hot air from the tunnels transfers heat to the ice via an existing closed-loop water-circulation system. The water that results is pumped to the surface.

The South Africa Chamber of Mines' Research Association, which is responsible for the project, is trying out this system as an alternative to blowing air from the surface, the conventional process to keep mines cool.

The gold-mining industry feels the air-circulation method will have to be replaced as it digs deeper to find new sources of minerals. No mine in the world goes beneath about 4 km. But Professor Miklos Salamon, director general of the "research" association, says the gold mining community will have to learn how to operate shafts to a depth of 5 km in the next decade.

The problem with air circulation is that pumping air to a great depth increases its pressure, heating the gas. Cool air pumped from the surface has a

temperature of 23 deg C by the time it reaches the bottom of a 2.5 km shaft. At its result, the gas has a limited potential for taking up heat from extremely deep tunnels.

South Africa's mining engineers are using the ice method in the Harmony installation to supplement an existing air system. They chose ice rather than water as the cooling medium because of the large amount of latent heat needed to turn ice to water.

This heat is required to prise apart the molecular bonds keeping ice in its solid state. As a result, ice has a great propensity for taking up heat from its surroundings.

If water were used as the cooling medium instead of ice, engineers would need to pump through the system about four times as much material.

In other work at the research association aimed at exploring ways of operating deeper mines, scientists are working out with computer simulation techniques the optimum geometries for shafts and tunnels deep below the surface.

At great depths, rock bursts present continual problems. Researchers can model the Earth's geology at these depths and design mine layouts to minimise the chances of fractures.

PETER MARSH



Gold mining in South Africa: air cooling equipment is vital

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## Automation growth questioned

A RECENT report from The Yankee Group, a market research company of Boston, Massachusetts, will come as a surprise to those who believe factory automation will gradually find its way into smaller companies as the price/power ratio of computer systems reduces.

The researchers say only 2 per cent of manufacturing facilities will account for 65 per cent of the nearly \$3bn 1985 market for computers used in manufacturing.

No change is foreseen: YG expects large plant sites will remain the main buying group as the US market grows towards \$13bn in 1990.

Large manufacturing sites are likely to trade up to more performance at a constant price as the hardware price/performance ratios improve. Medium sized sites (less than 500 employees), are usually "technology followers" according to YG.

Such manufacturers are usually restrained by capital and labour limitations. Computers in Manufacturing: The State of the Nation. The Yankee Group, 88 Broad Street, Boston, MA 02110. Phone: (617) 542 0100.

## Cell production

BELCO BIOLOGY of Hampstead, London, is selling a machine to turn up biological cells on production lines. The Sci/Era equipment can produce such substances as monoclonal antibodies which could be used in medical kits that diagnose diseases.

The machine contains roller drive to channel bottles containing cultures between different parts of a laboratory. Magnetic drives provide the power needed to spin flasks to bring about chemical reactions. More information on 01-325 1531.

## Canal project provides testbed for membrane

BY ROBERT GIBBENS IN MONTREAL

CANADIAN SCIENTISTS are using a permeable membrane in a demonstration project to trap and stabilise heavily contaminated sediment in Montreal's Lachine Canal.

The waterway, nearly eight miles long, forms the centre of the city's old industrial district. It was built 100 years ago to bypass the Lachine Rapids on the St Lawrence River.

Traditional methods of cleaning the canal would cost C\$15m

(£7.6m) and involve dredging 40,000 cubic yards of contaminated sediment and placing it in a safe place. Incinerating or treating the sediment chemically would cost C\$40m, using the membrane C\$3.5m.

The membrane is essentially an ultrafine version of netting used in earth moving projects to stabilise river banks or road foundations. It is thought to be the first time a geotextile membrane has been used for

such a purpose

Andre Marsan et Associates, environmental consultant, used needle-punched, non-woven polyester fabric made by Dominion Textile in a C\$125,000 federal government contract to carry out the test.

A small basin near the canal was sealed off, debris removed and the water level reduced to three feet. Sediment from the canal containing polychlorinated biphenols, pesticides and heavy

metals was pumped into the basin and allowed to settle.

The membrane was rolled across the basin, anchored to the sides and allowed to sink, capturing the suspended solids and sealing the canal bed. A layer of sand and gravel up to a foot thick was then poured on top.

Any gas which forms beneath the membrane will be able to escape, Marsan says. Solids fine enough to pass through the

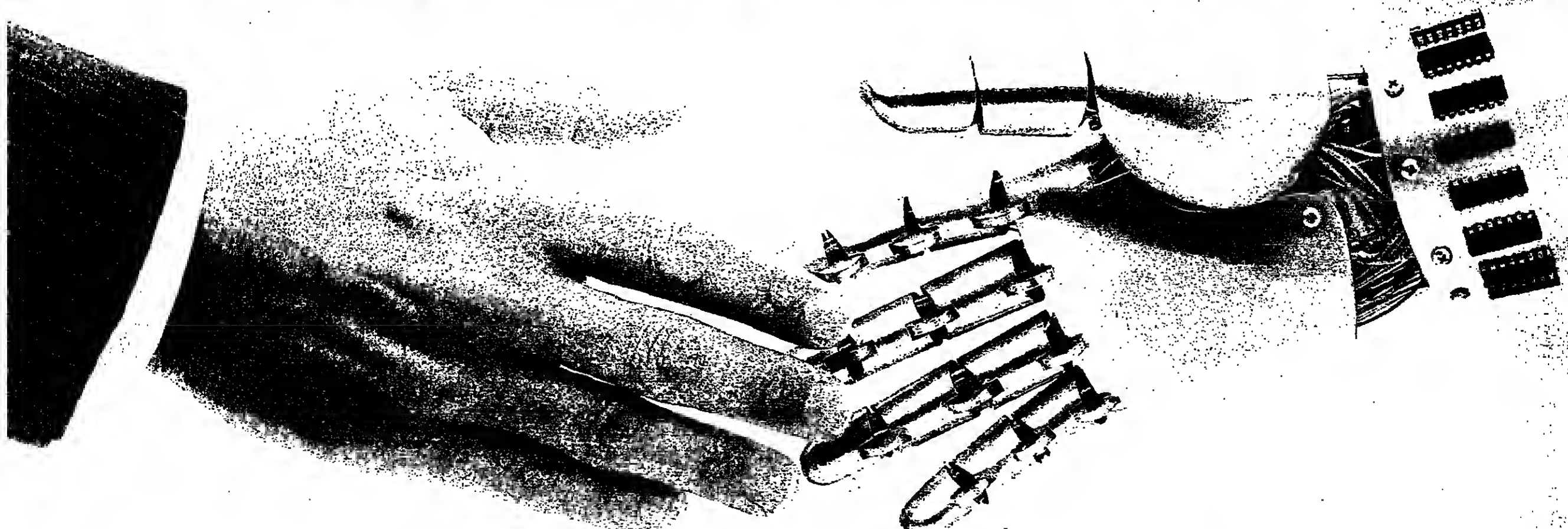
membrane will remain in the water, as will solvents.

What the project hopes to achieve is an effective barrier between polluted sediments at a low cost as a preliminary to cleaning up the St Lawrence system water feeding in from the west.

The canal basin will be drained in June for evaluation and if the membrane has proved a success restoring the canal for recreational use will be possible.

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Financial Times Friday November 22 1985

11

## THE MANAGEMENT PAGE

## Product development

## JCB ditches convention

Christopher Lorenz explains why the UK heavy plant maker has revamped its design effort

A FEW weeks ago JCB, one of Europe's most successful manufacturing companies, responded to demand from a special segment of the construction industry by launching a new range of products—rough terrain fork lift trucks.

Apart from the usual JCB characteristics of ruggedness, quality and price competitiveness, there is little remarkable about the machines themselves. They are of a type which JCB had thought was giving ground to a more sophisticated range of materials handling machine which it has been making for the past eight years, and which forms a fast-growing part of its business.

But the new fork lifts are highly innovative in a different sense: the way they were developed. Gilbert Johnston, JCB's chief executive, says the company was able to spot the need for a change in product strategy, and respond to it quickly, because of its newly decentralised development and market planning structure.

"It might not have happened otherwise," he says. "Our previous central marketing department might not have challenged our conventional thinking, and central engineering wouldn't have responded unless very strong pressure had been exerted on it." In the event, a joint marketing-engineering team in the recently-created materials handling division moved extremely fast: it took only two years from market research to product launch, whereas JCB's usual development cycle has been three years plus.

It might seem perverse for a company with only 1,300 employees to plump for a complex four-division structure in place of its proven way of spotting market opportunities, and developing products to meet them. Even as the final phase of the reorganisation was put in place in mid-1984, JCB's traditional departmental structure was continuing to give birth to a stream of successful products, as it had done ever since the company's foundation 39 years before by Joseph Bamford, an innovative engineer.

With JCB's design and development engineers imbued with a Bamford-like dedication

IT IS hard to avoid superlatives when describing JCB. Despite its small size, it has shown a consistent ability to take on the giants of the US and Japan—and win. From its base deep in the English countryside, near Uttoxeter (best known for its racecourse), it has become one of Europe's leading makers of construction equipment, and one of the few anywhere in the world to be profitable.

Year after year it belies the fashionable view that manufacturing, and especially heavy engineering, is an activity of the past for the developed economies of the world. Only this week it revealed that, having achieved record sales and profits in 1984, it is on track to do the same again this year—to the tune of a 20 per cent increase in sales, to £145m, and a full 25 per cent rise in pre-tax profits, to £25m.

At a time of stagnant markets around the world for many of its types of product, it has again boosted its market share in every category. Most notable is that its share

of the US market for backhoe loaders—its main product line—has risen this year by two percentage points, to 7.5 per cent. As its management delightedly points out, this is a higher share than either Toyota or Nissan holds of the US car market. Its international market share in backhoes topped 17 per cent in 1985, moving it ahead of Deere in second place to J. I. Case.

Behind the worldwide success of this still private company lies its obsessive attention to detail in every aspect of its business: market strategy, product design and development, quality, costing, production, labour relations, sales, service and everything else. As a result, it can boast assets, sales and profits per employee which outrank Japan's leading maker of construction equipment, Komatsu.

Nor does it stand still. In a few weeks' time its transmissions factory in North Wales will bring on stream one of the first fully-automated production plants in Europe.

to quality and detail worthy of the best-run German, Japanese or Swedish manufacturer, the company's product development system seemed more in need of admiration than change. From the inside, things looked rather different. Which was why Johnston and the other senior executives under Joe Bamford's successor as chairman, his son Anthony, decided to join the growing throng of much larger companies in all sorts of industries—from cars to computers, tape recorders to tractors—which are trying to improve their competitiveness by introducing a radical streamlining of the way they manage product development.

Like them, JCB is aiming to: ● become more responsive to the customer's changing needs; ● improve design-for-manufacture; ● accelerate development times; ● cut development costs.

JCB's reorganisation, which began in 1981, sprang partly from the growing diversity of its products. From its original

ing, marketing, sales, and service.

Behind this initiative lay the realisation that JCB needed to focus resources more effectively on the further development and marketing of this innovative type of machine. Explains Gilbert Johnston: "We realised it was a different sort of product from those we were used to, and that we would be leaving the development of the business too much to chance if we didn't focus a lot of attention on it. We wanted a dedicated design and marketing team that wouldn't be distracted by conflicting priorities on other products."

Apart from considerations of how they should allocate JCB's internal resources to best effect, Bamford and Johnston also recognised the need to put a special effort into promotion of the machine to the company's existing construction equipment dealers, as well as to a bevy of new sub-dealers in a market new to JCB: farm machinery. "Selling the Loadalls meant promoting a new machine concept," says Johnston.

By Christmas 1983 the independence of materials handling was clearly paying off. Sales had more than doubled to 820 machines a year (in 1985 they will be half as high again, at 1,250). Further models within the range had been launched, or were under development, and many of the traditional barriers between marketing and engineering had been overcome. "The whole idea had been to remove compartmentalisation and engender team spirit," recalls Anthony Bamford. "It had succeeded."

Hence the decision to split the rest of the company up into three further divisions, or "product groups," as they are more appropriately called by some JCB insiders: backhoes (the traditional product lines), and two newer businesses, hydraulic excavators and articulated loading shovels. "The idea was to consider what we would have done if each of these product lines represented JCB's entire business—and then either get out of them or do them properly," says Johnston. In JCB's terms, that meant marshalling the neces-



Derek Prime (left) and Anthony Bamford: getting closer to the customer

sary marketing, development and financial resources to achieve an annual output of more than 1,000 of each type of machine, instead of the 200-plus that were being made at the time of all but the backhoes and Loadalls.

Much deliberation went into deciding the best form of organisation to achieve this without losing the existing cohesion between the various product lines and sales networks. Gilbert Johnston, for one, remembers spending much of his Christmas holiday in Florida poring over sheets of possible organisation charts.

In order not to create fragmentation in production and sales, it was decided to stop short of full divisionalisation, and to limit the decentralisation to responsibility for market strategy, design and development. Under the new structure, which took effect in July 1984, each product group was put under a senior marketing man or general manager. Central design and engineering were raised to provide each of these "product directors" with more than two dozen designers, draughtsmen and development engineers. Two or three marketing staff and a similar number of cost controllers were also transferred from their previous departments.

Production and sales were preserved as functional departments, along with the more experimental side of design and development. But potential

barriers between the new product groups on the one hand, and production and sales on the other, were minimised by giving the product directors joint responsibility for sales forecasting and for the identification and monitoring of product costs (including manufacture).

"This prompts them constantly to ask 'are you making it right?'" explains Derek Prime, JCB's design and development chief. "So there are not only built-in pressures to link the engineers with the market place more than in the past, but also with production and purchasing."

Prime has lost direct responsibility for many of his previous staff—apart from maintaining JCB's design standards, his role is now more one of co-ordination. But he welcomes the change. Under the old centralised structure "lines of communication were getting too tortuous," he says. In developing backhoe designs for the all-important US market, for instance, "market feedback had to go through several different departments before getting to the designers. Now it goes direct."

As Anthony Bamford puts it, "there's now a constant spotlight on each JCB product the whole time, whereas previously there wasn't."

Like any corporate decentralisation, the new structure does have drawbacks as well as advantages. Derek Prime says the creation of dedicated divisional design teams has tended

to produce some duplication of effort, with different designers working on similar projects. "We can't keep borrowing people off one project to work on another, like we did before," he says. Together with the company's rapid rate of growth, this has resulted in a 25 per cent increase in the number of JCB's designers over the past year, to more than 50.

As the product line proliferates, it has also become harder for Prime to apply one of JCB's cardinal rules, the use of common components throughout the company. "We are keeping a very close control on the commonality of high-cost components such as engines, axles and transmissions," he says. "But it's proving more difficult to control items like seats."

The maintenance—or restoration—of this control is likely to prove a thorny problem for Bamford, Johnston and Prime as the product divisions develop further competence, cohesion and market penetration. The issue, which is central to the ability of a company as small as JCB to diversify so widely, is one of many on which Bamford and co will have to tread that notoriously difficult management tightrope between central control and decentralised responsiveness to the market.

\*See "A vicious race to get ahead," FT September 19 1984. Also articles on Deere (September 24 1984) and Philips February 25 1985.

## Business courses

Introduction to the theory and practice of market research, Eastbourne, January 12-18. Fee: members £552; non-members £682.50. Details from the courses secretary, The Market Research Society, 15 Belgrave Square, London SW1X 8PF. Tel: 01-235 4709.

Finding and fostering tomorrow's leaders, London, January 9. Fee: £143.75; individual and associate members £126.50; corporate members £92. Details from Society for Strategic and Long Range Planning, 15 Belgrave Square, London SW1X 8PF. Tel: 01-235 0246.

Trading with China: the commercial implications, London, December 11. Fee: ESC members £141.45; non-members £168.75. Details from European Study Conference, Kirby House, 31 High Street East, Uppingham, Rutland, Leicestershire LE15 8PY. Tel: 0572 82711. Telex: 341352 EURCON G.

New office technology—managing the transition, Brussels, December 11-13. Fee: non-members BFr 62,000; members BFr 56,000. Details from Management Centre Europe, rue Caroly 15, B-1040 Brussels. Tel: 32/2/516.19.11. Telex: 21.917.

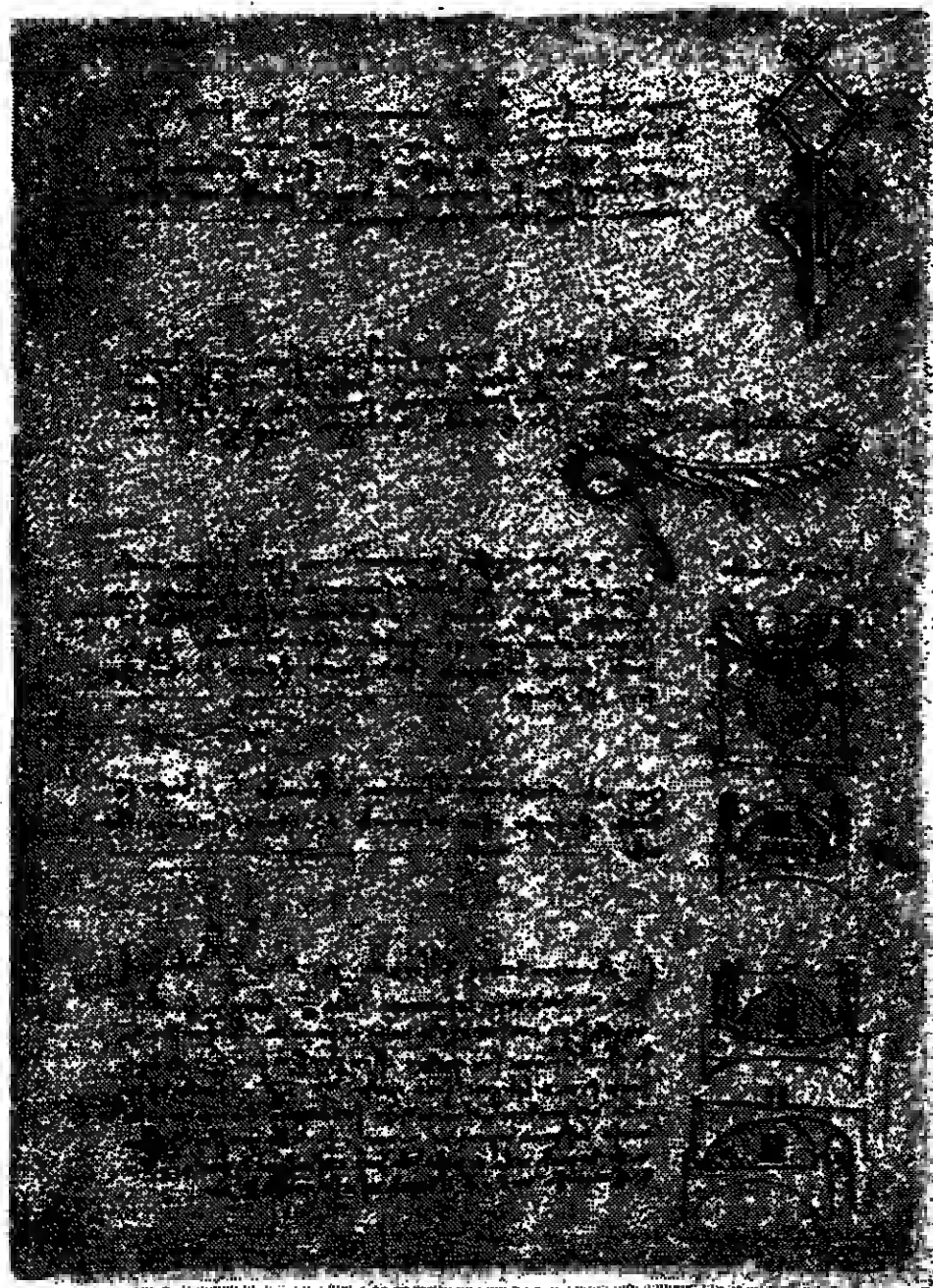
How effective is your training function?, Middlesex, January 13. Fee: £145. Details from the Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel: 0895 56461, ext 215.

Aerospace in Asia and the Pacific Basin, Singapore, January 13-14. Fee: £540. Details from the Financial Times Conference Organisation, Minster House, Arthur Street, London EC4R 9AX. Tel: 01-621 1355. Telex: 27347 FTCONF G.

Training design: a four-day non-residential workshop, London, January 21-24. Fee: members £420 plus VAT; non-members £483 plus VAT. Details from British Association for Commercial and Industrial Education, 16 Park Crescent, London W1N 4AP. Tel: 01-636 5351.

Advancing in management, London, January 28-30. Fee: £483. Details from Miss J. K. Van Wyck, Seminar Division, Crowley Communications, Vernon House, Sicilian Avenue, London WC1A 2QT. Tel: 01-242 4111. Telex: 896827 TACS G/Ref 1202.

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## THE ARTS

## Arts Week

F | S | M | T | W | Th  
22 | 23 | 24 | 25 | 26 | 27 | 28

## Music

## NETHERLANDS

Amsterdam, Concertgebouw. Piano recital by Krystian Zimmern. Bach, Mozart, Beethoven, Chopin, Szymanowski (Tue); The Concertgebouw Orchestra under Hans Vonk, with Jaap van Zweden, violin; Harry Ruitersma, cello; Brahms (Double Concerto), Stravinsky (Wed, Thur). Recital Hall: Mariëtte Blauwe, violin; Bernard Brackman, piano; Schubert, Brahms, Bartók (Tue); Kim Tu, violin; Kyoko Hashimoto, piano; Tartinì, Prokofiev, Ysaie, Ravel (Wed); Johannes Leertouwer, violin; Derk Pijl, piano; Beethoven, Enescu, Brahms (Thur). (114345).

Rotterdam, De Doelen. Vaclav Novak, violin; Arie Keijzer, organ. Händel (Mon); Band of the Royal Netherlands Navy and the United States Marine Band conducted by Major J. J. Koops and Colonel John Bourgeois. Sweetinck, Strauss, Bernstein, Händel (Tue, Wed); Eduardo Mata conducting the Rotterdam Philharmonic, with Nelson Freire, piano; Schubert, Rachmaninov, Wirén, Stravinsky (Thur). Recital Hall: The Travelling Music Ensemble. Boccherini, Brahms, Schubert (Wed). (142911).

Utrecht, Muziektheater Vredenburg. Recital Hall: South American folk music (Tue); Blues festival (Wed); The Travelling Music Ensemble. Boccherini, Brahms, Schubert (Thur). (314544).

## VIENNA

Robert Koshlmyer, piano. Schubert, Brahms Saal, Musikverein (Mon). The New Chamber Orchestra of Stockholm, conducted by Franz Moest, with Ulf Wallin, violin; Rostislav, Mozart, Beethoven, Bartók, Musikverein (Tue).

Phyllis Moss, piano. Beethoven, Schubert, Chopin, Brahms Saal, Musikverein (Wed).

## LONDON

Royal Liverpool Philharmonic Orchestra, conducted by Nicholas Cleobury. New music. Barbican Hall (Mon). (628891).

Peter Donohoe, piano. Tippett, Beethoven and Chopin. Queen Elizabeth Hall (Tue). (628319).

Trio Zingari: Beethoven, Copland and Dvořák. Purcell Room (Tue). (628319).

Royal Philharmonic Orchestra, conducted by André Previn. Cecilia Ouse, set, piano. Ravel, Rachmaninov and Vaughan Williams. Royal Festival Hall (Tue). (628319).

Moscow Radio Symphony Orchestra, conducted by Vladimir Fedoseyev, with Andre Gavrilov, piano; Musorgsky, Prokofiev and Tchaikovsky. Royal Festival Hall (Wed).

Camden Choir and London Bach Orchestra, conducted by Julian Williamson, with Ian Partridge, tenor. Tippett, Fimz and Britten. Queen Elizabeth Hall (Wed).

## ITALY

Milan: Teatro alla Scala: Violinist Salvatore Accardo, Bach. (806126).

Rossini Auditorium in via Della Conciliazione: Wolfgang Sawallisch conducting. Leon Bates, soprano; soprano Julia Varady; baritone Kolos Kovats. Bartók's Bluebeard's Castle (Mon and Tue). (641044).

Roma: Oratorio del Gonfalone: Nicola della Scimia 1/8: Valentin Radu, professor of organ music at the Julian School in New York, playing music by Bach (Thur). (653952).

Venice: Teatro la Fenice: Lullaby Quartet. Berg and Beethoven. (25191). (Mon).

## NEW YORK

New York Philharmonic (Avery Fisher Hall): Zubin Mehta conducting. Wynton Marsalis, and Philip Smith, trumpet; Mendelssohn, Vivaldi, Haydn, Dvořák (Tue); Leonard Bernstein conducting. All-Mahler programme (Wed). Lincoln Center (874242).

Carnegie Hall: Henryk Szeryng violin recital with Dalton Baldwin, piano; Bach, Brahms, Julian Carrillo, Debussy, Ravel (Mon); Joseph Witko saxophone recital; Bernard Heiden, Ryo Mito, Paolo Maurice, M. William Karlus, David Diamond, Paul Creston (Tue). (2477459)

## WASHINGTON

National Symphony (Concert Hall): Antal Dorati conducting. Haydn, Brahms, Brahms (Tue). Kennedy Center (7858110).

## CHICAGO

Chicago Symphony (Orchestra Hall): Erich Leinsdorf conducting. Hindemith, Brahms, R. Strauss (Wed). (4358122).

## TOKYO

René Jacobs, counter-tenor, accompanied by Konrad Junghans, lute: Italian laments and love songs. Tokyo Central Church. (Tue). (2578998; 4707272).

Thomasmacher and Gewandhaus Orchestra of Leipzig, conducted by Hans-Joachim Rotzsch: Peter Schreier, tenor: Bach's St Matthew's Passion. Tokyo Bunka Kaikan (Wed). (4701073-4).

Japan Philharmonic Orchestra, (conductor: Naoto Ohnuma; piano, Shin-ichi Satoh); Mozart, Richard Strauss. Tokyo Bunka Kaikan (Thur). (2345911; 2379990).

Traditional Japanese Music: Song, shamisen (plucked lute), koto (zither), shakuhachi (bamboo flute) in recital of traditional Japanese chamber music. National Theatre Small Hall. Complete programme notes in English. (Wed). (2657411).

## Opera and Ballet

## WEST GERMANY

Berlin, Deutsche Oper: Tannhäuser has Spas Wenkoff in the title role and the highly acclaimed Bayreuth Elisabeth, Cheryl Studer. Der Troubadour is a Herbert von Karajan production. Don Carlos, sung in Italian, has fine interpretations by Pilar Lavergne, Eva Randova and Franco Tagliavini. Salome has Lisbeth Balle, Patricia Johnson, Harald Stamm and Donald Grobe. Der Waldschütz rounds off the week. (24381).

Hamburg, Staatsoper: The new Peter Ustinov production of Katja Kabanova is perfectly cast with Anny Schlemm, Gabriela Esmachova, Franz Ferdinand Neuberg and Siegfried Jerusalem. Cavalli's rarely played L'Orlando features Daphne Evangelista and Rüdiger Woblers. Fidelio has Lisbeth Balle as Leonore. (361151).

Frankfurt, Oper: Ein Maskenball will be offered for the last time this season with Rosalind Prewright and Barry Mora. Conductor is Giuseppe Patane. Der Freischütz brings together Barbara Bonney, Beatrice Niekhoff and Walter Rätzner. The Magic Flute has Cheryl Lichter as Pamina and Queen of the Night. Don Giovanni with Benjamin Luxon in the title role closes the week. (25621).

## ITALY

Milan: Teatro Lirico: Homage to John Cranko: Jean de Carles to Stravinsky danced by Bruno Vesco, Marcia Haydée and Richard Cragun and The Lady And The Fool (music by Verdi - arranged by Charles Mackerras) with Carla Fracci, Jean Charles Gil, Maurizio Bellezza and Davide Bombana (806418).

Turin: Teatro Regio: A new production of Rossini's Elisabetta Regina d'Inghilterra by Gianfranco de Bosio opens the season. Lella Cuperli sings the title role, and the cast includes Daniela Dessi, Rockwell Blake, Mario Bolognesi and Antonio Savastano, Gabriele Ferro conducts. (548001).

Trieste: Teatro Verdi: Simon Boccanegra conducted by Tamas Pal and directed by Carlo Maestri. Scenery by Giancarlo Bartolotti Salimbeni. The cast includes Stefica Evtimova, Renato Bruson and Carlo Cossutta. (631348).

Rome: Teatro Olimpico: Oskar Schlemmer's Das Triadische Ballet: a reconstruction of its first performance in 1922 by the Berlin Akademie der Künste. (Wed). (393304).

## NETHERLANDS

The Netherlands Opera with a double bill of Cavalleria Rusticana and Pagliacci directed by Nicolas Joel with sets and costumes by P. H. H. H. H. The Netherlands Philharmonic and the Opera Choir conducted by Bohumil Gregor. Casts headed by Gahna Soova and Adrian van Limpt, and Thera van der Putten and Jan Derksen. Mon in Amsterdam, Stadschouwburg (242311); Wed in Tilburg, Stadschouwburg (432224).

Arnhem, Schouwburg: Modern Dance Festival (Wed, Thur). (422741).

## LONDON

English National Opera, Coliseum: Katya Kabanova, a famous ENO Janacek production now restaged by David Pountney, marks Simon Battle's long-overdue London opera debut. Elene Hanson takes the title role. Further performances of the new Gounod Faust, a lively, original, and very successful new look at the popular favourite, and the rather less successful attempt of the same kind on Orpheus in the Underworld. (363181).

Sadler's Wells, Rosebery Avenue: London Festival Ballet II, a splinter group from the main ensemble with two programmes of short ballets. (2788918).

## VIENNA

Staatsoper: Schoenberg's Erwartung conducted by Ulf Schirmer with Karen Armstrong; Heazog Blaubarts Burg with Matti Salminen and Klara Takacs; Donizetti's The Love

Potion conducted by Weikert with Grist, Gyldenfeldt, Yanzhi, Weikert, Tadder, Tristan and Isold conducted by Hollreiter with Sotin, Koller, Raymond by Glazunov, Petipa and Nureyev; Die Walküre with Janowitz, Jones, Randova, Lotte Rysanek-Kollo, McIntyre. (3324/2855).

Volkoper: Britten's The Beggar's Opera: Die Unparische Hölle; Zerkow's Kleider Machen Leute; Heuberg's Der Opernball; Lortzing's Der Wildschütz. (3324/2857).

## NEW YORK

Metropolitan Opera (Opera House): The week features the premiere of Jean-Pierre Ponnelle's new production of La Nozze di Figaro conducted by James Levine with Kathleen Battle as Susanna and Ruggero Raimondi as Figaro. The week also includes Cavalleria Rusticana with Hildegard Behrens and Pagliacci as well as Porgy and Bess, conducted by James Levine, with Roberta Alexander. Lincoln Center (3628000).

Dance Theater Workshop: The invitation to dance. Crossings celebrating the venue's 20th anniversary continues with Fresh Tracks, a choreographers' showcase (Tue). (219 W. 19th St. (9240077).

Beggar Ballet (City Center): Three world and two North American premieres in this 25th anniversary season, including Le Cenci, set to music by Georges Le Bars and depicting a whimsical woodland in the setting of a dance competition. The company includes Shonack Mirk and Jorge Donn. Ends Dec 1. 55th E. of 7th Av. (2426880).

## CHICAGO

Lyric Opera (Civic Opera House): The 31st season includes Oello starring Margaret Price, William Johns and Sherrill Milnes, conducted by Bruno Bartoletti and staged by Antonello Madan Diaz. Also Madame Butterfly with Anna Tomowa-Sintow in the title role conducted by Miguel Gomez-Martinez, as well as Samson, Anna Bolena, La Traviata, I Capuleti et i Montecchi, Die Meistersinger and La Rondine. (3322344).

## Theatre

## LONDON

Sweet Bird of Youth (Haymarket): Laura Bacall elegantly decadent as Tennessee Williams's doomed movie queen. Harold Pinter's direction and Eileen Dine's evocative designs combine to create a play of the loquacious and place the central tension between the star and her gigolo (Michael Beck) against a detailed canvas of small town Southern vengefulness by the sea. (330832).

Notions Off (Savoy): The funniest play for years in London, now with an improved third act, Michael Shabaz's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor. (336888).

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's rollercoasting folio has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Disneyland, Star Wars and Cats are all influences. Fustle score nods to towards rock, country and hot gospel. No child is known to have asked for his money back. (334181).

42nd Street (Theatre Lane): No British equivalent has been found for New York's Jerry Orbach, but David Merrick's tap-dancing extravaganza has been reworked. (334181).

## NETHERLANDS

Amsterdam, Bellevue Theatre. The English Speaking Theatre of Amsterdam presents William Gibson's hit comedy, Two For The Seesaw. Maxine Bismick and Grant Coburn directed by Svavrup. All week. (247248).

## NEW YORK

As Is (Lyceum): The first play about AIDS makes gestures toward the whole community the disease affects and focuses effectively on the victim and his protective lover; but

this Circle Rep production also has distracting artistic touches to patch over the play's lack of dramatic momentum. The disease is diagnosed. (2398200).

Casa (Winter Garden): Still a solid, Trevor Nunn's production has T. S. Eliot's children's poetry set to trendy music is visually startling and choreographically fine, but classic only in the sense of a rather static and overblown idea of theatricality. (2398262).

Good Street (Majestic): An immediate celebration of the birthday of Broadway in the 19th century goes from the original film like Street Off To Buffalo with the appropriately bleak and leggy hooping by a large chorus line. (377802).

## WASHINGTON

Night Mother (Arena): Marsha Norman's searing, raw of a mother and daughter on the night the daughter announces her intention to commit suicide requires a strong stomach for hard-bitten realism. This production by James Frawley and Ann Gubler as mother Thelma. Ends Dec 8. (4883300).

## TOKYO

Takarazuka All-Girls Revue. The Snow troupe in The Kaleidoscope of Love Plus And Now. This Japanese phenomenon, the antithesis of Kabuki where the girls play the men's roles with typical exaggeration, is a must for foreign visitors. Takarazuka perform elaborate, stylized and skilled musical adaptations of both Japanese and Western plays, with costumes and scenery highly impressive. While rather frothy, heavy on the effects, Takarazuka provide another insight into the incongruous mosaic of Japanese culture. Detailed English programme in case the original story is altered beyond recognition. Takarazuka Theatre: near Ginza and major hotels. Matinees and evening performances. (5911711).

## VIENNA

Art From The Stone: Art lithography from its origins to the present. This exhibition shows the versatility of nearly 200 years of European lithography. Most artists seem to have had a try at drawing or painting 'on the stone' - from Goya to Picasso, Delacroix to Chagall, Toulouse-Lautrec to Miro, Munch and Beckmann. The exhibition explains lithography began, how it is done, and goes a long way to explain its continued fascination for artists. At the Albertina until Dec 8.

Treasures From The Forbidden City. Peking. A selection of 150 objects covering 3500 years of Chinese history from Peking's Forbidden City, the former Imperial Palace, now a museum. It includes gold and jade pieces, calligraphy of all kinds, musical instruments, costumes, paintings, porcelain vases, dishes and cups from the Ming and Qing dynasties, and paintings on silk rolls showing the elaborate ritual of the court, or members of the royal family at leisure or on official business. This is the last opportunity to see the collection in Europe before it returns to the Forbidden City. Museum of Ethnology, Heidenplatz, Vienna, until Dec 8.

## SPAIN

Madrid: Toulouse Lautrec. For the first time in Madrid, an excellent assembly from Museum Alfa (France): 31 posters, 12 paintings, six drawings and 37 lithographs including his 12 Elles and the series Au Cirque. All from 1891-1900 just before his death. A good exposure of La Belle Époque and Montmartre. Caja de Barcelona, Velázquez 63. Free entry. Ends Dec 9.

Madrid: a selection of 162 XVIIIth century paintings including Ribera, Caravaggio, Luca Giordano, Vaccaro, Cavallini, Preti, Camacciolo, Salvatore Rosa, Michelangelo, Falcone, etc. Palacio de Villahermosa, Prado Museum. Until end of Dec.

## NEW YORK

Metropolitan Museum of Art: The travelling show India, arrives from Washington with 350 examples of six centuries and numerous flourishing periods of art and craft. Ends Jan 5.

Asia Society: Complementing the Metropolitan show, Akbar's India concentrates on the 49-year reign of the sixteenth-century Mughal emperor who built Fatehpur Sikri and inspired the works represented here by 80 paintings as well as metal work, carpets, and textiles. Ends Jan 5.

Museum of Modern Art: Making generous use of the Biklis Collection of the McCrory Corporation, this exhibit of geometric abstract art of the twentieth century entitled Concrete of Form covers the Russian Constructivists and American Minimalists as well as Cubism and Bauhaus. Ends Jan.

## WASHINGTON

National Gallery: The Treasure Houses of Britain collects 700 objects from 500 stately homes in a show mounted and decorated to look like the quintessential stately home, with paintings by Holbein, Rubens, Van Dyck, Hogarth and Turner among others, as well as Chippendale furniture, Meissen and Sèvres porcelain and tapestry, jewellery and armour. Ends Mar 9.

Renaissance: The recent allegorical and romantic strain in Italian painting is represented in a show of 40 works, primarily paintings, from 13 artists, including lesser known artists such as Carlo Bertucci and Patrizia Cautulupo as well as the well known Sandro Chia, Mimmo Paladino and Carlo Maria Mariani. Ends Jan 5.

## CHICAGO

Art Institute: Chalk & Chisel combines 11 sculptures with more than 80 sculptors' drawings to show the interplay between preparation and execution in the work among others of Rodin, Carpeaux and Rysbrack. Ends Dec 12.

## TOKYO

Van Gogh: Over 100 oils, sketches and prints, some reflecting his interest in Japanese Ukiyo-e prints. National Museum of Western Art in Ueno Park. The park is pleasant respite from the city concrete, one of Tokyo's few open spaces where autumn is evident. Ends Dec 8.

## Exhibitions

## PARIS

Picasso Museum: The 17th century Hôtel Salé, sumptuously restored, provides a fitting home for the world's largest collection of Picasso's work. It comprises 203 paintings, 158 sculptures and more than 3000 drawings and engravings, 18 collages and 88 pieces of ceramics. It is completed by Picasso's own collection of paintings by his friends, such as Braque and Matisse, or by artists he admired, Renoir, Cézanne, Dufour and Rousseau. Musée Picasso, Hôtel Salé, 5 rue Thorigny, Paris 3e (2712421). Closed Tue.

Sir Joshua Reynolds: The artist's first exhibition ever in France, organised with the London Royal Academy and British Council's aid. It follows the Gainsborough and Turner exhibitions and acquaints the surprised French public with the history of English painting and with the remarkable and inventive portraitist that was Reynolds. Grand Palais, closed Tue, Wed late opening (2815410).

## LONDON

The Royal Academy: German Art in the 20th Century - until Dec 2 - this is certainly the most important exhibition at the Royal Academy since the Post Impressionist Exhibition, in terms of the practical study of the art of our own time. But it is a partial rather than definitive treatment of its subject, more closely defined as the Expressionist Tradition in modern German Art. The pioneer expressionists of Die Brücke and Der Blaue Reiter - Schmidt-Roth, Nolde, Kirchner, Mueller, Macke, Marc and Kandinsky, Beckmann, Dix and Grosz are the heroes. Beuys, Kiefer and Richter continue in spirit.

## WEST GERMANY

Berlin, Nationalgalerie: Art from 1945 to 1983. With 500 works by 220 artists the Berlin National Museum will display an extensive exhibition of post war art. Ends Jan 12.

Stuttgart, Neue Staatsgalerie: A retrospective of 81 works of the British artist Francis Bacon (born in 1909). The works, covering 40 years, are on loan from the Tate Gallery, London. Ends Jan 5.

Bremen, Kunsthalle am Wall 207: Klee drawings and paperworks from 1921 to 1983. Ends Jan 5.

Hannover, Kestner-Gesellschaft: Warmbichenstr 16: pictures and drawings by the Austrian painter Christian Ludwig Attersee since 1975. Ends Dec 8.

## BRUSSELS

Spanish Netherlands 1500-1700: Renaissance and Baroque, Flemish and Spanish painters - Velázquez, Rubens, Murillo, Van Dyck, El Greco. Palais des Beaux Arts. Ends Dec 22.

Goye: paintings, drawings, etchings from Spanish public and private collections. Musée Royale des Beaux Arts. Ends Dec 22.

Picasso, Miro, Dalí: Palais des Beaux Arts. Ends Dec 22.

Tapiés, Chillida, López García: three contemporary artists. Musée d'Art Moderne. Ends Dec 22.

Los Beatles: 20 illuminated manuscripts. A XIXth century commentary on the Apocalypse attributed to Asturian monk Beatus (circa 775 AD). Nieuwe Chapel, Royal Library. Ends Nov 30.

## ITALY

Rome: Museo delle Mura, Porta San Sebastiano: Trade Routes Between the Mediterranean and the Far East in the Ancient World. The museum is set into the Aurelian walls above the gate through which the Appian Way passes and is worth seeing in itself. Organised by the Comune di Roma and the Museo Nazionale d'Arte Antica, the exhibition explores the movement of goods (incense, myrrh, silk and spices) to Italy from the east from the 8th century BC to the Middle Ages. Clear and informative and illustrated mainly by photographs and diagrams, but one felt that the exhibition was aimed more at school outings than tourists and that a lot of the information could have been got just as well from a good book. Ends Jan 5.

Rome, Galleria Etrusca, Via del Corso 325: Etruscan Painters in Rome: 1910-1930. Energetic, dramatic and highly coloured, notably the work of Giacomo Balla. Ends Nov 30.

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Financial Times Friday November 22 1985

## THE ARTS

## Cinema/Paul Taylor

## Icy view in a cool climate

Plenty directed by Fred Schepisi

When Father Was Away on Business directed by Emir Kusturica

The Boys Next Door directed by Penelope Spheeris

Lost in America directed by Albert Brooks

In the week of Plenty (and plenty more) the temptation to play with equations of parts, sums and wholes is high. But in a week in which Citizen Kane begins a West End revival, and when the most satisfying film among those offered for review is a Japanese production dating from 1953, one can hardly get the new stuff to add up at all. Presented by BKO (the same corporation that in its studio-owning heyday gave Welles his first control of the magic train-set), Plenty is a frantic, re-packaging of David Hare's stage polemic, a characteristically despairing diagnosis of post-war British decline and depression assembled on a mock-epic scale with the usual combination of US dollars and star power and uprooted Australian talent (director Fred Schepisi, cameraman Ian Baker and composer Bruce Smeaton).

Hare's political perspective on the life and lost opportunities accumulated in Britain between the end of the Second World War (one-nation euphoria) and Suez (ultimate betrayal) is embodied in his heroine, a villainess/victim, Susan Traherne, an agent for Special Operations Executive in Occupied France, and thereafter a rapidly disillusioned, soon disaffected moralising, eventually maddened mirror for England's mid-century malaises.

Central misreading does not help the episodic narrative to get the stellar Streeping of heritable money, the power-balance away in her character's failings, against the courses of history and tradition—but the internal contradictions of the play and screenplay, also Hare's, weigh heavily. The "engineered" bolshies between biographies (Susan's sexual, professional or mental), the historical moment and repressive ideology often jar in their OED schematism (there's much of wetherly wit here), while some of the contemporary dance Hare sets out between Susan's and his own positions (her barrenness, his political impotence, for example) lay him open to charges of misogyny.

Art-house anti-prop is hard to pull off, especially if it is to accommodate the ever-actress leanings of a leading



Sting as Mick and Meryl Streep as Susan Traherne in "Plenty"

lady, but there are odd compensations in the overall two-hour investment in defeatism. John Gielgud's scene-stealing as an old-school diplomat is especially welcome, while Tracey Ullman as Susan's bohemian daughter, Sling, as her rough-trade lover and Charles Dance as the husband who destroys her occasionally inspired support.

It would, of course, be par for the movie-course if director Schepisi was lionised for this exercise in prestigious pessimism, which a delight like Barbra Streisand (this Willie Nelson Western) remains under-rated and under-seen, and his cherishingly daft folly leaves a near-balletic adventure in anthropological ethics remains un-

A television newscast on the Suez invasion marks one political turning point in Plenty; in the Cannes prize-winner When Father Was Away on Business, a radio commentary on the Yagoslav v USSR tie in the 1962 Olympic football tournament performs the same function. Where Plenty runs from child to ice, though, Emir Kusturica's second feature is all dead-end and cure, muted irony and almost nihilistic (the spectre of the post-Stalinist thaw in Sarajevo in the early 1960s). Adopting a child's eye view on the effects on one family of the ideological winds of change (the father's "business trip" is a stretch of forced labour in exile, instigated by his policeman

brother-in-law and a vindictive ex-mistress), Kusturica tells towards a sophisticated sentimental satire, mistaking the period, the politics and the experiences of a soccer-loving, sleep-walking six-year-old with an undifferentiated halo of fuzzy nostalgia.

The Yugoslav effort, Citizen Kane and Smeaton's Colossal Red (reviewed last week) each occupy one screen of the new Canon Film Centre, where The Boys Next Door completes the quartet of opening movies. Penelope Spheeris's follow-up to Suburbia once more uses (to immensely better effect) a provocative exploitation-movie format to cover a touchingly old-fashioned attempt to understand the outside world. Here, scrutinising a pair of Average Young American Psychopaths on an unwholesome weekend thrill-kill spree in Los Angeles, Spheeris' nihilistic an impassive gaze, for a lot longer than the did on the previously troubled punk "family" or Suburbia, revealing himself this time round as somewhat less of a sheep in wolf's clothing.

A mug-shot gallery of recent real-life psycho-killers (the Hillside Strangler, the Atlanta Child Murders, and Sam, the Insane) appears the dossier, though still from Capote/Brooks's Ice Cold Blood, Maitiff/Schiller's The Executioner's Song or Jon Jost's Last Chance For a Slow Death might have done just as well for the sense of genre is stamped on

Sphere's movie by the appearance of Charlie Sheen as one of the blue-collar buddies, following in his father Martin's fictional footsteps little more than a decade after *Barndance*. Maxwell Caulfield's incongruously fresh face fills out the other shifty anonymous identity of icy-fingered, articulate rage, and kicks off the multiple corpse-count undertaken by two rather less credible LA cops.

Nothing as close to the bone as *Lost in America*, which didn't get particularly close to my funny bone either. A stingless social satire from Albert Brooks, a former director of sketch films for Saturday Night Live, and much touted as "the new Woody Allen" (indeed, he's co-writing with Julie Hagerty from *A Midsummer Night's Sex Comedy*, but looking, as his own leading actor, more like Charles Grodin), this concerns a domesticated couple of hippy-types suddenly upping to follow the old hippie trail across the States with a sizeable bankroll cushioning them and a shared mis-rememberance of *Easy Rider* to scour their fantasies of freedom. Hitting the freeways in a luxury mobile home (to the ironic strains of Peter, Paul and Mary's "The Dangling Branch of the Willows") they discover the road is decidedly dumpy beyond Las Vegas—before, that is, complacently is restored. Is this really the sort of film people keep encouraging with Mr Henahan's assessment. But she does have a real Verdi

work (isn't he?) was killed. Now wartime heroics are savoured (the Homeric movement, the setting of Whitman's *Drum-Taps*), now they're decried (Wilfred Owen's bitter *Spring Offensive*, set for narrator and rolling drums alone). One fair ending on a note of famous sublimity ("Hero and heroes' god, th'invincible Sun") only confirms what the noisy rhetoric of many earlier passages (except that no work of mourning is in fact accomplished by *Morning Heroes*).

Realising that, one left the concert disappointed that the evening had, after all, entirely failed to disturb the obscurity of war—that war.

## Heroes of the Somme/Festival Hall

Paul Driver

Wednesday evening's event in the Festival Hall was a grandly conceived, handsomely supported (by sponsors, patrons, audience) musical consideration—I nearly wrote celebration of the First World War. It was made by the combined North East London Polytechnic (NELP), Hatfield Philharmonic and Harlow Chorus, the Nemans Orchestra of London (an ad hoc gathering of excellent professionals), and members of the Band of the Grenadier Guards. The conductor was the extremely able Michael Kibberville.

The guardsmen, in full regalia, began proceedings, marching in front of the platform to play one of Sir Arthur

Bliss's numerous features, the *Forces for Heroes*. There followed Bliss's detestable, uncharacteristic choral-orchestral arrangement of the National Anthem, which one much preferred to listen to stand up for. Then, the English idyll, *The Banks of Green Willow*, by George Butterworth, who died in action three years after it was written.

So far there was little to indicate that the concert would offer any kind of critique of war; and Elgar's late cantata, *The Spirit of England*, in three sections of Laurence Rabinovitch, seemed chosen to emphasise a patriotic, stoically accepting, sentimental and thus anachronistic view of the subject.

Somewhat, though, in the complex inner workings of this melody, fascinating and almost occasionally, modern-sounding music, a counter-statement about heroics insinuates itself, no doubt escaping Elgar's conscious intention. One fair happier with this elusive allusion to the War than with the direct denunciation which formed part, at least, of Bliss's symphony *Morning Heroes*, heard in the second half.

This, five-movement, hour-long colossus doesn't get anywhere. It is difficult to decide what the composer either personally felt or is musically saying about a war in which he himself was gassed and wounded and in which his brother (to whose memory the

work is inscribed) was killed. Now wartime heroics are savoured (the Homeric movement, the setting of Whitman's *Drum-Taps*), now they're decried (Wilfred Owen's bitter *Spring Offensive*, set for narrator and rolling drums alone). One fair ending on a note of famous sublimity ("Hero and heroes' god, th'invincible Sun") only confirms what the noisy rhetoric of many earlier passages (except that no work of mourning is in fact accomplished by *Morning Heroes*).

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## King Lear/Almeida

Michael Coveney

Deborah Warner's *King Lear* production of *King Lear* was acclaimed at the Edinburgh Festival and arrives at the Almeida after a lengthy international tour to prove that there is life in the non-technological theatre yet. This is close contact, minimalist Shakespeare but it is not spoliage nor is it weak-kneed. It follows in the tradition of Shared Experience and the RSC's *Macbeth*.

This is not to say that it lacks "design." The Almeida itself, around whose atmospheric brick walls the actors wait their cues to fussy white blouses, is scenic and theatrical. Three step-ladders, one higher than the other two, are also positive design elements. There is a touch of Peter Brook magic in the way Edmund, despatched by Edgar up one ladder, back to the audience, before their rigged fight. The ladders form triangular entrances for the formal hostilities at the end; one of them receives a crashed Cornish wall climbing to pluck out Gloucester's second eye.

Come the storm scenes, the crowd is invited to pick up his off and ground level lamps and

pounding tympani herald the storm. No sound is on tape. Even the herald's trumpet will be a sung Latin anthem by the same counter-tenor whose muffled "Coveyry Carol" accompanies the lyrical reunion of Lear and Cordelia.

Robert Deming's "O reason not the need" in the rhetorical centre of the evening from which he lapses into master of the insane hovel reveals. What he lacks in pathos and grandeur he makes up for in his comprehensible, lucid, musingly, stark naked but for a wispy night shirt, this is the funniest Lear since Michael Hordern's.

Admirable, too, are the headstrong Kent of Derek Hutchinson, the poisonously mused Regan of Janet Austbury and the resolute Cordelia of Hilary Townley whose doubling as the innocent performance in a father in a play where disguise and transformation lead to expanding awareness all round. An extra role-playing dimension is exemplified by a messenger attending the Gloucester atrocity and blankly reporting the death of Cornwall as a messenger before removing his socks and trousers to pick up his potty progress in the title role.

## Verdi's Joan/New York

Andrew Porter

I can't resist quoting from the New York Times review of Verdi's *Giovanna d'Arco*, given in concert performance in Avery Fisher Hall last month, with Margaret Price, Carlo Bergonzi, and Sherrill Milnes in the principal roles: "This is the sort of opera in which the heroine dies in the last act, is brought back in a vision for her final number, then dies again. Yes, Temistocle Solera wrote that scene, but Verdi accepted it and apparently liked it well enough to defend it." The critic, Donald Hearn, pronounced *Giovanna* "dramatically naive and musically crude" and declared that "in the six years before it" Verdi had done better (*Nabucco* and *Ernani*, for instance).

*Giovanna* dates from 1845, *Nabucco* from 1842, *Ernani* from 1844. And Solera—close following Schiller—wrote a final scene in which Joan, mortally wounded, apparently dead, is borne in on a litter, rallies for a moment, and sings movingly. Renata Tebaldi's touching utterance of one little phrase—"Oh mia bandiera!"—is still remembered, and Price also sang it vigorously. (One could as well say that *Otello* is a kind of opera in which the heroine dies is brought back in a vision to sing her last lines, then dies again). In fact, I don't altogether disagree with Mr Henahan's assessment. Nor does Julian Budden, who said of *Giovanna* that "at its provincial and chivalrous pretensions." But he added, "the best things surpass anything that Verdi had written up to that time."

The audience was prepared to like everything. As the *Times* reviewer said, "the music was in full force, playing lustily for their heroes." The show had the most clamorously warm reception I've ever heard of in Fisher Hall. I had reservations about the music as well as about the work, but of a kind that must be set against the observation that one is unlikely to hear *Giovanna* better performed today. Price's voice may sometimes lose purity above the staff. Except when pouring out over ensembles, she is no shining, soaring Milanov. She does not take chances or yield to the temptation of the moment. In reticence, she tends to hang on to penultimate notes like an old-style oratorio singer. She is not impetuous. But she does have a real Verdi

voice (two else but Caballé has now), full, unforced, substantial and beautiful. She is a serious and generous artist, and she did some lovely things in this *Giovanna*.

Bergonzi is the last Verdi tenor, the only one able to full voice to melt from note to note and dissolve listeners into ecstasy. It is 13 years since I heard Domingo, in the San Francisco *Africaine*, essay anything comparable. The reservations concern his readiness, today, to hold his best notes for as long as they will last, and to push swollen notes to a grunted cut-off. That apart, he is an artist with a rare command of Verdi's phrase and line, and of timbre both virile and liquid. His soft notes were ravishing.

Milnes was in fine voice. *Giovanna's* first aria is marked *grandioso declamato*, and his second rises to a *grandioso*. Milnes was grander than in the *Giovanna* recording he made 12 years ago. But that second aria also has phrases marked *piano*, which he sang loudly, and it should close on a *pianissimo* high-F-sharp, not a belaboured mid-F-sharp. The baritone was ready to sacrifice character to vocal display. No, that is unfair; he does feel his robes. But he does not trust Verdi's less-to-more approach or treat the excitement of soft, charged intense declamations, with volume held in reserve for the opening-out moments.

For permitting this, the conductor, Edward Bredshaw, comely counted among the country's most responsive Verdis. Joos Vordt points. Also for countenancing several cuts in one of Verdi's shortest scores (barely two hours of music). But he was making his New York debut and was perhaps hardly in the position of Muriel, prepared to dictate to famous stars exactly what they should and should not do. His Verdi points rise high by reason of his ability to co-operate with and second the special strengths of the singers and thus display them — and thereby Verdi's score — to the best possible advantage. That's the true Verdian way.

Budden calls *Giovanna* "a work of brilliant patches." Several of these involve orchestra and chorus. Bredshaw, the excellent Orchestra of St Luke's, and the New York Choral Artists conspired to reveal them.

## The First Sunday in Every Month

Martin Hoyle

"The Pansers will be coming soon," says a dressing-gown clad George Cole; and launches into a whimsical monologue about the dawn blitzkrieg, which bursts breakfast including armour-piercing sausages at the hapless patients that could grace the more literate sort of television sitcom. In fact, though the writer Bob Larbey comes to stage work fresh from such small screen successes as *The Good Life*, the beginning is misleading. This gentle, wry look at two residents of a Surrey old folks home is thoughtful, intelligent and — though slightly nervously so — touches on the fears of advancing senility.

What *The First Sunday in Every Month*, in its premiere at the Nuffield, Southampton, lacks is the impetus of a strong story line. It amounts to a turn for Mr Cole in self-deprecating mood. The septuagenarian Cooper is visited once a month by his emotionally buttoned-up daughter and her whimsical solicitor husband, Justio Greene's direction steers Maggie Henderson and Edward Lyoo mercifully clear of caricature. Cooper and his bewitching wife (Geoffrey Bayldon) joke nervously about joining the somnolence, those of their fellows who have let their faculties slip instead of working a set of variations on one basic joke, his stage work will be worth watching.

His perfectly judged naturalism dispels the sentimentality that lurks in the dramatic situation without ever showing its face. The grim humour of age is epitomised by Cooper's modesty when he asks the cleaner to sing, thus covering the noise of his visit to the loo. Lorraine Peters, prickly but kind-hearted, bristlingly inquiring "Alice Blue Crown," is in keeping with the play's soft but never goony centre. If Mr Larbey can spin a full-length plot instead of working a set of variations on one basic joke, his stage work will be worth watching.

We observe two Sundays in April and May. The play revolves round Cooper's relentlessly unforgiving high spirits. He tries too hard, as he admits, "I come over as an unnaturally cheerful old loon." George Cole's relaxed delivery is beautifully gauged, whether revealing impatience with his daughter's visits or gallant secularity in a loveable Glaswegian.

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Geoffrey Bayldon

## Heritage Fund needs extra £15m

The National Heritage Fund will be unable to fulfil its mission of safeguarding the national heritage if it does not get an extra £15m in aid from the Government in the next few months. However, its chairman, Lord Charteris, remains optimistic, and will stay on until 1 hear the opposite.

He was introducing the Heritage Fund's report for 1984-85 in which it spent £12.6m on a range of projects, from the £400,000 to ensure that the National Gallery got the portrait of Mr and Mrs Colman, by Joseph Wright of Derby, to the £15,000 to preserve the Wood at Nostell Priory, a haven for birds. In recent months the fund has given £25,553 to help raise a Wellington bomber from Loch Ness, £248,187 towards the restoration of Clevedon Pier, and £204,000 to save the Littlecote armoury.

But its grant for 1985-87 will be £3m, the price of just one good, but not outstanding, Old Master painting. The fund is

reluctant to dip into its £10m contingency reserve so it has very little in hand to meet the sudden crises that arise, threatening the heritage.

By chance there is a case involving the fund could take up its £3m — the Bernini bust at Castle Howard, which the Victoria and Albert Museum is anxious to acquire. The fund would like to save it, but dare it give all, or even a slice, of its money to this one cause?

In past years the Government has given extra money in crises — last February it gave the fund £23m to safeguard Kedleston, Weston Park, and the furniture at Nostell Priory, and negotiations are now under way to preserve these houses.

Lord Charteris said the Heritage Fund will be dependent on a similar gesture from the Government when the next great house suddenly faces disrepair or an important picture is threatened with export abroad. A.T.

## Saleroom/Antony Thorncroft

## De Savary on target

Mr Peter de Savary is well on the way to topping the £3m he expected to make by selling the contents of Littlecote House in Wiltshire, his recently acquired home. Yesterday morning contributed another £900,000, making almost £2.2 million with two sessions still to go.

A view of Littlecote, painted around 1705 by an anonymous artist, sold for £154,000, over twice the estimate, to the dealer Guy Neville. As well as the house the picture depicts a range of country pursuits. An American buyer, bidding on the telephone, paid £68,000 for a George IV parcel gilt maplewood centre table of around 1825 and the same sum secured a set of four large early George III mahogany armchairs. Both prices doubled their forecast.

After Fredericks of London paid £55,000 for a George II mahogany "concertina-action" card table, while a George III needlework carpet was at its top estimate at £55,000. "The Littlecote Mosaic," a George II replica in needlework of the Roman mosaic in the park, sold for £46,200, as against a £15,000 top estimate. The best sale at Sotheby's in London was of English drawing and watercolours. "The kiblah shop in Scutari," drawn by John Frederick Lewis in 1825, sold for £55,000. A pair of Queen Anne gilt side tables for £28,880. Hyde Park Antiques of New York paid £37,720 for a pair of Regency rosewood side tables and £34,860 for a Regency black and gold lacquer side cabinet.

Glavin view of the River Exe made £55,000. Morton Morris, the London dealer, bought a landscape with cattle by Gainsborough for £41,900 and Leggett paid £35,000 for "Flatford Lock," an 1823 sketch by Constable.

Christie's did well selling English furniture, which has been a strong market in recent months. The auction totalled £1,755,939, with just 4 per cent unsold. London dealers competed with New York dealers for the top lots.

A Regency burr yew breakfast table, supplied by March and Tatum to the Prince of Wales for use in Carlton House in 1806 (one of four which cost him £880), sold for £145,800 yesterday to Henry Phillips of London. The estimate had been £30,000-£40,000. A pair of George II giltwood open armchairs, made for the Earl of Strafford in 1720, sold for £21,800, and a pair of early George III library armchairs realised £75,800.

After Fredericks of London paid £62,840 for a Queen Anne walnut bureau cabinet (top estimate £20,000), while Henry Phillips, again, bought a rare pair of Queen Anne gilt side tables for £28,880. Hyde Park Antiques of New York paid £37,720 for a pair of Regency rosewood side tables and £34,860 for a Regency black and gold lacquer side cabinet.

## Europalia Festival/Belgium

Rob Van Mesdag

The theme of Belgium's Europalia festival this autumn is Spain, an apt choice in view of the Iberian centenary to the REC. There are more than 30 exhibitions throughout the country, but two in Brussels vie for top marks.

While El Greco portrayed the spirituality of his country and Velázquez its splendour and pride, Francisco Goya (1746-1828) concentrated on the people and their lives, especially their suffering, deriving his inspiration from the political and social changes that took place in Spain during his lifetime. Hence the variety in subject matter and

style of his work on show at the Musée des Beaux Arts.

His early paintings remind us of his appointment in 1786 to the court, as Peintre du Roi. We see portraits of King Charles III in hunting attire, of political figures such as Count Floridablanca, and of intellectuals such as Juan Antonio Meléndez Valdés. His other paintings show the consequences of Spain's struggle for independence against Napoleon's forces, as in the picture "The Executions of May 3, 1808." Similarly the 50 drawings and 12 etchings of men, women and children in prison or be-

ing tortured were known by Goya to record, make known and protest against the excesses of war, intrigue and repression.

The Flemish or southern half of the Netherlands formed part of the Spanish empire from 1518, with the accession to the throne in Madrid of the Habsburg Charles V, until the Treaty of Utrecht in 1713, so it is little wonder that close links between the two countries still exist. The Splendours of Spain and Belgium Cycles, 1500-1700 is a most prestigious and beautiful presentation from the Spanish and Flemish art of the period.

## Kandinsky in Paris 1934-1944

Phoebe Tait

Wassily Kandinsky spent the last years of his long life in Paris, where he refined the complex visual themes which had been central to his aesthetic and ethical beliefs since as early as 1914.

Thus the show which has recently been seen at Milan's Palazzo Reale and is soon to open in Vienna — Kandinsky to Paris 1934-1944 — provides a welcome opportunity to see one of the largest assembled collections of works from the modern master's last decade. Including over 200 drawings and watercolours as well as a selection of works by Kandinsky's contemporaries the ex-

hibition — unlike so many giant one-man shows — is compact, cohesive and informative.

This is the third in a trilogy of exhibitions devoted to Kandinsky to have been organised by the Guggenheim Museum of New York. The previous shows which centred on the Munich years (1896-1914) and the Russian and Bauhaus period (1915-1933) were held at the Guggenheim in 1982 and the winter of 1983-84. The present show is the first to come to Europe.

Kandinsky's earliest paintings, which include the first abstract

work are generally the most popular as they misleadingly appear to be more spontaneous, exuberant and with a freedom in handling which disappeared in the later works. In fact all Kandinsky's works are the result of a complex theory on colour and form which, as the painter explained in a number of books, have an objective spiritual purpose.

The later more precise, geometrical canvases or the last organic arrangements seem less expressive and may leave the unfamiliar spectator cold. However, with this large

show assembled from all over the world, it is possible to recognise that the works show the continuation and resolve of Kandinsky's theory.

Non-representational art has become commonplace in the last few decades. Kandinsky, as the first exponent of what was once seen as the most radical development in the arts, remains one of the most influential modern masters. But as this exhibition shows there is still a fund of the unexpected to be reaped from his paintings. It is due to open shortly at Vienna's Museum des 20 Jahrhunderts.

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## The test still lies ahead

IT IS obvious to all that, in atmospheric terms, the Reagan-Gorbachev summit in Geneva has gone off at least as well as most people expected, and better than some had feared. The smiles and the handshakes, the extended tête-à-têtes between the two leaders, the joint declaration at the end — these all testify to a shared concern to improve the mood of the relationship between the superpowers. But it also appears there has been little or no rapprochement between the two sides on the major issues which have divided them since the summit should prove to have been a real success, it will only be as the start of a process which will be tested in negotiations in the months ahead.

This is not to underrate the value of atmosphere, and the very short run, the only judgment on this summit which matters, is that of the two leaders themselves. If they have both done their best to ensure a harmonious meeting, and if they have both concluded that it has been useful, then the verdict is unchallengeable: this has been a successful summit.

Moreover, the fact that they have spent so much more time in private together than originally been planned, implies a bonus in terms of personal communication that may well prove an asset in the months ahead. At the very least, each of them must have a much better idea of how the other thinks, and this should prove helpful in assessing what is and what is not negotiable.

Finally, while atmospherics may be partly theatre, they are also a real factor in the international situation, and may turn out to be a significant barometer of policy intentions. In comparison with a past characterised over a long period by mutual suspicion and recrimination, almost any improvement in the mood would look like a valuable step forward.

In declaratory terms, at least, Moscow and Washington apparently share a desire for better relations, and that by itself will help to reassure.

On the major substantive issues, however, little or nothing has been achieved during the two days, or perhaps it would be more correct to say that little or nothing has been settled. The bland and extensive joint declaration consists mainly of a catalogue of the work which ought to be done, and various bilateral and multilateral negotiating forums in future, with scarcely any indication that any of these

negotiations have actually been advanced by the summit discussions. One cannot exclude the possibility that the talks have been taking place in the background, and may thus give real momentum to the more formal negotiating sessions. But if so, there is little hint of this in the joint communiqué.

If there is such a hint, it is in the section devoted to the nuclear weapons talks, which refers to the idea of an intermediate-range Nuclear Forces (INF) agreement.

Hitherto the Soviet position on these Euro-missiles has been ambiguous: it seemed designed to include US weapons in Europe in the category of "strategic" systems, while reserving the Soviet SS20 missiles for a possible negotiation with Britain and France.

Mr Gorbachev is now seriously offering a bilateral Soviet-American deal on INF weapons, even on an interim basis, that could be an important step towards negotiable nuclear weapons deal.

## Negotiations

By contrast, President Reagan has not given an inch on the negotiability of his Star Wars anti-missile defence programme, and Mr Gorbachev has made no concession on his disarmament. Yet he probably recognised some time ago that, if Star Wars is ever to be forced on to the negotiating table, it will probably only be at the very last moment, when a deal on offensive nuclear weapons is within grasp. A Soviet concession on INF could bring that moment a bit closer.

Yet in other respects, the difficulties of the arms control process appear to remain as intractable as ever. The two leaders have agreed to accelerate negotiations on an effective and verifiable ban on chemical weapons, and that is good. The trouble is that negotiations on such a ban have long been deadlocked by differences over what is required to ensure verification and compliance, and this difficulty is not likely to be solved.

Nevertheless, the Reagan-Gorbachev summit will have been enormously worthwhile if their personal encounter can give fresh impetus to the various negotiations. Indeed, it must do so, if the new atmosphere of amicability is not to turn sour. Neither leaders can assume that their second summit will be as amicable if it fails to produce a good deal more than their first.

style economic miracle in Britain? The answer would be yes if they resulted in even a small, but sustained, rise in the UK's growth rate. German living standards are some 30 per cent higher than Britain's simply because on average German growth has been 1 percentage point faster (3 per cent as opposed to 2 per cent) since the mid-1960s. There are, however, several grounds for scepticism: adoption of the German model may not be a sufficient condition for future UK economic success.

Different national psychologies may mean that similar policies have dissimilar consequences in different countries. For example, studies agree that, mainly for historical reasons, the UK is more sensitive to the dangers of inflation in Germany than in the UK; thus the output and employment costs of a tough anti-inflation strategy are likely to be heavier in Britain — as has been evident since 1979.

A more subtle objection to the relevance of the German model argues that whatever may have been the case in the 1950s and 1960s, there is little now that is miraculous in the West German economy and therefore comparatively little that is worth emulating. As the National Institute points out, West German economic growth was below the OECD average between 1960 and 1985: since the 1970s the decline in civilian employment has been roughly double that in the UK.

The charge is that although the German economy remains disciplined, it is no longer particularly dynamic or entrepreneurial: the German model can deliver low inflation but offers no guarantee of either rapid growth or high employment. Some of West Germany's recent problems may reflect the erosion over time of the original commitment to pre-competitive, social market policies. Even so, in Britain eclecticism may need to be the order of the day, there are also lessons to be learned from the US and Japanese economies which in some respects are more robust than Germany's.

## AFTER GENEVA

## Regulation, but no abatement yet of the arms race

MIKHAIL GORBACHEV, the Soviet leader, returns to Moscow this weekend announcing that a sustained political dialogue with the US has started but admitting that he had achieved very little narrowing of views, still less agreement, on arms control.

Dialogue with the US is significant Mr Gorbachev said, "if followed by practical steps." It is the extent of these steps over the next six months which will decide the Soviet attitude to Geneva.

If there is no extension of the Salt 2 agreement, which expires in six weeks time, no US agreement to abide by the anti-ballistic missile treaty of 1972, as the Soviets interpret it, the new conciliatory tone of superpower relations is unlikely to last long.

The failure to achieve movement towards banning the US Star Wars programme may have disappointed but will scarcely have surprised Mr Gorbachev and Mr Eduard Shevardnadze, his Foreign Minister. Ever since Mr George Shultz, the US Secretary of State, visited Moscow at the start of the month, in an abortive bid to narrow differences, it has been evident that the Geneva meeting would contribute little to the control of nuclear arms.

But the Soviets are clearly pleased that dialogue with the other super power has restarted

after seven years. The level of rhetoric in the first three years of President Reagan seriously worried the Kremlin to a degree not wholly appreciated outside the Soviet Union.

President Reagan's speech denouncing the Soviet Union as "an evil empire" and an ideological offensive placing Moscow at the centre of American demagoguery has concerned the Soviet leadership almost as much as the acceleration in the US defence budget. "For us words are deeds," declared Mr Anatoly Dobrynin, the Soviet Ambassador to Washington at the end of 1983, explaining the strength of Soviet reaction to this verbal assault, even though Washington did little to translate this new militancy into action against the Soviet Union.

Nor do the Soviets see the summit simply as a way of allying the US and the Soviet Union as the US as a whole take of the Soviet Union. By going to Geneva and giving his lengthy press conference yesterday, Mr Gorbachev was able to put over the Soviet position on a range of issues to a world audience in a way that his predecessors in the Kremlin have failed to do for 20 years.

This exposition of Soviet views leaves Mr Gorbachev placed in a heap all the blame on the US if the present dialogue goes sour because it is not sustained by active measures of arms control.

Soviet commentary in the

weeks before the summit indicate that the Kremlin suspects that this is quite likely to happen. In recent days Mr Leonid Zamyatin, the Chief Soviet spokesman at the conference, has expounded the virtues of a better atmosphere between the super powers, the significance of dialogue, and he has down played the failure to agree on Star Wars or arms control.

But Moscow has always seen détente — the better relationship between the super powers initiated by President Nixon at the start of the 1970s — as based not on perceptions or atmospherics but on parity in nuclear weapons and the means to deliver them.

Mr Gorbachev was quick to say yesterday that Moscow would not fail to keep up with the US in developing the technology of nuclear war if compelled to do so. He pointed out that the Soviet Union had been able to develop its own intercontinental ballistic missiles (ICBMs) in the 1960s and put multiple independently targetable warheads (MIRVs) on them in the 1970s.

Throughout the summit Moscow stuck to its position that Star Wars and President Reagan's entire defence programme is aimed at ending this military parity and the political equality based upon it. The fire-side chats with President Reagan seem to have done little to modify the Soviet view that this is the ultimate American intent.



Mr Gorbachev and President Reagan shaking hands in Geneva yesterday

But some Soviet specialists on relations with the US argue that the US is wrong in accusing the Soviet Union of formulating revolutions that would have occurred anyway. If, asked Mr Gorbachev yesterday, there is a revolution in Mexico or Brazil "are people going to say this is the hand of Moscow?"

In Moscow Mr Gorbachev's mission to Geneva is likely to be seen as a qualified success. His failure to get anywhere on arms control will be blamed on President Reagan. The demonstration of Mr Gorbachev's ability to conduct foreign policy will also strengthen his position in carrying out extensive changes in the leadership in the lead up to the next Communist

Party Congress in three months' time on February 25. But Mr Gorbachev will probably tell the congress, going by the outline of the five-year plan published just before the summit, that the Soviet Union is to increase its allocations for defence. He will say to the new Central Committee, the centre of political power in the Soviet Union, that competition with the US will perhaps be more regulated in future.

But for Moscow the arms race remains at the centre of this rivalry and is likely to continue unabated.

Patrick Cockburn  
in Geneva

## GENEVA FIRESIDE CHATS BRING PROMISE OF A SUPERPOWER THAW

PRESIDENT Ronald Reagan has achieved all he wanted, and perhaps a little more, at what he has taken to calling his "fireside summit" with Mr Mikhail Gorbachev, the Soviet leader, in Geneva.

As Mr Reagan headed back to the US after his first encounter with a Soviet leader yesterday, his officials were congratulating themselves that the first signs of a thaw could be detected in the global climate of superpower relations that has persisted for most of the past six years.

These, of course, were the same officials who had spent most of the last two-and-a-half weeks advising down expectations for Geneva, and indeed sometimes questioning the usefulness of past East-West summits in general. By lowering its sights, the Reagan Administration ensured that the outcome would be less corresponded with what it had been aiming for.

The relatively minor agreements reached in Geneva, none of them involving a significant policy change by either leader, and the plan

announced for future summits, could thus be presented as a good start to a long diplomatic haul, the final destination of which is still unknown.

The "personal chemistry" between the two leaders to which today's White House attaches the highest priority, was clearly better than the Americans had dared hope. Mr Reagan confounded his critics by demonstrating that he could deal sensibly "one-on-one" with the Soviet leader on serious world issues.

Mr Gorbachev did not stage a public row over the US Star Wars space defence programme, and Mr Reagan responded by not making a big fuss over human rights. No doubt to the disappointment of many of Mr Reagan's supporters back home, human rights were not even mentioned in the final joint statement.

At the end of a total of six intimate private sessions, in which they were joined only by interpreters, Mr Reagan and Mr Gorbachev were still correctly addressing each

other as "Secretary General" and "Mr President." While Mr Reagan, according to his officials, turned on his full power of charm and persuasion, there was no Ron and Mike in Geneva, Mr Reagan's usual style with Western leaders.

But the life-long anti-Communist Mr Reagan showed every sign of enjoying spelling out in his distinctive style, to the leader of the world's most powerful Communist nation, the "virtues of American values. From the accounts that filtered from the fireside, no serious Reagan watcher would have been the least bit surprised by what he heard.

Mr Reagan turned to the familiar themes that he has sounded in public statements since he first started calling for a "new chapter" in superpower relations almost two years ago. The US and the world, he said, needed a new approach to world domination and a nuclear monopoly after World War Two when it had the chance.

His intentions towards the Soviet Union were peaceful and it was not trying to

change the Soviet system. The Star Wars programme, so anathema to Mr Gorbachev, had been forced on the US by the Soviet offensive build-up and was purely for defensive purposes. Mr Reagan tried, probably without great success, to dispel what emerged as Mr Gorbachev's main fear — that the space systems envisaged will be equipped with offensive nuclear weapons, covering over the Soviet Union like a sword of Damocles.

While the two leaders agreed rather vaguely to "accelerate" the Geneva arms talks, neither side gave the impression that it is yet ready to strike a deal.

The relatively smooth sailing by a wintry Lake Geneva was largely due to Mr Gorbachev's acceptance, presumably before he arrived, that a Star Wars deal — a trade of the Soviet offensive and defensive weapons — was not on the cards. That being the case, he reduced his expectations in much the same way as the Americans and settled for a friendly meeting with the hope of

doing better in future. The bonus for Mr Gorbachev from the cosy fireside chats was worldwide recognition of his status as Mr Reagan's equal. The much-publicised intimacy of the conversations underlined that the leaders of the two superpowers were doing business on the same footing, and that it was business that only they could do.

Mr Gorbachev willingly agreed with the American analysis that the real value of the summit, in Mr Shultz's favourite phrase, "remains to be seen."

The American view, as Mr Reagan put it yesterday, is that "the real report card on Geneva will not come in for months or even years." Mr Reagan, however, will face an early test of his post-summit intentions in the days ahead, after he reads a report from the Pentagon suggesting ways in which he might want to respond to continued Soviet arms control violations.

That is the second part of the report to which Mr Caspar Weinberger, the Defence Secretary, attached his

celebrated leaked letter urging Mr Reagan not to make arms control or Star Wars concessions in Geneva. As the champagne glasses were raised yesterday, it appeared to pass unnoticed that Mr Reagan had consciously or unconsciously taken that advice — and the summit had not been "sabotaged" by the leaking of Mr Weinberger's letter as an irate senior US official had warned last weekend.

The best hope of keeping the Geneva process moving appears to lie in the future summits, and the more regular meetings of foreign ministers, to which both sides are now committed. If the new plan for summits at a rate of roughly one a year spurs the two sides into greater and genuine efforts to solve their differences, Geneva may in the end turn out to have been a more historic turning point than yesterday's rather rapid jolt statement suggested.

Reginald Dale  
in Geneva

## German model for the UK

SOME BRITISH ministers may feel flattered by the National Institute's observation in its latest review that Britain's economic strategy is increasingly resembling the policies pursued with vigour by West Germany since the 1950s. After all, there are likely to be few complaints about economic management if, in the late 1980s and 1990s, the UK gets anywhere near matching the performance coaxed out of the German economy by Professors Erhard and Schiller.

There seems little reason to doubt that UK economic policy is increasingly conforming to the German model. The parallels have become more rather than less striking as British policy has become progressively pragmatic in the UK, particular measures of the money supply and budget deficit have gone out of fashion but a general commitment to "sound finance" remains strong. It is not that for decades has been taken almost for granted in West Germany. And while the Chancellor's uncompromising declaration (in the Maastricht lecture) that the primary function of macro-economic policy is to keep inflation low created some controversy among British economists, in Bonn it would have been regarded as a statement of the obvious.

## Basic principle

The parallels on the micro-economic side are equally clear. The basic principle of the "Social Market Economy" — that the state should aim to create the conditions in which free enterprise can flourish rather than intervene directly in the market place — is an essential tenet of Thatcherite industrial policy. The fact that the Government, in its privatisation policy and elsewhere, the avowed goal of greater competition does nothing to destroy the parallel; in Germany, too, actions have often been taken in the name of the generosity of industrial subsidies.

If "Germanic" policies — the combination of sound finance and the promotion of the free market — can be sustained, might they lead to a German-

style economic miracle in Britain? The answer would be yes if they resulted in even a small, but sustained, rise in the UK's growth rate. German living standards are some 30 per cent higher than Britain's simply because on average German growth has been 1 percentage point faster (3 per cent as opposed to 2 per cent) since the mid-1960s. There are, however, several grounds for scepticism: adoption of the German model may not be a sufficient condition for future UK economic success.

Different national psychologies may mean that similar policies have dissimilar consequences in different countries. For example, studies agree that, mainly for historical reasons, the UK is more sensitive to the dangers of inflation in Germany than in the UK; thus the output and employment costs of a tough anti-inflation strategy are likely to be heavier in Britain — as has been evident since 1979.

A more subtle objection to the relevance of the German model argues that whatever may have been the case in the 1950s and 1960s, there is little now that is miraculous in the West German economy and therefore comparatively little that is worth emulating. As the National Institute points out, West German economic growth was below the OECD average between 1960 and 1985: since the 1970s the decline in civilian employment has been roughly double that in the UK.

The charge is that although the German economy remains disciplined, it is no longer particularly dynamic or entrepreneurial: the German model can deliver low inflation but offers no guarantee of either rapid growth or high employment. Some of West Germany's recent problems may reflect the erosion over time of the original commitment to pre-competitive, social market policies. Even so, in Britain eclecticism may need to be the order of the day, there are also lessons to be learned from the US and Japanese economies which in some respects are more robust than Germany's.

## Blakey appeals to private steel

IT IS kiss-and-make-up time in the steel industry following a shake-up this week at British Independent Steel Producers Association, the private sector body.

John Mountford, who was brought in as director-general from ICI two years ago when Alec Munnister retired, set out Ian Blakey, a survivor of 25 years of contraction at BISPAA, takes over. Selwyn Williams, another long-serving BISPAA director, is expected to leave shortly.

Ever since nationalisation in 1967, relations between the British Steel Corporation and the companies that were allowed to carry on the private sector have varied between cool and hostile. The so-called overlap sectors — areas in which both BSC and private companies co-existed — have been a particular source of acrimony, with the private companies complaining that BSC's access to public funds has given it an unfair advantage.

But the firestorm of the past ten years in the steel industry has devastated both sides. And there is no longer much will to motive for carrying on the battle.

Plant closures have eliminated much of the overlap and an increasing number of joint ventures between BSC and private companies has taken care of most of the rest. "We now have an ownership pattern that is quite an interesting mix," Blakey says.

Also, the Conservative government wants BSC to behave like a commercial enterprise rather than like an instrument of national industrial policy.

## Men and Matters

A reconciliation would also help keep BISPAA going. As its membership has dwindled, so has its start from a peak in the early 1970s of 33 to a current complement of 11 who seem vaguely out of place in the association's spacious office in South Kensington.

## Bug-eyed bet

Alan Halkney is taking a gamble with his plan to buy Edgley Aircraft, makers of Optica, the bug-eyed observation aircraft, from the Receiver. Halkney is a mechanical engineer, aged 45, who runs a design firm supplying specialised platforms used to carry technicians and equipment engaged in aircraft repair.

But running a company actually making aircraft is a very different proposition. "I could have gone on with my existing business making good profits," he says. "This new venture will change all that. I became interested in Edgley because I just like the engineering business."

Halkney was managing director of the engineering arm of URM, the builders merchants, in Southampton when it put Aero Docks, a maker of aircraft maintenance equipment, up for sale in 1980.

Halkney says he is unfamiliar with raising finance in the City, but he is learning fast. When Edgley went into receivership he was back because of the strong competitive interest from at least 20 parties. But when three weeks later, the company was still on offer he weighed in with a proposition to pay staff wages to keep it afloat while he tried to put together a rescue package.

Halkney has his business activities on a 13-acre farm in Wiltshire. Last year he established a vineyard and he

## GENEVA AIRPORT



"I don't know about détente but I'll do a world of good to sales of fireplaces."

recently obtained planning permission to build a winery. He hopes to develop the bug-eyed aircraft side-by-side with a sparkling wine.

## Banking unseen

One of Wall Street's more publicity-shy banks found itself in the spotlight yesterday at the launch of the £250m Electra Cantor buy-out fund. Wertheim and Company rounded up the US investors who are putting up nearly half the money.

Wertheim has \$100m in capital and employs nearly 1,000 people but prefers, according to Jim Harmon, senior partner, to operate quietly behind the scenes in the traditional way. Wertheim is 60-years-old, which is fair age by Wall Street standards.

Although most of its business is in the US, the bank makes a specialty of trans-Atlantic work.

It played a key role in the restructuring of Montedison, the Italian chemical giant, by finding buyers for its many divestitures. We were doing the business of our competitors were even aware of it," chuckles Harmon.

In Britain, Wertheim led an unusual deal to buy Chappell and Company, the music publishers, for about \$100m, in which it and its partners now hold 20 per cent. Aside from bringing Wertheim into an unlikely line of business, the acquisition produced a nice surprise from the archives in the form of a four-page letter from Beethoven begging a friend to get Chappell to publish one of his compositions.

Wertheim has also just extended its links with the entertainment industry by being appointed adviser to Goldcrest, the film company part-owned by the Pearson group.

"We see ourselves gradually expanding in the UK," says Harmon. "But size itself is not the goal. The important thing is to create value for investors in the long term."

## Not Stalin's day

Unimpressed by the spirit of Geneva tiny Albania has blasted both President Reagan and Chairman Gorbachev for engaging in a "horse trade" at the expense of the peoples of the world.

In its new broadcast yesterday, Radio Tirana failed even to mention the Geneva summit. But in a commentary afterwards, it said the US and the Soviet Union, the "imperialist" and "social imperialist" superpowers, were trampling on the rights of peoples while limiting the independence and sovereignty of the European countries through Nato and the Warsaw Pact.

The Voice of Albania radio clinched this argument by citing Albania's hero, the late comrade Joseph Stalin, who had noted that the "peoples must take the struggle for national independence into their own hands."

Observer

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Financial Times Friday November 22 1985

## Politics Today

## Still the old dark House...

Malcolm Rutherford on the surprise vote against televising the Commons

THERE can be little doubt that the vote against televising the House of Commons on Wednesday night was swayed by Mrs Thatcher coming down against it.

The vote was very close and relatively large: 275 to 263 out of a House of Commons membership of 650. The majority of 12. Why some 100 MPs did not vote at all is a matter that might be raised with them in their constituency organisations.

Nearly all the early speeches were in favour and from right across the political spectrum: a distinguished opening by Mr Janet Fox, a Tory backbencher, speaking without notes, Mr Michael Foot, Mr Edward Heath, both former leaders of their party, and Mr John Biffen, the Leader of the House.

Their arguments seemed to me to be impeccable. Mr Foot said that the televising of Parliament was a natural extension of democracy—just like admitting press reports of Parliamentary proceedings in the first place.

Mr Heath said, perhaps slightly over-dramatically—but only slightly—that television and to a lesser extent radio were the only firm guarantees of individual freedom in Britain. "This press," he claimed, "is so for so long—is no longer the guardian of freedom. The power of the proprietors of the press has never been greater than it is today."

It was Mr Biffen, on almost all matters one of nature's conservatives, who was the most persuasive. The televising of Parliament, he said, was akin to one of the great reform acts extending the franchise. A Parliament seeking popular support for its authority should not fear what is probably the most effective popular form of communication, he claimed.

It was a leap in the dark, Mr Biffen went on: "I believe

## Technical hitches and difficulties at the start

that we have to take that leap, but I remain optimistic enough to believe that this institution can adapt to television, and not be mastered by it."

All the arguments were marshalled in those early speeches, though there was perhaps insufficient stress on the way the House of Commons has in the same question of televising their Parliament have easily come to terms with it: notably West Germany.

There would be technical hitches and difficulties at the start. But they would be a mountable. There could be an all-party committee to investigate complaints and accusations of political bias, as happens in Bonn. The essential point is that television can take democracy

to the people in the most immediate and convenient way. The argument about television reporting not being complete is spurious. Newspaper reporting is not complete either, nor is that of sound broadcasting. Hansard, which gives the full parliamentary record, does not reveal all that much of the flavour of proceedings and it is a curious purist case that anyone who wants to know what is happening in the House of Commons should read Hansard in full every day.

The case for televised proceedings is two-fold: it would allow the electorate to see its elected representatives in action, and there would be no compulsion: nobody would be obliged to watch. It would also add to pluralism. There would be a greater freedom of choice. People could either watch politics on the screen or read about it in the Press, or both. There would be more variety.

And yet Mrs Thatcher—who had let it be known earlier in the year that she was thinking of coming down in favour—voted against. Some of the sheep, who could have quite happily voted the other way if she had prompted them, went with her, so the motion was lost.

It is not the most important question in British life from it. But the attitudes displayed are still quite revealing. First of all, the vote was a further demonstration of the fact that the House of Commons can only be reformed by itself and that it repeatedly declines to do so. That goes beyond the relatively minor matter of tele-

vising its proceedings. The House of Commons has become a deeply conservative place with a small "c." Oddly enough, it only debated television this time because an experiment had already been tried—rather successfully—in the Lords. It is at least interesting that the Lords should be more radical, more ready to note the advantages of new technology than elected MPs.

The point goes further. How is the House of Commons ever smaller, more efficient House of Commons or some form of proportional representation. But they do not. The House is still very largely stuck in its old ways: lowly pay, ministerialism, odd working hours and general resistance to change. No wonder MPs sometimes think that they are not fully appreciated in the country at large. They have become defensive.

There is another rather nastier point. One of the ele-

ments in Wednesday's debate was the dilution of the television producers, their programmes, their selective editing, the sheer fear of visual broadcasting as a medium. It is illogical because all editing, including the publishing of books and pieces of music—is by its nature selective; the more you have, the more points of view will be available. It is also slightly hypocritical in that most MPs would run a mile in order to appear on a TV show.

It is worth recalling that all British governments have complained from time to time in recent years that the media were against them. Perhaps

going to introduce any kind of constitutional reform of the upper chamber, a more proportional form of representation or whatever? Even on a free vote, a majority of Tory MPs prefer to follow their leader. Indeed one could argue that it is the present very large Tory majority in the Commons—not accurately reflecting the national vote at the last general election—that is part of the problem. There are far too many Tory MPs without much of a role.

One of the subjects that they might get down to is precisely constitutional reform: for example, how to introduce a

debate says something for the media. In the end, it more or less balances out, though pluralism—the admission of more television channels, for example—would help even further. Many politicians seem not to have come to terms with this. The present debate over the future of the BBC and how it should be funded is a case in point. It has never been clear how far those ministers who defend the Corporation wish to be truly independent. What they are saying in the last resort is that the Government must keep a hold of it, preferably behind the scenes. They think that television, in particular, is too powerful a medium to be let loose. The Vatican used to say that about printing.

There was a speech by Mr Norman Tebbit, the Conservative Party chairman, under the heading of the first Disraeli lecture last week. In it he said: "I believe that by the 1990s we shall see the effects of a revolution against the valueless values of the Permissive Society. The public are demanding stiffer sentences for criminals—and in the end they will get them. They will demand that television producers think about the effects of what they broadcast upon impressionable people—and in the end it will happen."

That is the dark side of the coin, but it is not always the party which Mr Tebbit said in another speech this week, "now looks not just to the people from every class and background, but from every area and age and colour too. It is popular, to be sure, but

it is still rather chilling. Apart from the in-built and unfair assumption that they do not do so already, how do you make television producers "think about the effects of what they broadcast upon impressionable people"? "We have ways of making you think," And anyway who are all these so-called "impressionable" people who, to follow Mr Tebbit's logic, should scarcely be let loose in a library without a censor, let alone have access to a television set? It is both a patronising and a dangerous way of talking. Note again that phrase: "And in the end it will happen."

One hopes not, yet the vote against the televising of Parliament was not entirely helpful, especially since the result seems to have been inspired by the Prime Minister.

There is a curious paradox about Mrs Thatcher: she wants the free play of market forces to set us free economically, but she is opposed to a permissive society in the cultural and cultural sphere. The ideal party would offer both market economics and cultural freedom.

Nevertheless, the Prime Minister's vote on Wednesday was a blow to her performance in the past few weeks. Mrs Thatcher is attempting what has defied nearly all her predecessors in this country or in any other comparable country in recent years: to come back with a second wind after it seemed that she might have run out of steam.

It defied Harold Macmillan. It defied Edward Heath after the miners' strike and the unfortunate general election of February 1974. Both Valéry Giscard d'Estaing and Helmut Schmidt burned out in their different ways in France and Germany. Mrs Thatcher may be more resilient.

What is striking is the way

## Debate over the future of the BBC

that she is picking up old subjects with new force: Ireland, the continuing attack on inflation, even the Channel tunnel. There does appear to have been a new release of energy. The Conservative Party is, on the whole, more united than before the summer—Mr Peter Walker has even dissociated himself from some of the carping attacks on the Prime Minister made by the new Earl of Stockton—and the idea that she might still be around and in charge at the end of the decade has become distinctly thinkable. However, those are thoughts for other days. The refusal to televise Parliament was a characteristically British mistake: we do most things in the end, but usually too late.

## Lombard

## The joys of defaulting

By Anatole Kaletsky

IF it were not so pitiful, it would be almost comic. In response to its greatest natural disaster this century, Mexico is raising taxes, cutting public spending and tightening the monetary screws still further on its crumbling economy. No price is too high, no sacrifice too great, for Mexico to keep faith with its international creditors.

On the other side of the world, the South African government has just unveiled an expansionary economic programme. Tax cuts, lower interest rates, boosts to public spending—South Africa can afford them all, now that bankers have been sent packing for having the temerity to ask for their money back. Meanwhile, in London, the governments of Germany and Japan, to say nothing of Malaysia and Thailand, are cheerfully walking away from the debts of the International Tin Council. Their reasoning is simple. Why waste public money repaying creditors, when their services are no longer needed and they have no way of enforcing their claims?

In the past year or so, as the world has started thinking seriously about this question, the balance of theoretical argument has swung firmly in South Africa's, rather than Mexico's, direction: a country which is unlikely, in the foreseeable future, to receive new lending greater than its prospective interest payments, has little rational incentive to pay its debts.

The saving grace for bankers has been that, so far, serious discussions of default have tended to be written in dry financial jargon of a kind which naturally sinks to the bottom of President's "pending tray. This may change this week with the publication of a book by Lord Lever and Mr Christopher Huhne which provides for the first time an analysis of the debt crisis which is not only realistic, but entertaining and accessible to the layman as well.

The book's main conclusions will come as no surprise to many economists and bankers. Massive transfers of resources from poor countries to rich ones are unlikely to be sustain-

able; eventually the debtors will realise they can enforce a better deal; the huge surpluses which they are now required to generate to pay world trade, destroy jobs and provoke protectionism. But where this book really scores—and where it could have a lasting impact on international financial relations—is in exposing the profound involvement of Western governments in the build-up of the debt crisis and, inevitably, in any plausible solution.

The book cites chapter and verse from speeches by Mr Paul Volcker, Sir Geoffrey Howe and other Western statesmen, all pointing clearly in the same direction: the banks should go on lending and developing countries should go on borrowing, secure in the knowledge "debt gets rolled, not paid," as the Brazilians say. Quite openly to put it. Today, of course, these same luminaries of sound finance have changed their tune. Timely debt payments—in cash—are the highest moral obligation of any responsible (Third World) government. Default would bring immediate disaster, imposing "an economic adjustment" so austere that the IMF would look like Santa Claus.

Unfortunately, they have never explained why a default, which could allow a country to divert foreign exchange from debt payments, would inevitably force a nation to slash its imports—and hence its capacity for domestic growth—in this catastrophic manner. As the Lever-Huhne book reminds us, President Botha of South Africa was not the first to spot this lacuna in the present conventional wisdom. In 1983, Mrs Margaret Thatcher was asked in parliament why she had supported an IMF loan to Argentina. Wouldn't the IMF money allow the country to import more armaments? This is how Mrs Thatcher replied: "The alternative was that the Argentine may default. If a country defaults on all of its past debts, more money is released for the payment of future arms than would have been the case if she were held to repay her debts of the past. That is obvious."

Debt and Danger, by Harold Lever and Christopher Huhne, Penguin £2.55.

## Nuclear testing

From Dr J. Leggett  
Sir, David Fishlock's article of Nov 19 showed with admirable clarity how with recent technological advances scientists in America and Norway have prepared the way for verifying a comprehensive nuclear test ban treaty with confidence, provided that the Russians accept the principle of tamper-proof seismograph stations on their own territory. But he argued at the outset that the scientists at the US weapons laboratories at Sandia and Lawrence Livermore who developed the system are eager to share their advances with the Soviets. Evidence has come my way which strongly suggests otherwise.

The Americans lead the world in terms of the rate of testing of nuclear weapons: one test every 18 days on average (as opposed to one every 26 days in the Soviet Union). Why so often? The answer is to be found in a submission to the US House of Representatives armed services committee. Its subcommittee on arms control and disarmament sat on September 18 to hear a series of presentations on the implications of a comprehensive test ban for US national security. Roger E. Batzel, director of the Lawrence Livermore Laboratory, testified before it.

A Comprehensive Test Ban Treaty (CTBT) would not be in America's national security interests, argued Batzel, and for a variety of reasons. This, coming from the director of one of the two principal laboratories of the US nuclear establishment, is a statement of the kind that US weapons scientists are keen to share with their Soviet counterparts. Chief among Batzel's objections was that "weapons were designed under the assumption that nuclear testing would be continued. . . . Warheads were designed, . . . for their performance, not for their ability to sit in the stockpile without transforming into damp squibs. . . . The designs would have been very different . . . he said. . . . If the guidelines had placed primary emphasis on stockpile longevity . . . And so they need to be pulled from the shelf on a regular basis to see if they still work."

A sinister implication instantly arises as we read these words. The US promised 15 years ago to implement a CTBT, as did the UK and USSR, when they signed the Non-Proliferation Treaty (NPT). The Russians have recently been professing that they want one. The Americans and British, despite a brief flirtation with negotiation between 1979 and 1980, have consistently maintained that only problems with

## Letters to the Editor

verification have stood in the way of their wish to fulfil their promise to the 80 per cent of the UN who signed the NPT. Many of the NPT Governments have argued that the US and the UK are simply using verification as an excuse for not reopening negotiations so that they can continue testing. Batzel's testimony about his instructions from Government concerning weapons design would seem to suggest that this has indeed been true, and of successive American administrations.

His catalogue of objections to a CTBT continued, but interestingly did not stress the verification "problem." Indeed, in referring briefly to the recent developments in high-frequency monitoring which Mr Fishlock described so well, Batzel's conclusion was not that different from the current appraisal of the optimists: 25 internal stations for adequate confidence according to a recent analysis by two renowned American seismologists. . . . 30 or more stations according to Batzel in his House of Representatives testimony. The Russians agreed to 10 onland seismograph stations when the test-ban negotiations began in 1980. How will we ever know how many they might agree to today, or what their reaction is to the highly promising technological advances in electronic monitoring? If negotiations are never reopened? (Dr J. K. Leggett, Imperial College of Science and Technology, South Kensington, SW7)

## Not in front of the voters

From Mr C. Dawson  
Sir—"No" in front of the voters seems to be the House's decision, as reported by Peter Biddell (November 21). What a wasted opportunity. The vote, narrow though it was, implies that the business of government is too important to let the electorate watch it happening. Too many MPs seem to have missed the fact that radio coverage, which they seem comfortable with, does their image more damage than TV ever could: it faithfully reports all the zoo noises, without the reassurance of accompanying pictures to show that the honourable members are not in fact climbing up the walls shaking their fists.

We will now have to await another election before TV again has a chance to give the

democratic process a shot in the arm. More in sorrow. . . . Charles Dawson, Wiltshire Lane, Jevington, E. Sussex.

## Manufacturing capacity

From the Director Home Affairs, Association of British Chambers of Commerce  
Sir—We are grateful to Mr Sushil Wadhwani (November 8) for drawing attention to the vexed question of the decline in UK manufacturing capacity. The Lords' select committee on overseas trade did not investigate this matter at length, but made a somewhat confusing reference in their otherwise excellent report to an estimate by the ABCO that "the assets and capacity of manufacturing industry fell by 24 per cent" between 1980-1983.

Since the Chancellor of the Exchequer referred to this episode in the last day's debate on the Address and since other people are now attributing to the ABCO this precise figure of 24 per cent for the capacity decline in manufacturing industry as a whole, may I set the record straight? In our publication "British manufacturing decline 1975-84," the author of the "overview" discussed the value of published accounts as an indicator of capacity. To illustrate, he examined the current cost accounts of one major UK engineering firm which appeared to show a decline of only 2.5 per cent between 1980-1983. He points out, however, that "each year's assets are shown in that year's money," and only when the figures are adjusted into constant value pounds does the total of 24 per cent decline emerge for that one firm. We certainly did not seek to generalise.

To be fair to the select committee, those included the Chancellor, who have jumped from the report, have jumped from the statement "the committee has received devastating evidence from the ABCO" to the 24 per cent capacity figure give lines on, whereas this "devastating evidence" really describes the decline in output in manufacturing as a whole and in the various sectors. Further, the select committee was only able to publish an earlier version of "Manufacturing decline"; the final version includes references to Dr Bill

Robinson's work which estimates the amount of manufacturing capacity scrapped since 1979 at £15bn.

Nobody has questioned the fact of lost capacity; the Government's statistical service might address itself to publishing a detailed analysis using the full range of data to which it has access. D. J. Nicholson, 212a Shaftesbury Ave, WC2.

## Prosecution for fraud

From Mr R. Giddy  
Sir—It is encouraging to see that Sir Nicholas Goodison is urging tougher action against City fraud (November 18). If Mr Tebbit pleads for a new morality it is to have any credibility at all, it must start with the modern Conservative Party, the publishing of books and pieces of music—is by its nature selective; the more you have, the more points of view will be available. It is also slightly hypocritical in that most MPs would run a mile in order to appear on a TV show.

There is an urgent need for greater specialisation in both the Bar and the Bench, and the two must put it across the next hurdle is to find a judge who does not find figures tedious and abstruse. The training and experience of the average barrister is not always the best background for understanding what goes on in the City.

There is an urgent need for greater specialisation in both the Bar and the Bench, and the two must put it across the next hurdle is to find a judge who does not find figures tedious and abstruse. The training and experience of the average barrister is not always the best background for understanding what goes on in the City.

## Joining the EMS

From the Director-General, Confederation of British Industry  
Sir—Sammel Brittan (November 14) need have no fear—I have been keeping my eye very closely on the relationship between sterling and the D-Mark. If I momentarily lost sight, it was not because my back was turned, as he suggests, it was more the brilliance of the flash at his sudden conversion to our joining the European monetary system. Akin to St Paul's conversion on the road to Damascus perhaps? Still we should surely rejoice at even one sinner repenting! (Sir) Terence Beckett, 100, New Oxford St, WC1.

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FININVEST REVEALS PLANS FOR TELEVISION IN FRANCE, EUROPE... AND THE WORLD

## Italy's 'Mr TV' airs his strategy

BY ALAN FRIEDMAN IN MILAN

"FOR THE FIRST time the wind of innovation is blowing from the south to the north of Europe. Today we Italians have brought our European supremacy in television to France - from there we will move on to Spain, England and Germany."

Mr Silvio Berlusconi, the Italian television magnate who, in a partnership with Mr Jerome Seydoux, was this week granted the licence to operate the first commercial television network in France, was in a triumphant mood when he made his "Today France, Tomorrow the World" declaration on Wednesday evening.

Looking rather like a tanned television presenter in his double-breasted, pinstriped suit, the man who in the past five years has thrashed Italy's state television networks took hold of a microphone and began telling more than 100 journalists about his vision of the future.

Being in such a good mood ("I can hardly believe the news. It's extraordinary"), he also did something he has consistently refused to do in the past: he revealed profit and turnover figures for his master Fininvest holding group.

Fininvest controls Mr Berlusconi's three Italian commercial televi-

sion networks - Canale 5, Italia Uno and Rete Quattro. It will have a 1985 consolidated turnover of "more than 12,000bn" (\$1.1bn) and has activities which, aside from television, include housing estates, shopping centres, software companies and newspaper and magazine publishing.

Mr Berlusconi is a controversial figure, in both France and Italy. In Italy, where the present law makes it illegal for anyone but the Government's Rai state network to operate a bona fide nationwide service, Mr Berlusconi uses a complex system of companies to shuttle videotapes to 800 of his own relay stations in order to create the illusion of a national network.

In repeated surveys, the Berlusconi networks have overtaken state channels in terms of both viewers and advertising. The success of Berlusconi television is based on a mixture of American soap operas, sports, quiz shows and variety shows featuring near-oaked women.

Mr Berlusconi is controversial for two other reasons: one is that he is a close friend of Mr Bettino Craxi, the Socialist Prime Minister whose daughter, Stefania, works as a reporter for Canale 5; the second is that Fininvest has never published

a balance sheet and Mr Berlusconi has never until this week, revealed net profit figures.

But at his press conference on Wednesday, pressed by questions about his finances, Mr Berlusconi said the 1984 Fininvest net profit was 8.2 per cent of turnover of 1,128bn (\$841m). That comes to 192.5bn (\$146m). Asked how Fininvest's 1985 turnover could have almost doubled to more than 12,000bn, Mr Berlusconi grinned and said there had been acquisitions and besides that, "we are clever and doing well."

The ebullient Mr Berlusconi denied that politics had anything to do with his winning the French television channel, plus a 40 per cent stake in a French satellite channel which will be Europe-wide.

For a man who speaks of a "new European television which can go out and conquer the world as American television has done," Mr Berlusconi seems somewhat defensive. For example, he reacted to criticism in a pained voice when he said: "I have been portrayed as the Trojan Horse of American commercial television. The opposite is true."

He also spoke in wounded tones of Italian press reports that he was attempting to barge his way into Mediobanca, the Milan merchant

bank which is at the centre of a state-private sector power struggle. "I have been invited to become a shareholder of Mediobanca, but I have not made up my mind yet," he declared.

Then, changing tack, his declarations sounded more Napoleonic. "This is not just the beginning of a new era in French television; it is the start of a European television network." He said he was pleased that in winning the French deal his talents had been recognised by "the third atomic power in the world."

Soon, he hoped, his "contacts" in Spain would lead to a similar deal for a new Spanish commercial channel. In fact, Fininvest has already bought the largest television studios in Madrid and is sending a large number of staff to Spain.

What sort of man is the 48-year-old Silvio Berlusconi? He is someone whose entrepreneurial talents are beyond dispute, who will soon publish his first balance sheet and who meanwhile is busy transforming himself from the property developer of his origins into the "Mister European Television" of his dreams.

Controversy notwithstanding, the Berlusconi strategy appears to be working.

## Banks in Italy face heavy bills for back tax

By Our Milan Correspondent

MORE THAN 50 leading Italian and foreign banks are facing heavy back-tax assessments dating from 1978, totalling hundreds of millions of dollars. The assessments, made by so-called "super tax inspectors" in Milan, mainly concern earnings from interest on interbank deposits held abroad by Italian-based institutions.

For 1979 alone, the back-tax charges for 55 banks total more than 12,000bn (\$1.1bn) including penalties. In some cases, the charges also relate to the valuation of foreign-held assets and liabilities and forward transactions on the foreign exchange market.

Banca Commerciale Italiana, Italy's second largest bank, faces the heaviest potential back-tax bill. It is one of the most active international banks and thus has sizable overseas deposits which provide interest income.

There was hope yesterday, however, that the various banks might succeed in fighting the assessments after a favourable judgment on Wednesday by a Milan tax tribunal in the case of Chase Manhattan and Chemical, two of the largest US banks.

Chase and Chemical had been assessed for taxes and penalties of 1,450bn and 1,150bn respectively for the years 1978, 1977 and 1976. The two banks contended that the assessments were based upon a misinterpretation of the 1973 tax reform law and succeeded in persuading the Milan magistrate to rule in their favour. Other banks now hope that the Chase-Chemical decision will set a precedent.

Mr Giuseppe Deure, a leading tax lawyer who represents six of the 55 banks being fined, said yesterday he feared the battle was not over. "The decision is not final. The tax authorities are appealing. I am defending the banks on technical grounds, but put in other words this is an illogical and impossible situation."

One senior foreign banker said: "If these taxes are really levied, it could be a major disaster for us, and we could just as well close down our business in Italy." He added, however, that he was optimistic the assessments would be withdrawn.

The crux of the issue is that tax inspectors in Milan decided that under Article 26 of the 1973 tax reform law any Italian-based bank earning interest income on deposits held outside the country should have paid a 15 per cent withholding tax. But the law refers only to banks acting as an agent for someone earning such interest - a bank holding interbank deposits cannot be an agent to itself.

"This is not a question of tax evasion. We have paid our taxes over the years. This is an issue of over-zealous interpretation," explained one banker.

The Italian Bankers' Association (ABI), which has held a series of meetings in recent weeks to co-ordinate action on the matter. Yesterday both ABI and several bankers stressed that the Chase-Chemical judgment should, in theory, become a precedent which would block the threatened levies.

Even Dr Carlo Ciampi, governor of the Bank of Italy, last May mentioned in his address to the annual meeting of the central bank the "need to clarify these guidelines." Mr Bruno Visentini, the minister responsible for tax matters, said in Parliament on October 9 that there were "doubts" about the assessments and promised to study the matter.

While the Chase-Chemical ruling this week could function as a precedent for future judgments, it was learned yesterday that inspectors in Florence and Turin were following the example of their colleagues in Milan. It is understood, for example, that Britain's Barclays Bank is also being audited by tax inspectors.

It appears that, while the banks have a solid argument against the assessments, the issue will drag on for many more months.

THE LEX COLUMN

## A question of proof at DCL

Distillers remains its own worst enemy. The group's insistence that neither the timing nor the content of yesterday's interim statement had been influenced by the threat of a bid from Argyl would have stretched the London stock market's credulity in any circumstance.

A company which advances the publication of its results, reports a 50 per cent increase in profits, declares a pension contribution holiday and helps its figures through a change in accounting treatment is bound to arouse a little suspicion.

But DCL did not stop there. The statement was accompanied by the customary threadbare analysis of divisional performance, making it impossible to judge where the remarkable profits growth had arisen. The group accepted that the absence of the dock strike, the posting of price increases and the acceleration of sales ahead of a rise in US federal excise tax had all played a part in the profits gain. More rapid stock liquidation must also have contributed to the collapse in the interest charge. None of this, however, was spelled out. In the absence of clearer information it is possible to argue, as no doubt Argyl will, that DCL has shown no underlying improvement in its trading performance at all.

More damaging still, the shortcomings of the interim statement are bound to affect the credibility of any full-year profit forecast. Even making allowance for the pension holiday and some small growth in underlying consumption, the second half does not look too bright. The dollar is moving the wrong way; the exceptional 20 per cent growth in first half US volume is certain to unwind and margins in the home trade remain under pressure. But, by yesterday evening, the market was prepared to believe almost any figure for the full year. Interim profits of £124.3m could be transformed into a preliminary result of £280m or, if really pushed, £300m. As a trading statement yesterday's announcement was uninformative to say the least; as a defence document it was worthless.

BP

This is BP's year. While Shell

burned in its worst third-quarter re-

sult in stockbroker memory, BP has produced its best set of quarterly results ever; and at £477m of net income, excluding some smaller than expected stock losses, they are a full 50 per cent higher than the third quarter of 1984.

Of course, Shell is now bearing the costs of the reform of its downstream operations above the line, while BP is reaping all the benefits and is likely to shove its extraordinary costs (including the cost of cleaning up the minerals business) below the line in the fourth quarter.

Equally, it really was a dream quarter for refining with a weakening dollar cutting feedstock costs and a wide spread of price on the barrel. None the less, a contribution from BP Oil International of £153m, or more than the whole of last year, was an excellent performance whatever the trading gain from foreign exchange operations. And as for Sobho, the purchase of the Gulf refining and marketing assets is proving to have been timed to perfection.

The share price rose 13p to 605p amid a flurry of revised forecasts: £1,700m on the cards on a replacement cost basis, while the spot market rally should reduce stock losses for the year. Those advising the switch to Shell, on the basis of greater downstream progress and a fairer fight on the dividend next year, have been given pause.

Beecham

Beecham was caught in an uncomfortable dilemma by yesterday's announcement of its Norcliff Thayer acquisitions. Expressions of confidence are by now treated with the most pronounced scepticism by the financial institutions; yet Beecham needs so desperately to improve its image that it can scarcely play down the potential benefits of a \$585m deal.

So the group took its courage in both hands and forecast that Norcliff Thayer would make a positive contribution to earnings a share in 1986-87. This looks a bold assertion. The US company's margins have slipped up - to an astonishing 26 per cent - in advance of the disposal and operating profits will

need to advance by at least 30 per cent next year if the combined interest and goodwill amortisation costs are to be safely covered.

Assuming that Beecham sells the specialty chemical company which comes with Norcliff for around \$30m it will have paid 2.8 times annual sales for a company with a sound but not exactly exciting. If all goes as Beecham hopes, Norcliff Thayer will double the profits of its North American subsidiaries and over-see the counter business at a stroke. But the price being paid does not make much allowance for the unforeseen tummy upset.

Burton

The last set of figures to emerge from the pre-Debenhams era showed Burton on its best form in the year to August, pre-tax profits rose by two fifths to £20.2m, exceeding Burton's public forecast by a conventionally decent margin. The group's established recipe for growth was working well; a 32 per cent increase in sales was more than half accounted for by extra space, but there was a healthy rise in volume and in net margin. This backward glance did no harm to the share price, up 15p to 623p yesterday; but for the future it may be of more importance that London markets now appear to have digested the extra shares issued in pursuit of Debenhams and are pushing Burton's rating upwards once more.

Although Burton is more than 70 per cent geared, with over £200m of net debt on its balance sheet, the last thing anyone wants is a hasty post-bid liquidation of Debenhams' retail asset base. Burton would cut a pretty poor figure if it were immediately to turn Harvey Nichols, say, into cash which will not be absorbed in rebuilding plans for another 12 months at least. Indeed, there should be a positive cash contribution from Debenhams this year, on the modest capital budget Burton is allowing. While debt reduction may be more gradual (and the interest charge higher) than expected, Burton should still make around £145m this year without too much difficulty.

## Distillers' profits rise 66% to £124m

By Lionel Barber in London

DISTILLERS, the Scotch whisky combine under threat of a hostile £1.5bn (\$2.16bn) takeover bid from Argyl, the UK supermarket group, yesterday reported a 66 per cent rise in interim pre-tax profits to £124.3m for the period to end-September.

But the good results, brought forward by Distillers by four weeks in anticipation of an Argyl bid, met with considerable scepticism in the market.

The whisky giant's shares, which touched 503p yesterday morning, fell back to 485p last night, down 3p on the day.

Several brokers said the results had been inflated by a series of exceptional, one-off gains which belied the still sluggish recovery in the world whisky market.

Mr John Connell, chairman, conceded that the results had been affected favourably by buying in the US ahead of an increase in federal excise tax, a group price increase and a UK docks strike which pushed some large whisky export shipments into the second half. The deferred payment on these whisky exports is estimated to be worth about £2m pre-tax.

"But these are not the full story," said Mr Connell, who described the group's figures as "outstandingly good."

Argyl, which has been told by the UK Takeover Panel that it cannot launch a bid for Distillers until at least December 2, declined to comment on the whisky group's results. "It would not be appropriate for us to say anything at this stage," said Mr David Webster, finance director.

Group exports of Scotch whisky worldwide rose by 19 per cent in volume and 27 per cent in value, compared to the corresponding period last year. Distillers' trading profits, meanwhile, rose from £79.5m to £111.9m.

Mr David Connell, managing director of the group's Johnnie Walker company and a main board director, said special factors had been responsible for around 80 per cent of the volume growth in Scotch whisky exports.

Asked if 60 per cent of the growth in trading profits could also be linked to these special factors, Mr Connell said: "In the broad order of things that could be right."

See Lex; Background, Page 20

## Foreign investors call the tune in German capital markets

By Jonathan Carr in Frankfurt

THE sharply rising importance of foreign buyers in the West German bond and share markets is underlined by the Bundesbank in its latest monthly report, published today.

The central bank points out that in the first nine months of 1985, more than a third of net German bond sales, totalling DM 60bn (\$22bn), went to investors from abroad.

Foreigners as a group have thus become the single most important market factor, buying more German bonds than either domestic banks or non-banks, the Bundesbank comments. As recently as 1983, the foreign share of the bond market was only 12 per cent.

The increase in foreign buying reflects above all the success of official German efforts to encourage capital inflows by abolishing the so-called "coupon tax."

Until its abolition in October last

year, foreigners had to pay tax at a rate of 25 per cent on the interest they received from German domestic bonds.

In the 12 months since abolition, the Bundesbank notes, funds from abroad invested in German bonds rose to a record DM 31bn - three-quarters of that going to public sector issues.

The central bank welcomes this development as a "clear sign of the integration of the German bond market in international markets."

But it also notes problems. Foreigners tend to react more sharply than domestic investors to short-term interest and exchange rate changes, the Bundesbank laments. In other words, capital movements in and out of Germany have become more volatile, posing new problems for monetary policy.

Apart from investing in bonds, foreigners also gobbled up a net DM 8.3bn worth of German shares

in the first nine months - more than twice as much as in the whole of 1984. This was a major factor in this year's stock market boom, with share prices rising on average by 40 per cent in January-September.

The Bundesbank has also revealed for the first time one key reason for the improved West German current account balance in September - an unusually high injection of funds from the European Community budget.

The Germans received a payment from Brussels of DM 1.8bn (the biggest monthly figure for years) and had to pay only DM 1.4bn. This left a surplus of DM 400m, against a deficit of DM 800m in August and one of more than DM 1bn in July.

West Germany is normally a heavy net contributor to the EEC budget. The Bundesbank said the surplus in September was due to a coincidental bunching of payments to Germany.

## HK set to end bank secrecy

Continued from Page 1

ship of banks. A representative of the Hong Kong Society of Accountants would have a seat on the local deposit-taking and banking advisory committees as part of an attempt to win greater co-ordination between bank auditors and Hong Kong's banking supervisory authorities.

Controversies linked with setting up a deposit insurance scheme, and with breaking down the territory's three-tier system of banks, licensed deposit-taking companies and registered deposit-taking companies, have been side-stepped for the time being in the hope that the bank reforms can be approved more speedily.

The proposals now approved by the executive council have their roots in a Bank of England inquiry in spring 1984 into the collapse of the Hang Lung Bank and the weaknesses in local banking supervision that made it possible.

Detailed reforms have been debated publicly since early this year. The momentum for reform was given added impetus when the locally incorporated Overseas Trust Bank collapsed in June. The proposals are now being drafted into a bill, which the Government hopes to put on to the statute book by April.

An official in the Banking Commission yesterday described the proposals requiring banks to reveal the identity of nominee shareholders as "a fairly innovative approach." Banks refusing to give the commission such information would have to make provisions against its exposure to these nominees. A law is to be drafted limiting exposures to the creditworthiness of a single borrower, and foreign companies will for the first time be subject to these changes.

Anyone acquiring 10 per cent or more of the shares in a bank would have to get the commissioners ap-

proval, and banks would have to keep a register of its shareholders open for public inspection.

The Banking Commission is proposing a capital adequacy ratio of at least 5 per cent, with risk assets being divided into four categories of "riskiness," each with its own weighting. Higher ratios can be called for by the commission.

By hiving off the controversial issue of deposit insurance - raised after the expensive government rescue of Overseas Trust Bank and its subsidiary, the Hongkong Industrial and Commercial Bank - the Government aims to speed passage of the bill through Hong Kong's legislature.

Officials insist, however, that this issue - and that relating to the territory's three-tier banking structure - are still under consideration, with proposals for reform planned for a later date.

## Dail approves accord on N. Ireland

Continued from Page 1

agreement should be given a chance to succeed.

However, only Miss Mary Harney, a back bench, defected to the government side. She will lose the Fianna Fail whip as a result and may face expulsion from the party.

"The debate was conducted in a calm atmosphere throughout, with both sides keen to avoid rancorous

exchanges over such a sensitive issue.

Winding up for the Government, Mr Peter Barry, the Irish Foreign Minister who will lead the Irish team on the inter-governmental conference set up under the agreement, said Unionist leaders were misleading their people in a dangerous direction by opposing the accord.

"The Irish Government has no designs on the North. We have no desire to have dominion over the Unionist people. This agreement does not confer such a power on us, either directly or indirectly," he said.

Mr Barry praised Mr Haughey for adopting a conciliatory tone during the debate but criticised his "blinkered" opposition.

## More summit meetings agreed

Continued from Page 1

tiating any restraint would be even more problematic."

Mr Reagan, however, gave no ground on Star Wars and sought to reassure Mr Gorbachev that any new US space weapons would be for defensive purposes. There was "no give or sell at all," said Mr George Shultz, the US Secretary of State.

Mr Reagan, on the other hand, appeared to have failed to secure any Soviet concessions on the sensitive issue of human rights, despite raising the subject laughably in his private talks with Mr Gorbachev.

The US side welcomed an agreement, formally recorded in the joint

statement, that there should be a separate interim pact on intermediate-range nuclear weapons, as first hinted at in the latest Soviet arms control proposals tabled in Geneva last month. The two leaders also endorsed the principle of 50 per cent reductions in their offensive strategic weapons "appropriately applied."

US officials said that those two commitments came as close as the summit could to agreeing a new set of guidelines to the Geneva talks, in which the two leaders called for "early progress."

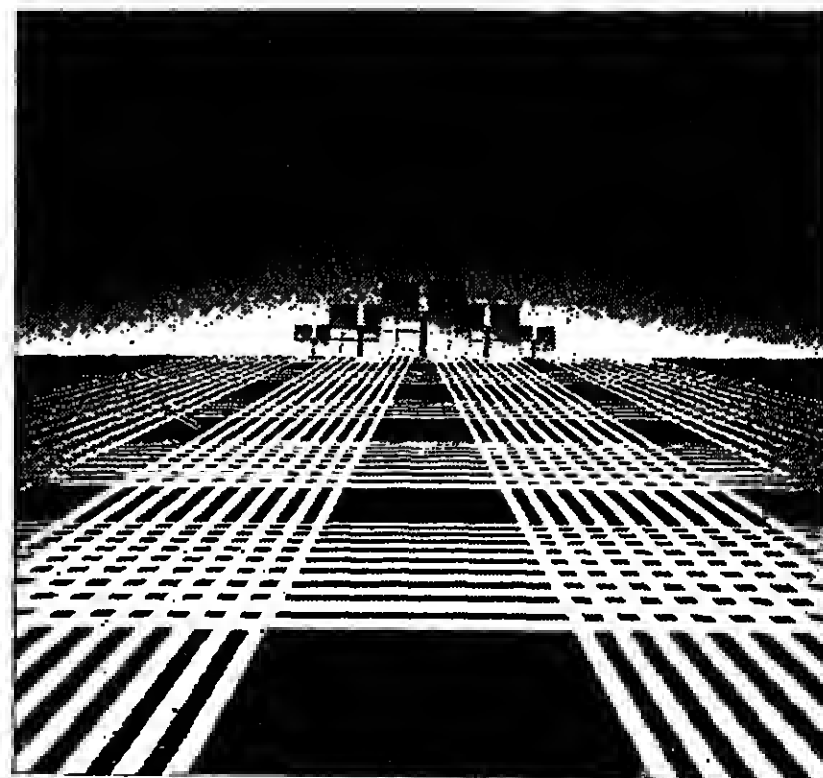
Mr Reagan and Mr Gorbachev both cautioned that the real value

of the Geneva summit could only be assessed in the light of each other's future behaviour. "The real report card on Geneva will not come in for months or even years," said Mr Reagan.

Mr Gorbachev said that a start had been made in normalising relations, but that the new superpower dialogue envisaged would only be significant if "followed by practical steps."

Under the agreement reached in Geneva yesterday, the two further summits are to be supplemented by regular meetings of the two countries' foreign ministers, perhaps as frequently as every six months.

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## World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	14	10	10	14	10	10
Antwerp	14	10	10	14	10	10
Brussels	14	10	10	14	10	10
Frankfurt	14	10	10	14	10	10
Geneva	14	10	10	14	10	10
London	14	10	10	14	10	10
Madrid	14	10	10	14	10	10
Munich	14	10	10	14	10	10
Nuremberg	14	10	10	14	10	10
Paris	14	10	10	14	10	10
Rome	14	10	10	14	10	10
Stockholm	14	10	10	14	10	10
Vienna	14	10	10	14	10	10
Zurich	14	10	10	14	10	10

## More summit meetings agreed

Continued from Page 1

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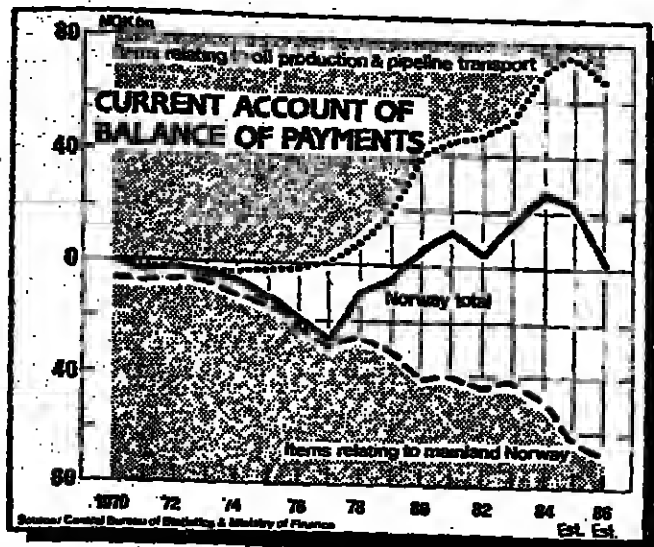
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Financial Times Friday November 22 1985

# SECTION III

## FINANCIAL TIMES SURVEY



NORWAY IS something of an exception. It is the only country in the OECD that has recorded a surplus on the balance of payments and in the Government budget in each of the past five years.

In the 1920s it was the poorest country in Europe. Today few countries in the industrialised world are generating as much wealth per head of the population.

The transformation is remarkable. For 27 years it has recorded a growth in gross domestic product (GDP) without a single year of decline. The country's rapid development—it is still only 80 years since it achieved full independence with the break-up of the union with Sweden—was clearly well under way before the first discovery of oil and gas in the North Sea. It is the petroleum resources, on the Norwegian continental shelf, however, which have allowed the country to continue to develop so rapidly during the past decade.

The country has problems, inevitably, but they are largely to do with coping with the wealth that is being generated in the North Sea oil and gas fields. There is an awareness in some circles of the acute dangers of catching the Dutch disease—of generating both wealth and unemployment—but the general election in September showed that there is little stomach among Norwegian voters for such a message.

Other countries would perhaps envy Norway its problems.

But Mr Kåre Willoch, the Norwegian Prime Minister, insists that "it is not easy to be an oil country or 10 manoeuvre with an enormous surplus on the balance of payments."

Mr Willoch, Conservative Prime Minister since 1981, held on to power by the narrowest of margins following an election campaign that was dominated by the issue of deficiencies in Norway's health and social services. The Labour Party, which until 1981, had dominated post-war Norwegian politics, made impressive gains with a platform which called for "new growth for Norway" and which promised increased spending to deal with the waiting lists for hospital beds and to improve services for the elderly and the handicapped.

In the general election the Socialist bloc—the Labour, Socialist Left and Liberal parties—actually won a bigger share of the votes than the four non-Socialist parties, but Labour was cheated of victory by the distortions of the Norwegian electoral system.

The Conservatives lost three seats in the 157-member parliament while Labour gained five. The three-party coalition has quickly learned the lesson of such a near-defeat and in recent weeks has presented one of the most expansionary budgets of recent years. Appropriations to health and social services through the national insurance budget will be increased by 12 per cent.

The general election has left a precarious balance in the Storting, the Norwegian Parlia-

# NORWAY

## EXPORTS TRADE ECONOMY

Oil has accelerated the transformation of Norway from the poorest European economy to one of the richest in a couple of generations. But the new wealth has also brought political conflict over how—and when—the income should be spent.

## Problems of sudden wealth

By KEVIN DONE, Nordic Correspondent

ment, with the maverick right-wing Progress Party holding the whiphand. The three coalition partners—the Conservatives, the Christian Democrats and the Centre Party—hold 78 seats, Labour, the largest single party, and its Socialist Left ally hold 77 seats with the balancing two seats held by the Progress Party and its unpredictable leader Mr Carl I. Hagen.

Mr Hagen, whom the coalition could afford to ignore for the previous four years, is clearly out to use his new political muscle and has taken the first opportunity, namely the budget, to test the Government's nerve.

On the revenue side he has proposed doing away with several taxes including income tax altogether. In a vote on the Government's taxation plans he finally fell into line and voted for the Government's proposals on the grounds that they were better than Labour's even higher taxes, but on the expenditure side the procedure might not prove quite so easy.

The tiny Progress Party is also in favour of higher spend-

ing on the elderly, the sick and the handicapped and has threatened to vote with Labour on these items.

The crucial budget vote is due on December 17. Mr Willoch has warned that if "substantial" changes are made further to boost public spending he will resort to making the budget a vote of confidence in his Government.

Mrs Gro Harlem Brundtland, the Opposition leader, whose drive and energy in the election campaign brought Labour to the brink of victory—despite the economic boom that was already well under way—is keen to make it clear that the coalition is forced to depend on the votes of the Progress Party, an uncomfortable position particularly for the Centre and Christian Democratic Parties. Despite the highly delicate political balance she believes the Government will survive, unless one of the coalition partners were to desert and decide to support Labour in the Storting.

"The most probable course of

events is that in some way the three parties will manage to function on the basis of this narrow majority with the Progress Party," she says.

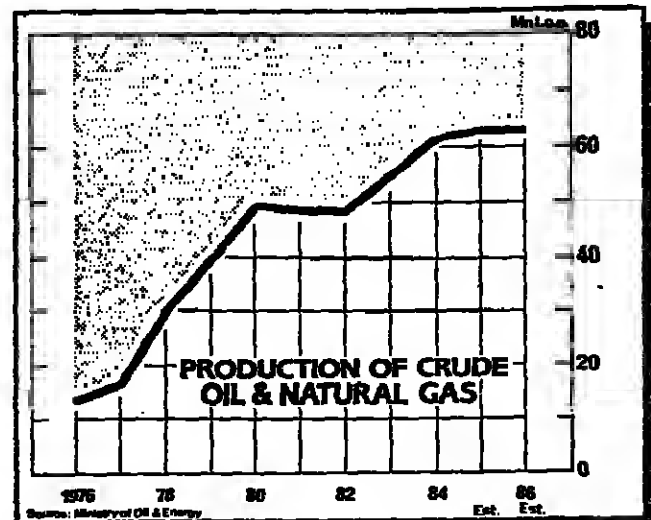
While Labour—and the Progress Party—will keep up the pressure for increased spending supported by the oil revenues, the Government is seeking to keep the inflationary pressures of such demands under some sort of control in the awareness that the international competitiveness of Norway's mainland industries is constantly under threat.

Norwegian economic policy has been more expansive than the average for the industrialised countries and for the other Nordic countries. A high level of domestic demand has been allowed through the 1980s as part of the policy for full employment. Bolstered by rising oil revenues such policies have been possible without their leading to a sharp financial weakening of the state budget or to a burdensome deficit on the current account. They have meant, however, that Norway

has tended to be more prone to inflation, that it has greater problems in controlling cost levels, and that its competitiveness has been deteriorating steadily for the past 15 years.

Unit labour costs since 1970 have risen about 35 per cent more in Norway than in its major trading partners. The problem has abated in the past couple of years, but in the 1986 budget the Government warns that if the deterioration is not—ex in the mid-1970s—with an expansionary fiscal and credit policy, "we would risk entering a vicious circle where we become increasingly dependent on high and rising oil revenue."

As the latest budget shows there is no clear evidence that the country wants to break out of such a vicious circle. Since Norway became a net energy exporter 10 years ago oil and gas have become an integral part of the economy "upon which traditional sectors and society at large have become highly dependent" says the OECD.



● The oil and gas sector now produces more than 18 per cent of Norway's gross national product.

● About 20 per cent of gross capital formation in Norway takes place in the oil and gas sector.

● Oil and gas exports now account for more than a third of all Norwegian exports of goods and services, and for half of total exports of goods.

● Less than two-thirds of non-energy imports are now financed by traditional exports.

● The petroleum sector contributes around 15 per cent of Norway's net national income and of this around 60 per cent goes to the state in the form of taxes and royalties, which provide some 20 per cent of central government income.

The oil wealth has brought abundant opportunities, but its management poses a host of problems—both economic and political. "It's like inheriting from a rich uncle in America," says one economist in Oslo. "but we have to convince people that if we use all this wealth at once at home, it would be like operating a printing press. We can import goods and services but that just consumes the resource in Cognac, Black Label or everyone running around in Jaguars and Mercedes."

"How can we make a scheme that does not increase inflation and that we can profit from so that there is something there after the oil age?" asks one senior banker in Oslo. "If we fail to find the answer then we would have been like the Spaniards and simply spent all our gold."

Population:	4.12m
Unemployment*	2.35%
Inflation*	5.75%
Gross Domestic Product—1985*	Nkr 430bn
GDP (1984-85 % change)*	+3.1%
Total exports—1985*	Nkr 222bn
Total imports—1985*	Nkr 186bn
Current account surplus 1985*	Nkr 22.1bn
Currency: \$1 = Nkr 7.58, £1 = Nkr 11.17 (mid-November 1985)	
Land area: 386,975 sq km, Of which 3% arable, 20% productive forests, 62% mountains.	
* Budget estimates	

### NORWAY WEEK

NORWAY is the subject of a week-long presentation in London next week (Mon Nov 25-Fri 29) to be attended by Crown Prince Harald and Crown Princess Sonja, and by Mr Kaare Willoch, the Prime Minister.

The events, which will take place principally at the Dorchester Hotel, Park Lane, include seminars on energy, intensive processing, metals, and alloys; pulp and paper production; and offshore-related shipping.

There will also be exhibitions of contemporary Norwegian art.

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the strongest market positions, the most efficient transport systems, the most competent employees, the best working relations. These are ambitious goals, but goals which we must constantly strive towards and to which our whole organisation at all levels must be committed."

Torvild Aakvaag, President.

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tives, petrochemicals and plastics, fertilizers, industrial chemicals and gases, synthetic resins and explosives. And the electric power is now the energy base for the production of steadily increasing quantities of the light metals aluminium and magnesium both vital to modern industry.

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## Norway 2

Kare Willoch's coalition government faces a crucial budget vote after losing its overall majority, Kevin Done reports

## Maverick in control

THE GENERAL election in September changed the rules of the Norwegian political game, and some of the players are still having problems in learning these new rules.

The result, a coalition of the Conservative-Christian Democratic Party ruling coalition of their overall majority, but it also failed to give the Socialists a mandate to form a government.

One Oslo newspaper said Mr Kare Willoch, Conservative leader and Prime Minister since 1981, was "condemned to govern." For a majority in the Storting (Parliament), the Conservative-led coalition is now dependent on the support of the maverick right-wing Progress Party.

The Progress Party saw its representation cut in half to two seats but Mr Carl Hagen, the party leader and his one colleague have been left holding the whip hand. The government coalition won 78 seats, the Labour and Socialist Left party won 77 seats.

During the election campaign Mr Hagen announced that he would not bring down a non-socialist government, but in the wake of the poll it is still far from clear what price the Progress Party will seek to put on its support and what the Government will be willing to pay.

With little respite after the campaign, the first big test of the new parliamentary session is already looming in a crucial vote on the state budget on December 17. When the budget was presented, Mr Willoch said the Government felt it had gone to the limit in expanding public expenditure.

During the election campaign the Labour Party fought heavily on deficiencies in the health and social services, and the Government has been forced to counteract its declining popularity by loosening the purse strings on public spending.

Mr Willoch said the budget vote could be made a Cabinet question—the Norwegian version of a vote of confidence. The coalition is seeking to force Mr Hagen into a corner by placing the blame on him for an eventual government defeat.

The whole budget process is turning into a tense battle of nerves.

Mr Willoch says a substantial change will not be accepted on the budget, but he is unwilling to define concessions the coalition would make to gain Mr Hagen's support.

"If Labour and Progress Party vote for substantial increases in government expenditure, the Government will not be in a position to accept."

If these parties act to create inflation they should be given the opportunity to administer that inflation themselves," he says.

At the outset of the budget process the coalition parties—in particular the Centre and Christian Democratic parties—were unwilling to contemplate negotiations with Mr Hagen, considering his maverick brand of politics beyond the pale. "They continue to treat him as if he has a deadly disease," says a senior Norwegian industrialist. "That is wrong. He is there and they have to face the music."

## Unpredictable

Coalition partners have entered reluctantly into talks with opposition parties, but they have tried to dispel the impression that Mr Hagen is being given any favoured treatment. They started talks not only with the Progress Party, but also with Labour and the Socialist Left for good measure.

"We have tried to negotiate deals with all three opposition parties but with limited success," Mr Willoch says.

The chief problem for the Government is that the Progress Party is unpredictable. Mr Hagen fought the election on a platform that included suggestions such as the abolition of income-tax, property tax, wealth tax and inheritance tax.

He would like Nato troops on Norwegian soil and favours far-reaching privatisation of State-owned industries like Statoil, and public services such as health and education.

Progress is also suggesting extra spending on health and social welfare and in these areas is threatening to vote with Labour, bumping up government expenditure by NOK 1.8bn.

"We want to increase pensioners and give some more money to the disabled and those in need of hospital services," Mr Hagen says.

He is gambling that the Government will not risk the further unpopularity of moving for a vote of confidence on proposals that benefit the old, the sick and the disabled. "That is

going to be very unpopular. It will depend very much on whose nerves are strongest."

"I want to be able to say the Government resigned because pensioners should get NOK 384 each a year extra."

Mr Hagen does not help his popularity with the Government and its attempt to hold as tight a grip on the budget as politically possible by insisting that: "The state budget is very good, we are swimming in money. The main problem is how to hide that we have a very rich Government."

It is a little distasteful for Mr Willoch, as an economist, to have to deal with a gambler like Mr Hagen, but that appears to be the new political reality. "In a poker game you do not show your hand too clearly," the Progress Party leader says. "It is a question of who is bluffing and who is not."

The Labour Party is seeking to force the Government into the hands of Mr Hagen. Mrs Gro Harlem Brundtland, the Labour leader, who scored a considerable personal success in increasing the party vote by almost 4 per cent, says the Government is trying "to avoid the reality of its parliamentary base" by seeking co-operation with the real opposition.

"Labour wants a clear picture of responsibility, otherwise there is confusion over who is really governing. When we get to the next election we must be clear about the alternatives."

Mrs Brundtland rules out the possibility under present circumstances of a Labour administration taking over in a government crisis.

"All four parties (the three coalition members and the Progress Party) said they want a non-socialist government. Labour has no interest in getting responsibility without being able to rule," she says.

## 1985 Election Results

(1981 results in parentheses)	% of poll	— Seats —
Conservatives	34.4 (31.7)	50 (53) -3
Christian People's	3.2 (9.4)	16 (15) +1
Centre	6.6 (6.7)	12 (11) +1
Progressives	3.7 (4.5)	2 (4) +2
Total non-Socialist vote	47.9 (52.3)	80 (83) -3
Labour	40.8 (37.2)	71 (68) +3
Left Socialists	5.4 (4.9)	6 (4) +2
Liberals	3.1 (3.9)	0 (2) -2
Total Socialist vote	49.3 (46.0)	77 (72) +5
Others	1.7 (1.7)	0 (0)
Votes cast 3,098,153; turnout 82.7 per cent (81.9).		



Carl Hagen (left), leader of the Progress Party, holds a vital balance of power between Prime Minister Kare Willoch (right), and Labour leader Mrs Gro Harlem Brundtland

## Chemistry spices confrontation

POLITICS in Norway turns increasingly around the personalities of the two main parties: Mr Kare Willoch, the Conservative Prime Minister, and Mrs Gro Harlem Brundtland, leader of the Labour Party.

They are a cartoonist's dream. Mr Willoch is always precisely and conservatively dressed, and slightly built with a small balding head that makes him sometimes look older than his 57 years. A fanatical anti-smoker, he hikes and skis and always walks the 14 flights of stairs to his office.

He has a cool, intellectual air, choosing to dominate by force of argument and gives a firm impression of not suffering fools gladly. Opponents recognise him as a formidable debater.

He became Norway's youngest MP at the age of 26 when he entered the Storting (Parliament) in 1955.

Mrs Gro Harlem Brundtland provides the colour and temperament to the political clash. Slightly matronly in appearance, Mrs Brundtland has an air of activity, but has learned to keep her emotions under much more control.

"In earlier television debates with Mr Willoch you could see the colour rising in her cheeks, but in the last election campaign she was much more controlled," says one leading commentator.

Mrs Brundtland is more the populist politician than Mr Willoch, appearing at ease in appearances around the country in the election campaign. Barely a day went by without a visit to a hospital bed or an old people's home.

Her ability to reach ordinary people and apparently share their concerns helped dividends in the election. This turned around health and social ser-

vices issues rather than the drier ones of how best to run the economy, which benefited Mr Willoch's style in 1981.

Mr Willoch chose to take a detached, lofty position above the election fray in the early weeks of the campaign. This gave Mrs Brundtland the chance she needed, and she succeeded with drive and energy in seizing the initiative and putting government parties on the defensive.

## Prominence

Compared with Mr Willoch, Mrs Brundtland was a latecomer to politics. She has a degree in medicine from Oslo University and a Master of Public Health from Harvard, first making a career in the health service, in academic and administrative medicine. From 1965 to 1967 she was at the Office of Hygiene and Epidemiology and from 1968 to 1974 associate director of school health services in Oslo.

Politics were in her blood, however. The daughter of a former Labour Minister of Health and Social Affairs and Minister of Defence, Mrs Brund-

land became active in politics at school. She was one of the founders of the upper secondary school socialist union. As a student at Oslo University she was deputy chairman of the Labour Party Student Union.

She took an active part in the free abortion movement, but was hardly a prominent public personality when asked by Mr Trygve Bratteli, then Labour Prime Minister, to take over the Environment Department.

She was Environment Minister from 1974 to 1979, and came to international prominence in 1977 when responsible for co-ordinating the Government's response to the first big blow-out in the North Sea on the Ekofisk Bravo platform.

The Labour Party was badly split at the end of the 1970s and its fortunes declining. Rather surprisingly the young Mrs Brundtland emerged to replace Mr Odvar Nordli as Prime Minister in 1981. She held office for barely nine months before being replaced by Mr Willoch.

There is a special chemistry between the two leaders, which adds a spice to their confrontations and they have each been

forced to modify behaviour to counter each other. Late in this year's election campaign Mr Willoch realised that he needed a touch of Mrs Brundtland's populism, and in the days before the poll he could be seen as often as the Labour leader visiting hospitals, shaking hands with old people or even learning to drive a truck.

Mrs Brundtland has managed — especially in front of the television cameras — to control more emotional responses to Mr Willoch.

"Gro was a very aggressive person," says a political analyst. "Willoch always won because he is so calm and aloof and knew what to say to make her angry, but in the one television debate this year it was Willoch that got heated, not Gro."

In spite of his four years as Prime Minister, Mr Willoch is regarded by some as an opposition politician. He is more at home expounding the sins of the Labour Party than explaining his own political vision. "He is unusually intelligent and extremely good in debate," says an analyst.

Mr Willoch is one of Norway's leading economists. He received the highest marks ever when he graduated in economics from Oslo University in 1953 — and could have made an academic career.

"He is the only one in the Cabinet who understands economic policies on a macro-economic level. The Finance Minister does not try to compete," says a senior government official.

From university, Mr Willoch worked briefly for the Norwegian Shipowners Association and for a long period combined politics with a role as consultant to the Norwegian Federation of Industry. In effect, however, he was in politics from the start.

He joined Oslo city council in 1952. A year later as something of a political prodigy, he became a deputy member of parliament and by 1957 was elected as a permanent member. He served as Trade Minister briefly in 1963 in the first non-socialist Government since the war, and then held the same post from 1965 to 1970.

For 11 years to 1981 he was leader of the Conservative parliamentary group and from 1970 to 1974 was also chairman of the party. He has played a central role in the emergence of the Conservatives as the main non-socialist party in Norway. His party's share of votes rose from 17.4 per cent in 1973 to 31.3 per cent in 1981, when Mr Willoch became Prime Minister.

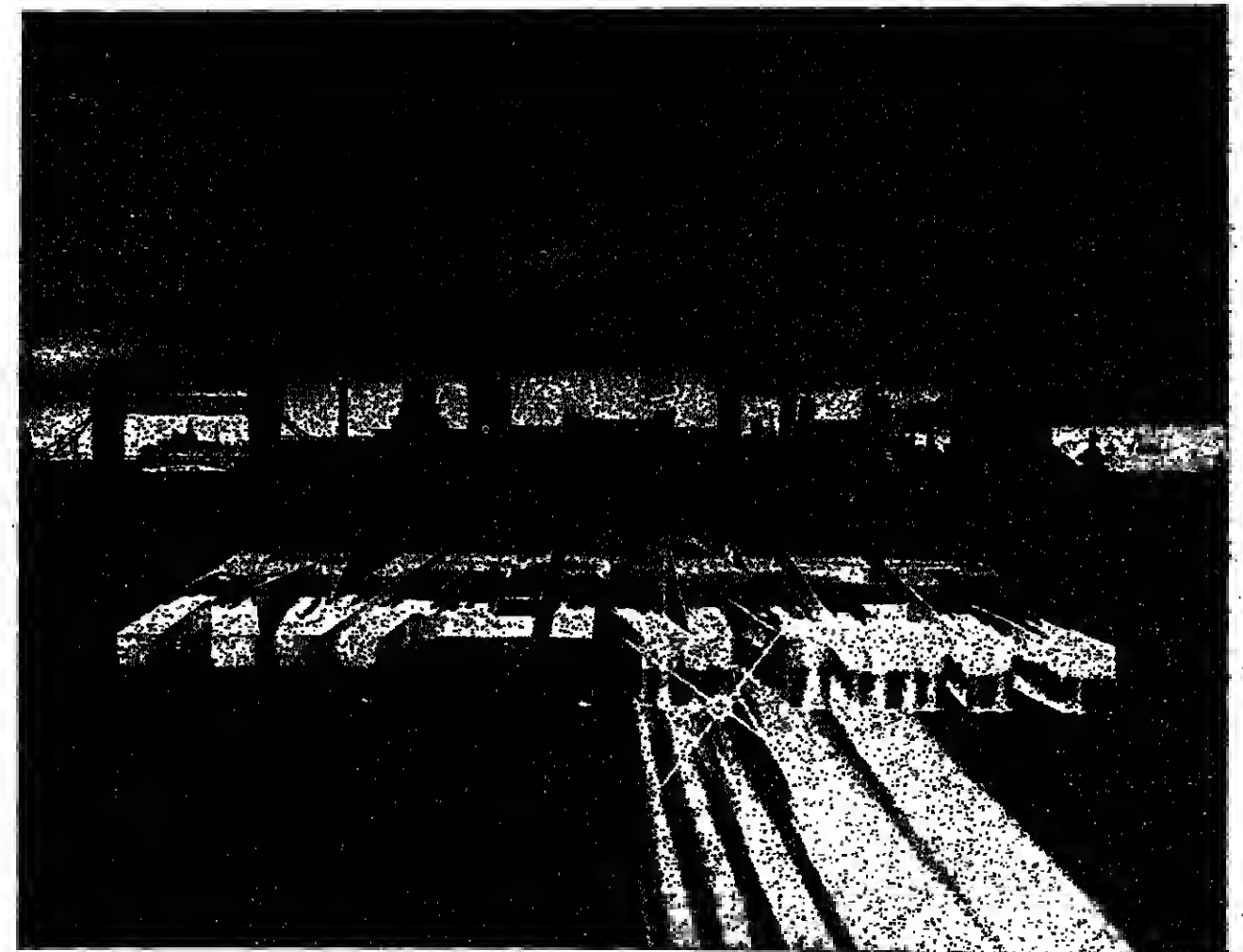
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The Kvaerner Group annually invests heavily in product development, and sees interesting opportunities within offshore technology, hydro and wave power, wood processing, recycling of domestic waste besides the handling and transportation of gas. Likewise, there is an increasing orientation towards international markets, including the United States, Canada and China.

The Kvaerner Group's 1985 turnover is expected to be approximately NOK 5.2 billion, and the consolidated results before extraordinary items approximately NOK 320 million. The Group's order intake so far this year indicates good capacity utilisation and healthy profit margins.

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KVAERNER



Financial Times Friday November 22 1985

III

ADVERTISEMENT

# Initiated by Alfred Nobel in 1865, Dyno Industrier is now a multinational high-technology operation.

By Gunnar Sætrang in Oslo.

Dyno Industrier of Norway is one of the many companies Alfred Nobel helped to establish after he had invented a method for the safe use of nitroglycerin in blasting operations. Dyno is unique among the Nobel companies in being the only one in the world in which Nobel himself did not hold an equity interest.

"For about a hundred years Dyno was more or less content to manufacture explosives for a limited but valuable Norwegian market. About 15 years ago we realized that the Norwegian market was too small to give us sufficient elbow room," says Ragnar Halvorsen, president of Dyno. "That's when we began in earnest to establish ourselves abroad."

— And yet you have kept a fairly low profile?

"Dyno is of course a small company compared with the big multinationals. But we have enjoyed good growth, and in the last two years we have progressed well. Our strategy is to develop home based 'know-how' in international markets. When we enter a new market or product area, we do so with the intention to grow. If we feel unable to achieve an important position, we keep out. Even for a relatively small enterprise, this strategy makes it possible to dominate specific market niches."

— In which product groups does Dyno specialize?

"We see potential for development in the fields of explosives, certain industrial chemicals and high-tech plastics. Our strength lies in advanced 'know-how' and a well-founded philosophy of co-operation."

tion. In research, product development and manufacture within these product groups we want to associate with other enterprises and institutions. The keywords in this connection are flexibility and adaptation to local conditions."

— What exactly does this flexibility imply?

"In principle we are willing to engage in many forms of cooperation — joint ventures, partly- or wholly-owned companies or the sale of licences. This attitude, combined with concentration on certain specialties, has brought us progress," proclaims Dyno's president.

"Dyno is well funded and has a small but efficient organization with high degree of delegation of power. We think that we are well placed to grasp new possibilities and to make quick decisions."

— What are your engagements in the UK?

"Let us first mention our subsidiary Cooper, Fegter & Co. Ltd., in Sussex, which exports knapsack sprayers to 150 different countries. And through our newly established plastics engineering centre at Carbury near Oxford we want to make closer contact with the British motor manufacturing industry. Again, our business development centre, Dynova, is collaborating with Dr. Kemshead of the Institute of Child Health in research into the use of 'Dynospheres' in the treatment of cancer."

— Are you giving up expansion in Norway?

"No, far from it. Besides manufacturing, our activities in Norway include research and product development."



Ragnar Halvorsen, executive vice president of Dyno since 1971 and president since 1981. Under his leadership Dyno has developed into a fast-growing international company.

lopment. Research in Norway — increased production abroad, that is our global strategy. Production should take place where the market is," emphasizes Halvorsen. "In 1990 we plan that nearly 90% of our sales will be generated from production abroad. Today, we are operating in 17 countries."

— How are Norwegians received abroad?

"People still regard us as a bit blue-eyed," chuckles Mr. Halvorsen. "At the same time we are known for our straightforwardness, good business ethics and democratic company philosophy. Of course, the fact that Norwegian managements on the whole enjoy good relations with the Trade Unions makes for stable working conditions and reliable deliveries. Our business connections know that Scandinavia is a demanding and sophisticated market which can choose freely between innumerable products and suppliers. Companies do not survive there unless they can point to excellent product quality, regular deliveries and a high level of service."

— Dyno's profits were on the decline until 1983. Since then they have increased sharply. What happened?

"Before 1983 we wound up several unprofitable activities and concentrated heavily on building up and investing in new business opportunities. It necessarily took some time before the results were reflected in increased profits, as is the case both in 1984 and in 1985."

— What about Norsk Hydro as the largest shareholder of Dyno?

"As late as this spring Norsk Hydro increased their holding in Dyno from 37 to 50.5% of the share capital. Besides greatly enhancing our equity capital, this safeguarded our supplies of raw materials and provides us with an interesting international backing."

— A last question: Are you well staffed for continuing your international drive?

"Dyno has put great weight on finding people with an international background and education. We systematically train our people to think internationally. Every one of them must be familiar with our global market. When I ask my colleagues whether they have read today's paper, I expect them to know that I mean the Financial Times," concludes Ragnar Halvorsen with a smile.

## Dyno No. 1 on the US explosives market.



Ever since 1865, when Alfred Nobel laid the foundations for what is now Dyno Industrier, explosives have been the company's principal product. As the United States consumes 40% of the explosives manufactured in the world, it was important for Dyno to establish a strong position in this market.



The signing of the joint venture agreement between Dyno and Western Australian Forest Industries Ltd. From left: Mr. Dennis Collier, Chairman of Western Australian Forest Industries Ltd., Mr. Brian Burke, Premier of Western Australia, Mr. Ragnar Halvorsen, Managing Director of Dyno Industrier A.S., Norway.

## New resin plant for Western Australia.

The recent visit to Norway by Australia's Premier, Mr. Brian Burke, included a courtesy call to Dyno Industrier A.S.

Dyno is at present constructing a chemical resin plant in Western Australia. This is a joint venture with Western Australian Forest Industries, a major Australian manufacturer of particle boards.

The formaldehyde and resin plant, operating on the basis of the latest Dyno technology, is one of 35 Dyno production facilities in 17 countries around the world — from the Arctic Circle to the Tropic of Capricorn.

Over the years the Dyno Group has become clearly international. It all started in 1969 when Dyno set up its first joint venture manufacturing business in Singapore. Since then, Dyno technology in the fields of explosives, chemicals and plastics has become established throughout five continents.

The acquisition of Trece Chemicals and the Commercial Explosives Division of Hercules in the United States has provided further impetus to Dyno's international activities.

In May this year, Dyno bought a resin plant in Holland from Norsk Hydro. In Europe, Dyno already operates resin plants in Norway, Finland and Germany.

Methanol v.o.f. in Holland is the largest methanol producer in Europe. Dyno holds a 40% equity interest in this joint venture with Akzo and DMF.

Last year, American Cyanamid and Dyno Industrier established a

new company, Dyno Cyanamid, for the joint production and marketing of acrylic resins in Europe and the Middle East.

Dyno invites co-operation with private enterprises and public authorities.

Commenting on Dyno's views on business opportunities abroad, Mr. N. C. Nærbø, Dyno's director for International Development, says:

"In general Dyno finds it advantageous to work in joint venture with local partners. Our company contributes process technology, production equipment, equity and marketing expertise. Our shareholding in such ventures ranges from 10% up to 75%."

"In the initial phase we are open to almost any type of co-operation," concludes Mr. Nærbø, who encourages interested parties to contact him direct at Dyno's Head Office, P.O. Box 779, Sentrum, 0106 Oslo 1, Norway. Int. tel.: (472) 31 70 00.

Incorporated was acquired in June 1985.

Dyno's yearly explosives sales are now more than NOK 2,000 million (of which NOK 1,500 million in foreign markets). This makes Dyno one of the world's leading explosives manufacturers and USA's largest manufacturer of explosives for civilian purposes.

"We are also in the front rank in the supply of high explosives and advanced initiating devices for defence purposes in the United States and the NATO alliance," says director Sunde Johnsen, in charge of Dyno's explosives activities.

Slurry explosives rationalize blasting operations.

Slurry explosives were developed by the founder of Treco, Professor Dr. M. A. Cook in 1962. Slurry has made it possible to rationalize large-scale opencast mining operations.

The great advantage of slurry is that it is composed of non-explosive liquid components which can be pumped straight into the borehole. Only when the slurry is in place in the borehole can it be detonated.

Treco has more than 30 production facilities in North America. Worldwide, 25 explosives companies are licensed to use Treco's technology.

Not only does the acquisition of Treco secure Dyno of a strong position in the market, what is equally important is that the company now

has at its disposal the technology which will enable it to establish new enterprises in many countries.

Complete range of products and nationwide distribution.

With the purchase of Hercules, Treco now offers a complete range of products, comprising ammonium nitrate, nitroglycerine-based explosives, cartridges and bulk slurry, military explosives and initiating devices.

Through this transaction, Dyno also gained a distribution network covering the whole of the USA.

Supplying entire explosives, not just explosives.

"Dyno has been a market leader for more than a century, and we intend to stay in the business for at least the next 100 years," says Mr. Sunde Johnsen.

"We shall continue to live up to our cardinal principle of giving our customers everything they need — supplying not only explosives and initiating devices, but also guidance in blasting technology. In this way we enable our customers to choose the most cost-effective and efficient solution to each problem."

"To us, the manufacture of explosives is far more than a question of supplying products, it is equally a question of services," Mr. Sunde Johnsen states.

## Dyno in progress: profits up 68% last year.

After successful restructuring, Dyno Industrier reports a substantial increase of turnover in 1984 and the first 8 months of 1985.

Dyno's expanding activities outside Norway, especially in explosives, and a restructuring of our plastics activities take much of the credit for the results achieved.

The Group will increase its progress by concentrating its resources to even greater purpose within its high-priority fields — explosives, chemistry and plastics for technical purposes.

Since 1982 Dyno has increased profits before taxes from NOK 52 million to NOK 182 million in 1984. For 1985 the Group forecasts an increase in profits before taxes of 28% to NOK 238 million. The profit before taxes is estimated to NOK 220 million in 1985 up from NOK 182 million in 1984.

The Group's progress in performance over the last years is also reflected in the price of the shares. The value of Dyno shares on Oslo Stock Exchange has increased five-fold since the beginning of 1983.

which is considerably above the increase in the index for industrial shares in Norway.

Last spring Dyno signed a collaboration agreement with Norsk Hydro A/S. This agreement assumes the Group of increased effectiveness and initiative in its future international business.

Through a directed issue, Hydro acquired 50.5% of the Dyno shares, increasing Dyno's equity capital by NOK 375 million.

## Oseberg B — successfully on schedule

Dyno engineering, in collaboration with Norwegian Petroleum Consultants, is now engaged in the final phase of a detailed engineering assignment on the Oseberg B platform in the North Sea. This project, involving about 180,000 man-hours of work, will be completed in February 1986, successfully on schedule.

Dyno engineering, an Anglo-Norwegian offshore enterprise.

Dyno Engineering was established in October 1983 in collaboration with British engineering company, RSC Design Services Ltd. (RDS), with Dyno holding a 66% interest. The company supplies drilling technology services on the Norwegian and international markets. It also supplies other Dyno products to the offshore industry.

Computer-aided design and construction.

Dyno Engineering has invested extensively in the purchase and development of CAD/CAE (Computer Aided Design/Computer Assisted Engineering). RDS has long experience and great expertise in the use of CAD/CAE, thus it is to be expected that other divisions of Dyno will also benefit from this technology in the course of a relatively short time. CAD/CAE may potentially effectivize work in many of Dyno's special fields including design of plastic products, planning of chemical process plant and general instrumentation and automation.

Sophisticated drilling and process technology.

Dyno Engineering intends to design power packs for the offshore market. "We also intend to concentrate considerable effort on the refinement of drilling and process technology," says Mr. Frode Lars Galtung, director of Dyno Engineering.

In keeping with this latter objective, Dyno Industrier A.S. has acquired a 25% holding in Temco Engineering A.S., a company which offers a newly developed drilling system based on hydraulics.

## Dyno enters joint venture with American Cyanamid.

1985 marks the establishment of a 50/50 joint venture between Dyno and the American Cyanamid company to manufacture and market amino cross-linking surface coatings throughout Europe and the Middle East. The new company, Dyno Cyanamid, leads in cross-linking technology, bringing together the manufacturing skills, technical 'know-how' and research capabilities of Dyno and American Cyanamid.

"This new company will greatly strengthen Dyno's position in the coating resins field," says Bjørn Holmerud, director of Dyno Chemicals Group.

Specialists in industrial chemical processing.

The product range of Dyno Chemicals Group comprises many important binding agents for paints and varnishes.

The Group manufactures and markets synthetic resins used as adhesives, glues and binders for a wide variety of purposes including surface coatings, paper treatment and laminate manufacture. Important base products made by the Group include formaldehyde and methanol.

The Dyno Chemicals Group has

manufacturing and marketing facilities in Norway, Denmark, Finland, Holland, Singapore, Indonesia, Pakistan and Australia.

Turnover in 1984 was NOK 948 million, (115 million USD) of which 81% was generated outside Norway. Dyno has invested heavily in research and development in the field of monodisperse polymer particles, chemicals for the offshore market and systems for the manufacture of fire resistant insulation materials.

Commenting on the Group's R&D activities, Mr. Holmerud says: "Active research is a matter of course in all our fields of business — and essential to our efforts to find profitable fields of activity for the future."

Selling technology to China.

Dyno has supplied a number of formaldehyde and adhesive factories to the Republic of China. The facilities include complete processing plant for the manufacture of adhesives and equipment for the production of formaldehyde, used as a raw material in these processes.

Sales of licences and process technology have made a most satisfactory contribution to the Group's earnings in recent years.

Dyno: A springboard to Scandinavian excellence in wood-based products.

The Scandinavian woodworking industry has always held an enviable reputation for its high-quality products.

Dyno Chemicals Group helps to maintain this reputation as a high quality supplier of liquid and powdered adhesives for the production of particleboards, plywood, wood laminates, furniture and other timber based products.

Dyno's products in this field, available worldwide, involve a technology which itself has been exported to several countries, from the cold climate of Finland to the tropical heat of Indonesia.

Dyno is actively exploring possibilities and opportunities for broadening its overseas chemicals activities. With its comprehensive marketing expertise, advanced manufacturing technology, and its worldwide experience in joint ventures and business co-operation, Dyno has proved itself to be an attractive partner.

"We are in principle interested in every form of co-operation in the field of performance and fine chemicals," says Mr. Holmerud.

## Dyno Plastics Group to become a leading supplier of petrol tanks to UK automotive industry?

Dyno, a pioneer in the development of plastic petrol tanks and many years dominant in Scandinavia, now aims to become a leading supplier to the UK automotive industry.

In strengthening its ties with the industry, Dynoplast Ltd., Ashington, Northumbria, has recently established a plastics engineering centre at Chisbury near Oxford.

Promising outlook in high-tech plastics.

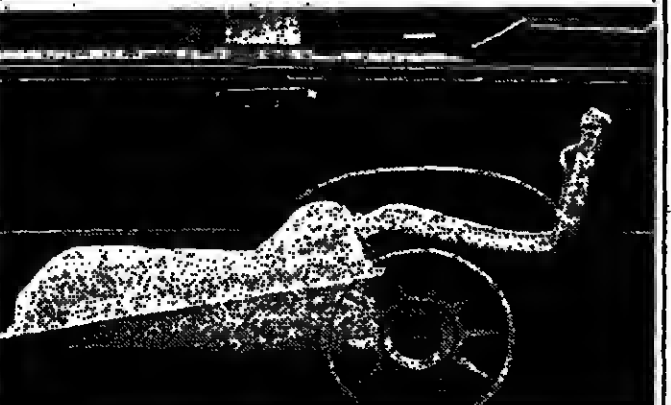
Dyno Industrier Plastics Processing Group is one of Scandinavia's leading enterprises in this field. Among the techniques employed by the Group are injection moulding, blow moulding, rotational moulding and thermo-forming.

Dyno, whose organization and production facilities have been extensively restructured in recent years, is investing heavily in new products and technology. Describing the Group's plans, Dyno's director, Arvid Lid, says: "We are particularly interested in the market for high-tech plastic products, especially in the automotive and electrical industries. Also, we intend to maintain and further develop our lead in the field of distribution and special packaging systems."

Dyno has achieved an enviable reputation with the Scandinavian computer industry as a supplier of high quality parts, and is now expanding its UK operations in this field.

The need to select markets worldwide.

Discussing internationalization, Mr. Lid stresses that to justify the expense of research and development, Dyno must expand its geographical objective to achieve greater internationalization and a strong position in the markets we select. We are always interested in making



Plastic petrol tanks for cars are among the highly advanced products manufactured by Dyno. These tanks are light, withstand severe impacts and do not corrode. Already supplied to Sweden's automotive industry, they are now being introduced for British-manufactured cars.

contacts with a view to collaboration."

The Group has already established sales organizations and factories in several countries, and more are in the planning and establishment phase.

Dyno carries Schweppes. "Since we stepped up the production of advanced distribution systems based on plastic products, bottle crates have been one of our specialties. Since 1976 we have been carrying Schweppes — only the bottles, of course — in crates specially produced for the company. The manufacture of bottle crates may appear to be a simple matter — but not if they are to be the best in the world," says Mr. Lid. That Dyno's distribution systems are in a class of their own is demonstrated by the fact that bottles in the south of France have chosen Dyno crates

in spite of the great distance involved. Dyno's UK company exports to 150 countries. Dyno's subsidiary, Cooper, Fegter & Co. Ltd., Burgess Hill, Sussex, exports its high quality knapsack sprayers to more than 150 countries around the world, either complete or in parts for local assembly. "This successful operation again emphasizes our ability to develop and design unique products for demanding applications," maintains Arvid Lid.

Progress in advanced packaging.

## Dyno's unique particles, a new tool in the fight against cancer.

DYNOSPHERES™, the versatile, mono-sized polymer particles produced and marketed by Dyno, are winning scientific acclaim throughout the world.

The uniqueness of these particles lies in their patented production method. Dyno can manufacture particles that are exactly uniform in size, shape and mechanical and chemical characteristics, in sizes from 1/2000 mm to 1/10 mm.

Cancer cells can be separated and removed from healthy tissues upon treatment by magnetized particles coated with an inert shell and coupled with suitable monoclonal antibodies. Specialized grades of DYNOSPHERES™ are used in removal of cancerous leucocytes in bone marrow, in the treatment of lymphoma and particularly neuroblastoma, a cancer chiefly affecting children and adolescents.

A research team under Dr. Kemshead of the Institute of Child Health in London has been a driving force in this research. His team has worked closely with the inventor of the particles, Professor J. Ugelstad of the Norwegian Foundation for Scientific and Industrial Research, and their achievements promise a new life for neuroblastoma patients.

Several leading hospitals in Europe and the United States are now actively engaged in the research and development of new applications for DYNOSPHERES™, where diagnostics and therapy figure prominently. Current applications include T-cell fractionations, the separation of virus and organelles and tracers in animal blood circulation studies.

DYNOSPHERES™ are capable of improving the level of accuracy for complex separation processes of almost all kinds. The particles have also made possible the development of new technology in electronics, for example the production of large liquid crystal displays.

It is at this centre that they will continue the research that Dyno needs to maintain its leading position in its chosen fields. Contacted co-operation with other research institutes are seen as essential to the work at the centre.



DYNOSPHERES™, the versatile, mono-sized polymer particles produced and marketed by Dyno, are winning scientific acclaim throughout the world. The uniqueness of these particles lies in their patented production method. Dyno can manufacture particles that are exactly uniform in size, shape and mechanical and chemical characteristics, in sizes from 1/2000 mm to 1/10 mm.

Photograph: Dr. A. Reith, Radium Hospital, Oslo, Norway.

technology-intensive systems for use in new product areas with growth potential.

"We believe that systems for use in and with chemical analysis procedures, medical diagnostics, biotechnology and aquaculture will occupy a prominent place in our future product range," concludes Mr. Bjørn Holmerud.

Expansion in research. Dyno's product philosophy is rooted in the field of chemistry. A new research centre now planned, will house about 50 scientists and their assistants who will have the space, equipment and resources they need for the development of systems chemistry with the future in mind.

It is at this centre that they will continue the research that Dyno needs to maintain its leading position in its chosen fields. Contacted co-operation with other research institutes are seen as essential to the work at the centre.



## Get information about a company in progress

Dyno Industrier A.S., a Norwegian company, realizes the necessity of selecting markets worldwide. The group is in vigorous growth and now has production units throughout five continents.

Through determined concentration on technologically advanced products in the fields of explosives, industrial chemicals and high-tech plastics, Dyno expects to maintain its intended progress.

If you would like to know more about us, we shall be pleased to send you detailed information about what we stand for.

I should like more information about Dyno Industrier A.S. Please send me brochures about:

- ☐ The Dyno Explosives Group ☐ The Dyno Chemicals Group  
☐ The Dyno Plastics Group ☐ Dyno Engineering  
☐ The annual report of Dyno Industrier A.S.

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## Norway 4

## Fortunes in bull market

Stock Market  
FAY GJETER

"NO TREE grows up to heaven." This Norwegian proverb has recently been quoted, with increasing frequency, by a handful of Oslo market analysts who believe that the prolonged, accelerating boom on the city's stock exchange must soon run out of steam. There is no sign of it happening yet, however.

Prices faltered ahead of the September parliamentary elections, when there seemed to be a chance that Labour might regain power. They took off again, however, when the centre-right coalition was re-elected — although by the narrowest of margins. The day after the poll, the all-share index hit a new peak — 252.50 (January 1 1983=100), 18 per cent above its January 1985 level.

Only a few weeks later, on October 28, it vaulted a psychological barrier passing 300 to reach 301.45. The value of the 154 companies quoted on the Oslo stock exchange had by then reached Nkr 71.8bn, compared with Nkr 16.8bn for the 113 that were quoted in 1982, just before the current boom got under way. (Most of the newcomers are quoted on the special stock exchange — Bourse II — established last year for smaller firms.)

The index breakthrough attracted still more buyers to the market, and turnover on October 30 set a new all-time high at Nkr 178.1m. That day, too, the all-share, industrial and bank share indices hit new peaks. With a few exceptions, prices continued to climb through the first half of November, and the bull market seems likely to last at least until the end of the year.

One positive factor will be the inflow, during December, of funds from investors taking advantage of a tax relief scheme introduced in 1983, soon after the defeat of the last Labour government. The scheme stimulates purchases of unit trust funds during the final few weeks of each calendar year, since such purchases qualify, within rather narrow limits, for tax relief in that year.

In 1984 a total of Nkr 360m was attracted to Norwegian unit trusts under the tax relief scheme — and two-thirds of it was paid in during December. This year the amount is expected to be 25 per cent up, at around Nkr 450m.

The tax break on share purchases was one of the measures introduced by the Conservative Government in 1983 with a view to stimulating stock exchange trading. Another was to cut from 50 per cent to 30 per cent the tax on short-term profits from such trading (short term meaning resale of a share within two years). Initially, these moves had little effect. Tax relief investments in unit trusts that year were worth only about Nkr 100m, and did little to help a depressed market. In December 1983 the all-share index hit its lowest level for four years.

But better times were on the way. Another government

move abolished the old Nkr 1m ceiling on the amount which individual foreigners could invest in Norwegian shares. This brought a flood of foreign money to the market in 1983, just when an economic upturn was boosting the profits of many leading Norwegian industrial firms, giving them liquid funds which they, too, put into the market.

Turnover more than quadrupled, from Nkr 1.7bn in 1982 to Nkr 7bn in 1983. With every sector of the market showing good gains, it once again became relatively easy — for the first time in about a decade — to make large, quick profits on stock exchange deals. The 30 per cent flat tax was an added incentive, since — paradoxically — it is so much less than most Norwegians pay on their ordinary, earned income.

A new generation of dealers was attracted to the market — men who made fortunes overnight by moving in and out of the market at the right time, or by establishing new companies — and attracting swarms of eager investors, on the basis of little but an innovative retail marketing concept, a new software patent, or the prospect that Norway's government might permit commercial broadcasting in a year or so.

Since the boom got going, corporate raiding and insider trading have flourished, on this

relatively small market, where nearly everyone (but not quite) knows nearly everything (but not quite) that is going on. In a report much quoted in Norway, London stockbrokers Grieseson Grant compared it to a "casino." Last month a new law imposing stiff penalties for insider trading took effect — but it remains to be seen how much impact it will have. Even well-founded suspicions of insider dealing are not always easy to prove.

On the way is a bill to regulate the stock exchange which may include a proviso requiring bidders to tender for all a company's shares, over a certain ownership threshold has been passed. Next year will see the introduction of a computerised register of shareholders, making it easier for the market to keep track of who is buying what.

Meanwhile, 1985 turnover is set to substantially exceed last year's record of Nkr 20bn. The indices continue to rise, and more and more ordinary Norwegians are buying shares — occasionally with their savings, but probably more often with borrowed money. (Norway's tax rules allow unlimited deductions of interest on debt.) When the tree does stop growing up to heaven, some of these investors are going to fall off the branches with a bump.

## OSLO STOCK EXCHANGE

## Sector indices and all-share index

Indexer 1985	21/85	31/7/85	30/9/85	30/8/85	31/10/85	12/11/85	high	low
Banking .....	152.59	152.60	151.43	161.73	177.59	150.94	177.59	147.96
Insurance .....	232.51	269.97	266.52	274.47	273.68	281.28	281.28	147.96
Industry .....	258.18	345.81	353.63	364.40	350.94	412.88	412.88	221.67
Oil .....	175.00	182.29	190.73	186.35	237.63	246.91	246.91	168.08
Shipping .....	311.83	362.68	363.82	364.15	371.02	391.15	391.15	185.58
Total .....	239.29	273.99	276.49	285.41	307.52	325.31	325.31	239.29

## Minor revolution as controls lift

Banks & Finance  
KEVIN DONE

THE NORWEGIAN central bank, Norges Bank, has been trying to move away from instruments aimed at the banks towards more general instruments.

"We are also seeking to have more competition in the market. We tried massive direct regulation and it did not work very well," says Mr Leif Eide, assistant director in the credit policy department of the bank.

The Norwegian monetary and credit system has been more heavily regulated than in almost any other in west Europe, but in the past two years a minor revolution has been under way. Instruments and markets are being created, regulations and controls have been reduced, and institutions such as foreign banks have been allowed into the market.

Growing revenues from the North Sea and big surpluses on the current account of the balance of payments have led to mushrooming of the foreign exchange reserves and rapidly turned Norway into a capital exporter.

Norwegian financial markets are still in a state of transition and various contradictory mechanisms are moving to a more market-orientated system — a process fraught with problems.

It is the Government's general aim, for example, to allow interest rates to exert a more direct influence on the demand for credit. The setting of interest rates has always been a highly political issue in Norway, but as part of the 1986 budget proposals the Government took a surprising and bold step and decided to deregulate them.

It was part of the realisation that if greater fiscal restraint for the moment, then monetary policy would have to play a greater role in trying to slow the supply of credit. Consumers have been awash with credit this year as bank lending has burst through targets set in the 1985 budget.

The impact of interest rates in the Norwegian system is softened because all interest expenses are tax deductible. Progressive income tax rates are high, which means that nominal or pre-tax interest rates must be very high to have any practical effect on the demand for credit.

A reform of tax deductions is being studied, but changes would also be highly sensitive politically for the ruling Conservative Party.

The temptation to slip back to some of the old controls on the supply of credit will be great if other ways are not found of controlling the rapid credit expansion this year. Bank lending has surged in 1985 and is likely to grow by more than Nkr 35bn in the full year compared with the Nkr 16bn projected in the credit budget for 1985.

It remains to be seen if lessons have been learnt from earlier unsuccessful attempts at direct control of the credit markets. By 1985 Norway had the



Ashbjørn Larson, of Saga Petroleum (left), signing a loan agreement this year with Leif Loddersol of Den norske Creditbank, Norway's largest bank

most extensive controls seen in peacetime, but the result was as unsatisfactory as ever. Parallel markets developed and controls were circumvented.

The extent of regulations reached a peak in 1983 when virtually the entire creditable credit market was subject to direct regulation. The regulations were not effective, however, since the credit market showed great inventiveness in channelling credit to meet underlying demand," said Ms Audun Grown, an economist in Norges Bank credit policy department, in the central bank's quarterly economic bulletin.

Leakage to the unregulated credit market reached a peak in the two years 1982-83. "The result of the policy of control was that it contributed neither to efficient allocation of resources nor to effective control of aggregate demand for goods and services. By 1984 it was clear that the policy of control had had its day."

The process of deregulation has moved forward in steps. The direct control of lending by the commercial banks and savings banks has been repealed, the bond investment obligation has been lifted and the control of bond issues has been largely liberalised. At the same time capital movements between Norway and other countries — in particular outward movements — have also been liberalised.

Norway has discovered growing problems, however. Maintaining interest rates at a higher level to check credit demand has served to attract growing amounts of capital into the country. Last year it was forced to take a step backwards and prohibit foreigners from buying domestic bonds, for example, because of fears about the increasing capital inflow adding further to the strong liquidity growth.

In spite of such set-backs, the trend is towards liberalisation, however. Of 17 regulations in 1983 governing the commercial banks, savings banks, insurance

certificates are aimed at the whole private sector, not just the banks.

The first seven foreign banks to receive licences to open subsidiaries in Norway, were Citibank, which started operations last January. The others are Chase Manhattan, Manufacturers Hanover, Bank of America, Banque Nationale de Paris, Banque Paribas and Samuel Montagu.

One of the most open countries in terms of international trade, Norway, long delayed admitting foreign banks, and even now there are ways in which the foreign banks are still discriminated against. They are not allowed to open branches. They cannot own shares in any other financial institution (which rules them out of finance companies and activities such as factoring and leasing), and both Citibank and Banque Paribas have been refused permission for securities broking.

Activities are concentrated on foreign exchange dealing and business where the foreign banks can use their international networks to advantage such as money transfers and international trade services. Citibank had planned a third operational area in securities broking and money market operations, but for the moment this avenue has been closed.

The main Norwegian banks have been expanding quickly both geographically in Norway and abroad, and in terms of entering markets or developing products. Den norske Creditbank, the country's largest bank, has increased its assets in five years from Nkr 13bn to more than Nkr 85bn.

In the last couple of years it has been perhaps the most expansive of any Scandinavian bank and taken over the London-based Nordic Bank and the New York-based Nordic American Banking Corporation. This year it has also bought out its two partners, Midland Bank and Scandinavian-Easibank Bank, in the Dutch-based Ship Mortgage Bank.

Internationally it has specialised in foreign exchange, and lending to the oil and gas and shipping industries.

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## Norway 5

## Higher inflation may be price of growth

The Economy  
KEVIN DONE

NORWAY achieved stronger growth in 1985 than most other European countries. Although the rate could slow next year, it is again expected to be higher than for most main trading partners.

Expansive economic policies backed by oil wealth have enabled Norway to combine growth with full employment for a decade. The OECD points out in its annual report that GDP and employment growth have been among the highest and unemployment among the lowest of any industrialised country.

The Government engineered a strong economic performance in this election year, but the electorate concentrated on deficiencies in health and social services rather than the Conservative-led coalition's economic record.

The unemployment rate, which is considerably lower than most industrial countries, has been further reduced. Inflation has also come down to less than 5 per cent from more than 15 per cent at the beginning of 1981. Growth in GDP (excluding oil and shipping), domestic demand and employment has been the fastest since 1970.

In its 1986 budget the Government forecast a growth of 2.4 per cent in the economy next year compared with 3.1 per cent in 1985. The economic boom has been different from the export-led growth of 1984, however. Offshore oil production rose by about 14 per cent last year, but the increase has slowed in 1985.

Growth in traditional industries has picked up instead by more than 4 per cent this year and manufacturing output will exceed 1980 levels for the first time. The GDP, excluding oil and shipping, has grown by 3.9 per cent in 1985 and should increase by 3.1 per cent next year.

The price of such rapid expansion may have to be paid in 1986 and 1987 through higher inflation. Overheating of the economy has started to become evident in a big jump in wage costs, which are likely to lead to a further reduction in the international competitiveness of



Taxes and royalties from oil and gas have risen 69 per cent since 1981, more than covering increases in public spending.

## Spending

In its 1986 budget the Government says continued loss of market share abroad and at home indicates that cost and structural problems developed in the 1970s have not been solved.

"There are signs of increasing pressure in the Norwegian economy," it says. "There is a shortage of some types of labour, particularly in central regions. Wage drift in manufacturing industry is accelerating and this may reduce competitiveness abroad, and at home."

Popularity of opposition proposals in the election campaign for increased public spending and the precarious parliamentary position mean the Government is doing little to reduce overheating in the economy. It is just the reverse. The 1986 budget is one of the most expansive on record, even though book-keeping changes overstate the case. The coalition has run into heavy criticism, not least from the central bank.

Mr. Hermod Skanland, governor of the Bank of Norway, has told the Government the 1986 budget is "expensive" and says it comes at a time when pressures are building up in the economy, particularly from higher costs.

"If the relatively strong price and cost development is allowed to continue and at the same time the goal of keeping high levels of employment is maintained, then the only way out is to base policy on a rising

consumption of oil revenues," he said.

The central bank claims that such a policy is in conflict with long-term aims of maintaining a broadly-based economy.

"Such an expensive fiscal policy will only exacerbate price and cost problems."

The budget is as much a political as an economic balancing act, and the Government is under pressure from opposition parties to increase spending further. The central bank warns, however, that "if there is to be any chance of reaching the goal of bringing price and cost increases down to the level of our partners, it is important to avoid the expansive budget becoming even more expansive."

The Government's proposals for parliamentary decision on December 17, mean the budget balance is weakened, with expenditure rising by 12.6 per cent in nominal terms and 7 per cent in real terms. If expenditure for state oil is included, the growth is 9.6 per cent (4 per cent real).

The budget shows a deficit of NOK 800m even when all oil taxes are included, compared with a surplus of NOK 10.5bn in 1985. But several calculations have been very conservative, not least in predicting the size of oil revenues given fluctuations in prices and the dollar.

Christiansia Bank, Norway's second largest commercial bank, calculates that there is a safety margin of at least NOK 6bn built in.

Mr. Tormod Andreassen, chief economist at Christiansia Bank, says the economic policy is "bold but risky." The Government had done much to improve the supply side.

"They are making structural changes. In the late 1970s and early 1980s we had lower productivity growth than our competitors. Was it lost for ever, or was it only temporary?"

"There is now greater mobility in both the labour and capital markets. If we have bottlenecks it is in the labour market, which is a very difficult situation to other countries."

"There are no financial problems for the Government, but the question remains whether its policy is too expensive. The Government is setting aside reserves in different ways to hold back demands for even higher spending. We have the resources, we have the

money and it is difficult not to use them."

Taxes and royalties from oil and gas have risen by 69 per cent, from NOK 27.2bn in 1981 to an estimated NOK 46.1bn in 1985, more than covering rising public expenditure. Transfer payments show the highest growth — about 5 per cent in real terms in 1985 — with a particularly strong rise in pensions and social security benefits.

## Easy credit

Oil money makes this possible but there are worries over the long-term costs. Norway is also overwhelmingly dependent on oil revenues to keep the current account in balance. One of the safety valves for high domestic demand and private consumption has been that the demand has stimulated imports, particularly foreign cars. Private consumption rose some 6 per cent this year and total domestic demand by about

5.3 per cent.

This boom in consumption has come from rapid growth in real wages and easy credit. It has brought the strong increase in output of traditional industry. Imports have been gaining more of the domestic market, however, and apart from oil and shipping there has been a growing deficit in overseas trade.

This current account deficit is expected to reach NOK 71bn next year, up from NOK 64bn this year, NOK 50bn in 1984 and only NOK 7bn in 1970. A growing share of domestic goods and services are being financed from revenues from petroleum activities. The deficit is more than covered by oil revenues and Norway as a whole still has an expected current account surplus of NOK 22.5bn this year.

The current account surplus is forecast to fall to only NOK 1.6bn next year, showing that harder times can be ahead unless oil revenues keep rising.

## Oil eclipses traditional exports

Trade  
KEVIN DONE

NORWAY IS one of the world's most export-oriented countries with foreign sales of goods and services now contributing about 50 per cent of Gross National Product.

Petroleum exports have assumed an increasingly dominant role since the country first became a net exporter of oil and gas in 1975, eclipsing traditional exports such as metals, machinery, fish and fish products, chemicals, pulp and paper and iron and steel.

Oil and gas now account for more than a third of total exports of goods and services and the country's soaring revenues from this sector have managed to compensate for the growing deficit in the trade balance of mainland Norway.

However, the dominance of oil and gas should not be allowed to obscure the fact that Norway is still firmly in the top 10 shipping nations in the world and plays an equally important part in the world

shipping industry, for instance.

The ample supply of hydro-electric power — mountains cover 62 per cent of the country — have allowed the development of energy-intensive industries and Norway is a leading supplier of ferro-alloys and the world's second largest exporter of aluminium.

In the shadow of the oil and gas industry other new export sectors have also sprung up in recent years, ranging from mini computers to fish farming.

Thanks to the oil and gas sector Norway has enjoyed an enviable favourable external payments position in recent years. The current account of the balance of payments showed a surplus of NOK 26.4bn last year following a surplus of NOK 15bn in 1983. The surplus on the trade balance was fully NOK 40.3bn compared with NOK 30.9bn a year earlier.

The current account is expected to show a hefty surplus again in 1985 of about NOK 22bn although the Government is cautiously predicting a fall to a surplus of only SKR 1.5bn in 1986.

In 1984 exports of crude oil alone, at some NOK 52.5bn, were virtually equal to the sum

## International Indicators

	Annual average 1972-82	1983	1984	1985	1986
GDP:					
OECD total	2.5	2.7	4.9	3	3
OECD Europe	2.2	1.4	2.4	2.1	2.1
Trade partners*	2.0	2.2	3.3	2.1	2.1
Norway	3.9	3.9	3.8	3	3
Mainland Norway	3.0	1.4	2.6	4	3
Industrial production:					
OECD total	1.7	2.5	7.6	3.1	3
OECD Europe	1.2	2.0	5.7	4	2.1
Trade partners*	0.3	-0.7	2.4	3	2.1
Norway					
Consumer prices:					
OECD total	9.9	5.3	5.3	4.1	4.1
OECD Europe	9.5	5.8	5.2	4.1	3.1
Trade partners*	9.5	8.4	6.2	5.1	5.1-6
Norway					
Unit labour costs:					
Trade partners, measured in NOK	7.6	4.5	2.5	4.1	2
Norway	10.2	5.1	5.0	4.1	...
Unemployment:					
OECD total	5.2	2.8	2.4	2.1	2.1
OECD Europe	5.3	10.2	10.7	11	11.1
Norway	1.5	3.3	3.0	2.1	...

\* Export weights. † Including traditional mining. ‡ Exchange rate basket weights.

Source: OECD, IMF, ORI and other national sources, 1986 Budget.

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Statol's new Kårstø terminal has come on stream. It's here just north of Stavanger that the rich yield of Norway's Statford gas field comes ashore through an amazing 880 kilometres of undersea piping. Kårstø's job is to separate it into its components of methane, butane

## Statoil

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and propane and send it on its way by tanker and pipeline to the marketplaces of Western Europe.

It's a dramatic project that has been completed under budget with time to spare. Very definitely something for Statoil to pipe up about.



# Speed-up after Sleipner veto

**Oil and gas development**  
FAY GJESTER

OIL FIRST has been the motto of Norway's petroleum exploration and development policy since February, when Whitehall vetoed the £200m Sleipner gas sales agreement between Statoil, the Norwegian state oil company, and the British Gas Corporation.

Under the deal, struck after more than a year of hard bargaining between BGC and Statoil, Norway would have begun development of the 200bn cubic metre gasfield almost immediately, and supplies would have started flowing to Britain in the early 1990s.

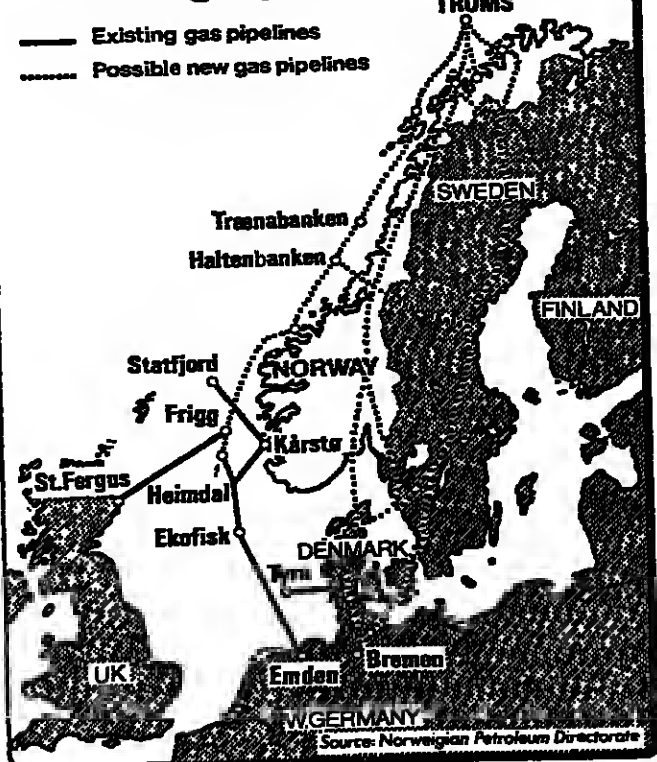
The UK vetoed the deal because, it judged, new gas discoveries on the UK shelf made imports on such a scale unnecessary.

Sleipner would have provided a welcome volume of work for Norwegian fabricators—all former shipbuilders which have switched capacity to offshore construction in the wake of the world shipping crisis. Moreover, revenues from gas sales would have come just in time to replace those from the giant Anglo-Norwegian Frigg field, which will be exhausted soon after 1990.

To close the threatened gap in employment and income, the Government hastily approved phase II of a major oilfield development — Gullfaks. That meant authorising Statoil, operator on the field, to place an early order for a concrete platform to extract oil—and some associated gas—from the eastern part of the Gullfaks field. This part contains approximately half Gullfaks's total recoverable reserves of 195m cubic metres of oil (170m tonnes) and 20bn cubic metres of gas.

Gullfaks phase I, a two-platform development of the field's western side, was already in hand, with output scheduled to start in 1987 from the first platform, and 1988 from the second. Original plans had envisaged bringing Gullfaks phase II on stream by 1996. The post-Sleipner speed up will bring phase II forward to 1990, and will actually mean slightly higher Norwegian offshore investment levels in 1986 and 1987 than if Sleipner had gone ahead. This gives the Government a breath-

## Possible gas pipeline routes



ing space in which to bring forward other projects, in order to avoid an investment trough in 1988.

Tax incentives may also be offered. Finance Minister Rolf Presthus said last month that the Government was considering "adjustments" to the existing petroleum tax regime which would encourage oil companies to develop fields hitherto regarded as marginal.

Under the new petroleum law which took effect from July 1 this year, the Government can also compel licensees to initiate a field development, if it is felt to be in the national interest.

A large Norwegian North Sea field on which development work could start around 1989 is Snorre, estimated to contain 99m cubic metres of oil and 27bn cubic metres of gas. Statoil, the Norwegian operator company, hopes to table a development plan by 1987.

According to Saga's managing director, Asbjørn Larsen, the field could be on stream by 1992. Snorre lies in deeper

water—around 330 metres—than any field yet exploited offshore. Its development will require platforms larger than any seen in the North Sea to date, probably incorporating new design principles.

A block (licence area) allocated in Norway's tenth and latest concession round is believed to contain large amounts of oil. If it lives up to its reputation it, too, could be in line for development before the end of this decade. The block—34/8—was regarded as the most promising unexplored licence area on the southern Norwegian shelf.

It went to a consortium including Statoil, Norsk Hydro, Saga, Elf and Conoco, with Hydro acting as operator. The first well was due to be spudded early this month.

Exploration above the 62nd parallel has so far found several medium-sized oil fields, with associated gas/condensate, off central Norway, in the Halten Bank area, and one large and two small gas fields further north, in the Tromsø Patch zone. The gas discoveries,

because of their distance from potential markets, are unlikely to be exploited this century.

The Halten Bank oil finds, on the other hand, could be tapped within the next decade, if further drilling confirms initial reserve estimates, and if an economic system can be established for landing and exporting the associated gas—probably as LNG (liquid natural gas).

One important Norwegian discovery that almost certainly will not boost investment totals during the rest of this decade is the giant Troll gasfield. Statoil is engaged in somewhat slow-moving negotiations with a Continental European buying consortium which is interested in specified volumes of Troll field gas—but not until the mid-1990s, and then only if the two sides can agree on price. Troll will be costly to exploit, both because it lies in deep water (around 340 metres) and because seabed conditions are difficult.

The same companies which are presently negotiating for Troll gas signed an import deal with Statoil, in 1982, for gas from the Heimdal and Gullfaks fields, and for Norway's share of gas from the Anglo-Norwegian Statfjord field.

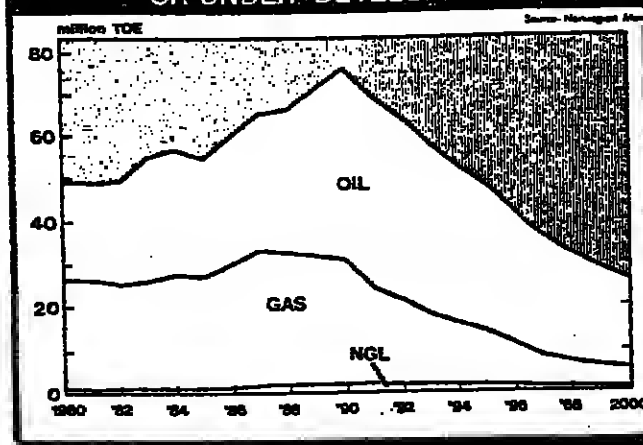
The figure to which they agreed then is well above today's going rate, and Statoil is now under considerable pressure to agree to a revision. So far, it has consented to a price discount for supplies of Statfjord gas during the four-month running in period of the new way just over a month ago.

Although 100 per cent state-owned, and accountable to the Oil Minister (technically its sole shareholder), the new company was to operate on a commercial basis, free from government interference in its day-to-day decisions. The company hit the jackpot, however, when it was granted its first 50 per cent licence share, in 1973. This was licence 037, covering block 33/9 and 33/12, and it turned out to contain two fields—both overlapping the UK/Norwegian sector boundary. One was Murchison (25 per cent Norwegian), holding estimated recoverable reserves of 52m cu.m. of oil, 12bn cu.m. of gas and 2m cu.m. of natural gas liquids (NGL). The other was Statfjord, the largest oil accumulation yet discovered in the North Sea, with recoverable reserves estimated at 405m cu.m. of oil, 43.8bn cu.m. of gas and 12.5m cu.m. of NGL. The reserves split on Statfjord, between Norway and the UK, is 84.09 per cent

Because of the weak gas market, and Statoil's eagerness to reach an agreement on Troll, it seems more than likely that the "discount" on the 1982 price will be prolonged beyond February 1, when the running in period ends.

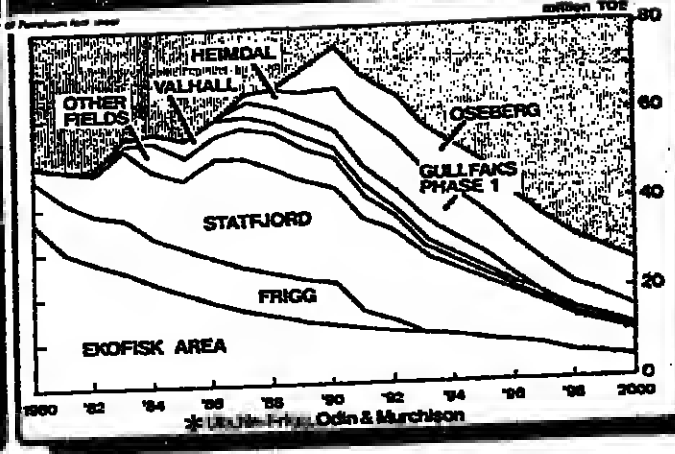
This, of course, explains the "oil first" emphasis of Norway's development and exploration policy. With billions of cubic metres of unsold gas on their doorstep, and buyers trying to beat down the price of supplies which have been contracted for, the Norwegians are in no great hurry to find still more gas.

## FORECASTS OF PRODUCTION FOR SALE OF OIL, GAS & NGL FROM FIELDS IN PRODUCTION OR UNDER DEVELOPMENT



PROFILE: STATOIL

## FORECASTS OF PRODUCTION FOR SALE FROM OPERATING FIELDS OR UNDER DEVELOPMENT



BY FAY GJESTER

## Free to become active abroad

STATOIL, Norway's state oil company, was established by a Labour government in 1972, when the Norwegian oil era was just beginning. The aim was to create an organisation which would give the country's political leaders an insight into the workings of the petroleum industry.

At the same time, it would build up national expertise and gradually make this vital new sector less dependent on foreign know-how.

Although 100 per cent state-owned, and accountable to the Oil Minister (technically its sole shareholder), the new company was to operate on a commercial basis, free from government interference in its day-to-day decisions. The company hit the jackpot, however, when it was granted its first 50 per cent licence share, in 1973. This was licence 037, covering block 33/9 and 33/12, and it turned out to contain two fields—both overlapping the UK/Norwegian sector boundary. One was Murchison (25 per cent Norwegian), holding estimated recoverable reserves of 52m cu.m. of oil, 12bn cu.m. of gas and 2m cu.m. of natural gas liquids (NGL). The other was Statfjord, the largest oil accumulation yet discovered in the North Sea, with recoverable reserves estimated at 405m cu.m. of oil, 43.8bn cu.m. of gas and 12.5m cu.m. of NGL. The reserves split on Statfjord, between Norway and the UK, is 84.09 per cent

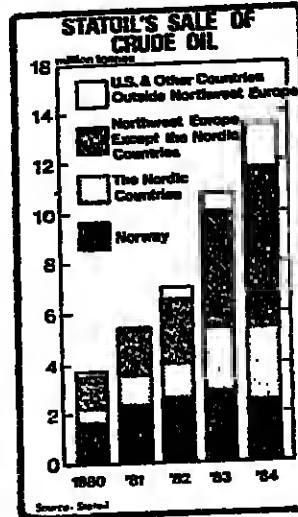
15.91 per cent, which gives Statoil 42.05 per cent of the field as a whole.

Statfjord alone would have assured Statoil of huge revenues, even without the many major finds that followed — Gullfaks, Oseberg and Troll, to name the most important. Before the cash began flowing, however, considerable sums had to be invested in the field's development, with Statoil footing almost half the bill.

The first production platform, Statfjord A, took longer to build, and cost more, than the oil companies' original estimates. This led to the first political rows about the state oil company — it was accused of squandering the taxpayers' money (although Mobil, not Statoil, was operator in charge of the development). But when Statfjord A came on stream, in 1979, its output soon repaid its cost, and Statoil earned its first annual profit in 1981.

Then the debate about Statoil took a new turn. Its critics claimed it was threatening to get too rich and powerful. The autumn of 1981 saw Labour ousted from office, and replaced by a minority Conservative Government, which later evolved to a Right-Centre coalition, including the small Christian Democrat and Centre (Farmers') parties.

The Conservatives, in particular, were keen to cut Statoil down to size, to put it on a more equal footing with the other two Norwegian companies active in Norway's



STATOIL'S SHARE OF CRUDE OIL

shelf—Norsk Hydro (51 per cent state owned) and the independent Saga Petroleum (100 per cent privately owned).

The reform, when it came, was relatively tame. It was based on the recommendations of a royal commission which had been mandated to find a way of reducing Statoil's influence without cutting state oil revenue, and without diminishing existing state rights under participation agreements.

The commission found that the only way of doing this would be to let the state take over large parts of Statoil's stakes in several existing concessions. In future concessions, a significant stake would

be retained by the state, while Statoil's share would not be much larger than Norsk Hydro's and Saga's.

Recognising that some change in Statoil's role was inevitable, the opposition Labour Party offered to compromise with the government about it.

The new deal, which took effect from January 1 this year, requires the state to shoulder a share of the field's development and production costs corresponding to its ownership stake—so Statoil's outgoings are being cut, as well as its incoming.

A positive change, from the company's viewpoint, is that it is now free to become active outside Norway—an option which has always been open to its colleagues Hydro and Saga.

Where government and opposition agreed in disagreement was in the size of the stake Statoil may retain. This has been settled on licences already allocated, and varies from licence to licence. Significantly, the company has been allowed to keep its 42 per cent share in Statfjord, currently its main income source.

The company is operator of the recently commissioned Statfjord gas gathering system (completed ahead of schedule and under budget), and of Gullfaks, one of the two large oil fields now being developed in Norwegian waters. It will take over from Mobil as operator on Statfjord, effective January 1 1987.



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homines, que sint de potestate vestra, libere et  
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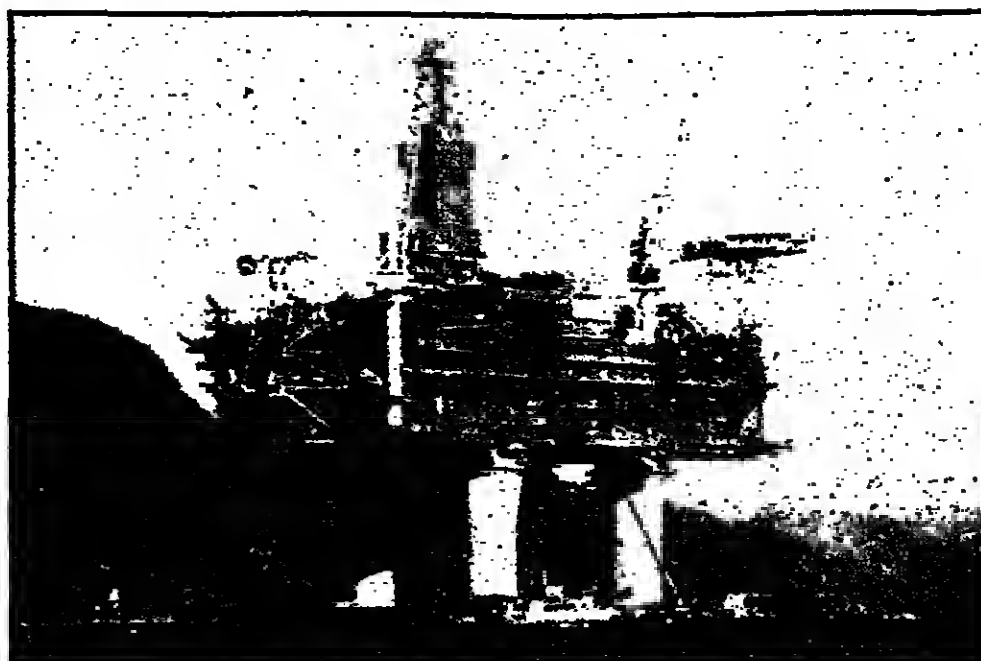


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## Norway 8



The Statfjord B platform being assembled by Kvaerner group subsidiary Moss Rosenberg Verft

## Plan to increase crude sales to US refineries

Oil trading  
FAY GJETER

ANY ANALYSIS of Norway's oil trading policy must start by noting that well over half the crude produced on the Norwegian shelf is not marketed in accordance with any national guidelines. It is the property of the various licensees, in relation to their stakes in producing fields, and they can dispose of it as they wish—selling it to their sister companies abroad, on the spot market, or whatever.

For this reason, there is no such thing as a "Norwegian" oil price, although an official body—the Petroleum Price Council—does set theoretical prices for Norwegian crude, for taxation purposes. These "norm" prices, as they are called, are, however, fixed retrospectively, usually once a quarter, on the basis of market assessments.

Statfjord, the Norwegian state oil company, has never played any part in marketing crude belonging to other Norwegian shelf-licensees. This is in contrast with the situation previously prevailing in the UK sector, where the then national oil company, BNOC, bought 51 per cent of all UK shelf oil, and resold it. BNOC fixed the purchase price, and because this price was the basis of taxation, the company was tempted to keep the price artificially high.

Statfjord is responsible for handling its own share of crude oil output, plus the state's share (royalty oil). It does not get the state-owned oil as a gift; it buys the crude from the state and then resells it through its own marketing organisation.

During the first half of this year Statfjord's access to crude oil was about 8.3m cubic metres, of which 82 per cent (6.8m cubic metres) came from the company's share of Statfjord oil production. BNOC bought 51 per cent of all UK shelf oil, and resold it. BNOC fixed the purchase price, and because this price was the basis of taxation, the company was tempted to keep the price artificially high.

Statfjord's half year report says that in January/June 1985 1.4m cubic metres of crude were processed at the refinery in Mongstad, west Norway, in which it has a 70 per cent stake, the remaining 6.9m cubic metres was sold to customers in western Europe and the US.

The state oil company's policy is to aim at long-term contracts with about a dozen

key companies. Normally volume is agreed on a yearly basis, related to estimated output in the coming twelve months, while price is agreed from month to month.

Until the fourth quarter of last year Statfjord's crude price was agreed quarterly, and made public. Since last autumn, however, the firm has negotiated prices with its customers in confidence—in order, as it says, to avoid "creating controversy". The prices it charges are the best it can get in the market.

### Decision

"We could not follow the fictitious prices fixed by Opec and—for a time—by BNOC," explains Statfjord spokesman Hakon Lavik. "If we had done that, we would have lost all our customers."

While most of Statfjord's crude is sold under long-term contracts, it does from time to time have extra amounts to dispose of—partly because output cannot be predicted exactly and it will not commit itself under the long-term deals, to supplying more than it is quite sure it can deliver.

These extra lots are sold either on the spot market or to one of the company's regular customers which may happen to require an extra load. Overall, about 85 per cent is sold long-term, and the rest spot.

Statfjord's most important crude customers are oil concerns with their own refineries and marketing outlets in Western Europe. Sweden, where the company is in the

process of acquiring Exxon's oil products and petrochemical activities, was its largest single export market last year, but Britain and the Netherlands were also important.

Because West European crude demand is expected to be stagnant over the next few years, Statfjord wants to expand its sales—already significant—to the US. The kind of light, sweet crude it has to sell is ideal for US refineries, and US crude usage is growing.

A crude oil storage terminal with capacity of 1.3m cubic metres which is being built for Statfjord at Mongstad, near the refinery, will facilitate exports to the US. At present, oil for this market is moved from Statfjord by the relatively small "shuttle" tankers specially equipped to buoy load from the field, and transferred to larger vessels at Mongstad.

This is a costly process, because the big tankers often have to wait several days to collect a full load. The purpose-built shuttle vessels cannot leave the North Sea area. Ship to ship transfer is also somewhat risky, involving the chance of spills.

Once the Mongstad storage facilities are ready—early in 1988—large tankers can collect full loads in one operation. Statfjord will also be able to use the storage capacity as a market buffer, allowing it to take advantage of price variations on the short-term market.

ENGINEERING PROFILE: KVAERNER GROUP

BY DAVID BROWN

## Success in offshore sector

THE LEADING producer in Norway's heavy engineering and offshore fabrication sector is Kvaerner Industrier, with annual sales of some Nkr 5.2bn.

Growth has been based largely on traditional Norwegian strengths—shipbuilding, hydro-power, wood processing and fishing—but the offshore boom brought important changes.

Roughly two-thirds of turnover is generated by the offshore sector, while it remains a significant producer of hydro-electric power generation and transmission equipment for domestic and international markets.

"We expect the offshore market to continue playing the main role in our operations for the foreseeable future," says Mr Carl Røtger, group president. It has also emerged as one of the largest shareholders in Saga Petroleum, one of the country's three largest North Sea oil companies.

Kvaerner's shipbuilding division has seen a steady decline, mirroring the crisis in the sector, and it has closed all but one of its shipbuilding yards. The survivor is concentrating on specialised liquefied petroleum gas carriers. The market for gas carriers is ex-

pected to remain weak through 1986, but an improvement in this sector could have a substantial impact in the medium term.

Continuing a rationalisation programme, the company announced plans to merge its Nye Fredrikstad mek. Verksted and Moss Rosenberg Verft yards, forming the group's largest division. This is expected to involve further layoffs.

The shipping interests continue to run up losses and a substantial deficit is predicted this year.

The group, which is generally conservative in its earnings forecasts, now expects its 1985 result before extraordinary items to climb by 10 per cent to Nkr 320m.

Kvaerner also has a strong financial position with liquid assets of Nkr 1.31bn and large hidden reserves in written-down shipholdings, plus the advantage of customer financing of large offshore contracts.

A breakthrough in the offshore sector, with large orders for the Oseberg A and Guinaks A, B and C projects, mean the group's order backlog at the eight-month point stood at Nkr 4.05bn, up 22 per cent.

Kvaerner is Norway's highest supplier of water turbines for hydro-power generation and is also an important producer of machinery for the wood and fish processing industries.

Kvaerner Brug's water power division is concentrating heavily on export orders, and has won several significant international contracts.

The group's engineering division is Norway's largest consulting operation in the oil and gas sector, working in the Norwegian and UK North Sea fields, and the normally cautious Mr Røtger expects a much higher result in 1985.

For the medium and long-term, Kvaerner is investing heavily in new offshore technologies, including deep-water trenching and sub-sea production systems.

## Industry's hopes raised by new surge in exports

Engineering  
DAVID BROWN

NORWAY'S engineering industry is in the middle of a broad upswing, with strong order books and growing exports.

As the largest industrial sector in Norway, it generates 37 per cent of employment (117,000 people), and 27 per cent of production value (Nkr 54bn), more than a quarter of which is exported primarily to European Free Trade Association and EEC markets.

The upswing comes from a relatively low level. In 1984, total turnover among engineering companies climbed only 3.9 per cent, while profitability declined by 1.5 per cent. For the first half of 1985 production, excluding ships, offshore platforms and rigs which account for about 20 per cent of the total, climbed by 7.7 per cent. This was more than double the industrial average.

Much of this increase was generated by higher exports, although the Federation of Engineering Industries says imports rose at a faster rate. The improvement was especially marked in the machinery industry, which rose 8.8 per cent. Since offshore construction remains at unchanged levels this implies a strong improvement in non-offshore industries.

Norway is strong in specialised segments of the electrical engineering industry. It pioneered the development of small and medium-scale hydro-electric power equipment. It is hoped that this expertise will lead to further export opportunities, particularly in developing nations.

The largest company in this field is Elektro Union, producing among other things transformers, generators, and electrical equipment with an annual turnover of Nkr 2bn. Much expansion has been generated on export markets, and it has opened subsidiaries in Malaysia, Sri Lanka, and Tanzania.

The building and construction industry is also well developed in this sector, with expertise in dynamiting and tunnelling for mountain terrain.

In the offshore branch, the Federation warns of a dramatic decline after 1988 unless decisions are taken soon to develop new fields. The largest producer is the Aker group, which has withdrawn from shipbuilding after a near collapse in 1983 and is concentrating on the profitable segments of the off-

shore sectors and property development.

Its order books are filled by several large contracts over the next two years, and a healthy improvement in profits is expected this year. But the company warns of considerable layoffs if new orders are not received. The Norcem group is poised to become Aker's largest shareholder, with a stake of up to 34.5 per cent.

Overall transport sector production declined by 6.9 per cent during the first half but this was mainly due to continued weakness in shipbuilding.

Since 1980 the crisis in shipbuilding has had a severe impact in Norway, forcing extensive shutdowns and rationalisation, leading to a 45 per cent drop in production since 1980.

"There is nothing left," says Mr Gunnar Reiksten, director of the Norwegian Shipowners' Association. But ship's gear and auto-component producers reported stronger developments. "When the shipbuilding crisis hit, we expected it would affect ship's gear as well, but this hasn't happened," says Mr Bjørn Osleby, director of the Engineering Federation.

"Companies have managed to find new niches and markets, including the Far East. We are still close to the shipbuilding market."

### Automation

Exports account for 75 per cent of ships' gear sales. High labour costs prompted the early development of advanced automated equipment. Among the leaders are Trosvik (steering systems), Thune Eureka (pumping systems) and National Electro (electrical/instrumentation gear).

In the automotive sector, with annual sales of some Nkr 1bn, Trafal's robot division was acquired by Asea, the Swedish electrical engineering group. Kongsberg Vapenfabrik also has extensive production of forgings, machined parts and assemblies.

Overall, the situation has brightened considerably. The Federation has forecast a radical improvement in the industry's fortunes this year, pointing to a 30 per cent increase in orders.

In some sectors the upswing is even stronger: machinery is up 60 per cent and electronics and electrical engineering up 47 per cent. But this has not been accompanied by an increase in new investment, according to the central statistical bureau, SSB.

Profitability remains relatively low with persistent heating caused by the oil sector soaking up labour supply and driving up costs.



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Financial Times Friday November 22 1985

## Norway 9

PROFILE: WILH. WILHELMSEN

BY HILARY BARNES

## Decade of movement offshore

WILH. WILHELMSEN is one of Norway's oldest shipping companies and one of the biggest, with a fleet of about 100 vessels in liner services, tanker/bulk and specialised shipping as well as off-shore services and drilling. Group revenue in 1984 was Nkr 6,29bn.

Over the past 10 years the 125-year-old company has undergone a transformation. In 1973 it was Norway's biggest tanker operator and exclusively in sea transportation. "Today, we have only a handful of product tankers left and two-thirds of our income comes from the off-shore interests," said Mr Ivar Loevald, the managing director.

A further significant change is on the way. For the first time WW will raise money in the equity market by the issue of 2m shares. This will raise about Nkr 240m and dilute the family holding from about 90 per cent to about 70 per cent.

Part of this money will be used to develop new activities. "We need to build up at least one new activity which is neither sea transportation nor off-shore," Mr Loevald said. "We shall try to capitalise on our international position to export Norwegian products and services."

Last year Wilhelmsen made Nkr 180m before tax on revenue of Nkr 6,29bn. It



Wilhelmsen is seeking greater co-operation among European companies, like its interests in Barber Blue Sea

expects a similar return in 1985.

Off-shore activities include a division operating eight rigs, two "jackets" and a tender support vessel. The rigs include Polar Pioneer, delivered this summer and designed for Arctic waters.

The off-shore fleet totals 64 service vessels many on contract to Brazil, in the US Gulf, Africa and the Mediterranean.

"We have been able to prepare and train at home before

Blue Sea, in Scandutch and in Ross Line, a new grouping with Finn Carriers of Finland, Johnson-Line of Sweden, and DFDS of Denmark. Ross will operate between Europe and South America.

Greater co-operation among European companies is part of WW's policy. "The best defence against the new Far East carriers is to join forces and utilise economies of scale even more. Rationalisation can go a lot further if we co-operate more," Mr Loevald said.

The company now has only four medium-sized product tankers and its large bulk-carrier fleet has faced a disappointing market. But car-carriers are continuing to make reasonable profits. Its newest car-carrier is operating with a crew of only 14, compared with a normal 20.

"To be able to agree with the unions to operate with 14 is a breakthrough," Mr Loevald said.

Fewer than half the new ships contracted by the company will operate under the Norwegian flag as foreign flags are essential for market penetration. Offshore supply vessels now operate under the US, Brazilian, Italian, Panamanian and UK flags, and there are other ships under the Liberian, Singapore and Hong Kong flags.



Supply and service vessels for the North Sea rigs make up a quarter of shipping activity and have helped stabilise revenue

## Shrinking fleet flees the flag

## Shipping

HILARY BARNES

NORWEGIAN shipping has come through the past decade of virtual continuous crisis in world shipping in better shape than many other countries, largely as a result of the development during the same decade of the Norwegian off-shore sector, the strong maritime environment in Norway, and a policy of accepting flag transfers as the price of gaining market access.

This year, however, developments have taken a turn which has alarmed the Norwegian Shipowners' Association, and this autumn they presented an action plan to the Government with a view to restoring confidence in Norwegian shipping.

In the first nine months of 1985 the Norwegian-owned fleet was reduced by 56 ships and 6.2m dwt, and the pace at which ships are being transferred to

other flags accelerated — with 39 vessels totalling 1.1m dwt coming under foreign registration in the same period. A new and disturbing feature of this year's developments is that capital-intensive ships, especially gas and chemical carriers, are also leaving the fleet, according to the association.

While surplus capacity in world shipping and the consequent state of the freight markets is the primary reason for the reduction in the fleet and the flight from the Norwegian flag, shipowners feel that they are also threatened from another flank.

The Government is planning to introduce a system by which all Norwegian-owned ships which, for any reason whatever, call at South African ports will be placed in a register open to public inspection. The Government also wants to ban Norwegian ships from carrying oil to South Africa.

The shipowners see the registration proposal as a form of pillory or witch-hunt and the

restriction on cargo carrying as likely to have dire consequences for Norwegian shipping. "There is a gap between the political perception and the commercial reality," said Mr David Vikoren, director general of the shipowners' association. "The implications of measures to this effect are very serious for Norwegian shipping."

The gross revenue of shipping companies is, in constant price terms, about the same today as it was 10 years ago, which is a considerable achievement in view of the state of world shipping. There are two main reasons for this.

"We have an offshore sector, and about 25 per cent of our activity is now in that area — supply and service vessels, drilling rigs and jackets. This leg has been important to us."

"The second factor which distinguishes us is that about one-third of the fleet is now under foreign flag, and flag transfer has been an offensive measure enabling us to gain market entry," Mr Vikoren points out.

In 1974, the Norwegian-owned fleet consisted of 1,228 vessels totalling 38m dwt, of which very few were under foreign flags. On October 1 this year, the fleet consisted of 988 vessels totalling 20.7m dwt and of these some 342, totalling 8.7m dwt, were under foreign flags. In addition, there are 28 drilling rigs under Norwegian flag and 19 under foreign flags.

## Manning

In 1974 there was an embryo fleet of 26 offshore supply ships; today there are 187. The number of tankers in the fleet has declined from 344 to 189 and of bulk carriers from 280 to 65 over the same period. Government policy has played a positive role in facilitating the changes in Norwegian shipping. "We have adopted a more liberal flag transfer policy," said Mr Asbjørn Haugstvedt, Minister of Commerce and Shipping, pointing out that the change in practice was made in 1981 when a Labour government was still in office.

"The main criterion for allowing flag transfer is that it gives access to cargoes. We are trying to internationalise shipping in the same way as industry."

Manning requirements have also been reduced in step with technological change, which has helped to hold down the operating costs of ships. Manning levels on Norwegian seagoing vessels are among the lower levels permitted by West European governments.

Amid all the problems, some sectors of the traditional shipping business have remained profitable, often because the Norwegian owners are able to introduce new and more rational solutions ahead of the competition. Car carriers, in which Norway accounts for about 10 per cent of a world fleet dominated by the Japanese, pulp and paper carriers and cruise vessels are among those which have stayed profitable.

Norwegian Caribbean Line, the Kystene Line, and Royal Caribbean Cruise Line are among the world's largest cruise operations. It is sometimes said of the Norwegian cruise vessels that they provide more bed-nights a year than the entire Norwegian tourist industry.

## Discouraging

The overall profitability in Norwegian shipping, however, leaves something to be desired. In 1984, according to the Shipowners' Association, the shipping companies made a net loss of Nkr 1.3bn (profitable companies made Nkr 3.2bn and loss-makers lost Nkr 4.5bn). A similar result is expected again in 1985, which has seen several shipping companies running into trouble as a result of low freight rates and falling ship values.

If the immediate situation is discouraging, however, Norway's position as an international maritime centre provides it with a strong basis on which to build for the future. Norwegian shipping is more than just the shipping companies; it is an important centre for ship brokers, for classification (by Det Norske Veritas), for management know-how and research and development.

The purpose of the shipowners' action plan is to build on this basis. "We want to place shipping on the offensive again. We are trying to stop the loss of confidence in operating ships under the Norwegian flag," said Mr Vikoren.

The plan does not involve a request for subsidies. The plan is intended to bring about a substantial increase in research and development in combination with improved education, training and recruitment. A substantial increase in government spending on research and development is envisaged, but on a 50:50 basis with the shipping companies themselves. The association also wants reductions in the charges levied on shipping to finance the coastal directorate and some other maritime services usually financed in other countries through government budgets.

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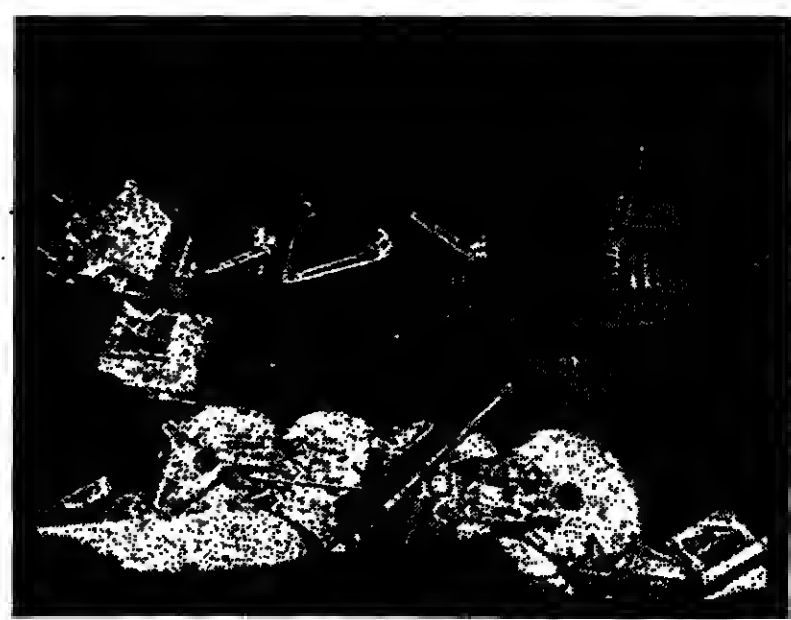
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## Norway 10

## Fears rise over excess capacity

## Metals

DAVID LENNON

FLUCTUATING PRICES and a slowdown in consumption resulting in excess production capacity have Norway's metals industry worried, in spite of the country's many natural advantages.

After the record-breaking profits of last year, 1985 has proved to be a disappointment

for an industry which is so vital to the country's economic health and goal of full employment.

Backed by abundant resources of hydro-electric power, Norway is one of the leading producers of aluminium — only Canada exports more — and cheap power has enabled the country to become the top exporter of ferro-silicon, silicon metal and magnesium.

While hydro-power has been the mainstay of energy-intensive production, local raw materials also represent valuable assets. High-quality quartz quarried from the Norwegian

mountains is employed in most of the ferro-silicon and silicon metal produced domestically. Other local inputs include coal and coke, iron and zinc ores and dolomite or seawater for magnesium.

Sheltered deep-water ports in the fjords and proximity to the most important markets in western Europe (which take 75 per cent of production) provide further advantages in selling the metal goods which account for some 30 per cent of Norway's exports.

Three large companies and a dozen smaller ones are engaged in metals production, which accounts for 25 per cent of the investment, 15 per cent of the added value and 10 per cent of the employees in the country's manufacturing industries.

Aluminium production is dominated by the state-owned Ardal og Sunddal Verk (ASV), with three smelters which delivered 368,000 tonnes of primary aluminium last year. Production has been cut 10 per cent this year and profits are expected to be down to Nkr 400m, compared with the record Nkr 1.1bn in 1984, according to Mr Erik Onarheim, the company's chief financial officer.

ASV was the subject of a takeover attempt by Norsk Hydro early in 1985. Company officials believe that this attempted amalgamation is now dead and are looking for a partner in the European Community, seen as ASV's natural market.

Norsk Hydro, though more commonly associated with fertilisers and oil, is also a main manufacturer of light metals. It produced 160,000 tonnes of aluminium last year. The company owns extrusion plants in

Europe and the US and provides 25 per cent of the world market for magnesium, with an annual capacity of 50,000 tonnes.

Good profits from magnesium sales this year more than offset the weaker prices which Norsk Hydro received for its aluminium and kept the light metals division in the black.

The country's largest metals concern is Elkem, a leading producer of ferroalloys and silicon for the West.

Elkem owns or has substantial shareholdings in 30 production plants in Norway, Europe and North and South America. It is also the largest supplier of metallurgical technology and production equipment for the smelting industry, according to the information supplied during its successful bid for listing on the Stock Exchange in London this year.

## Energy

With Elkem's decision to withdraw from the steel business and the sale of this operation to Norsk Jernverk this summer, the state-owned company is the only one still producing steel in Norway. This has left the Government to carry the losses sustained by the plants, which have a capacity of 1.35m tonnes of a metal suffering from worldwide overcapacity.

Increasing competition, weakening markets for leading items such as aluminium, silicon and ferroalloys and fluctuating prices, mean the industry is constantly searching for new products to ensure future markets. One example is micro-silica dust, previously a waste product from smelters, now

being sold as an additive to concrete and other materials to enhance strength.

There is a growing awareness among the producers in Norway that within a decade or so there will be more limited expansion of hydro-power as exploitation of the nation's water resources reaches capacity.

Given that cheap electricity lies at the base of the industry, this longer-term concern has been brought into sharper focus by the Government's intention to raise the cost of energy. The industry has criticised the Government for taking such a step when the struggle for markets is becoming tougher.

But this is also pushing the companies to upgrade and produce more refined products to avoid the fate of other traditional industries like textiles and car manufacturing, which have moved to lower-cost producing countries.

There is also considerable anger in Government and business circles over the EEC's investigation into charges that Norway has been dumping aluminium, ferro-silicon and silicon carbide in Common Market countries. Officials in Norway say the culprits are subsidised competitors such as Brazil and other countries with protectionist barriers to free trade.

Improving production processes, developing new metals and going further downstream to ensure markets for the primary products are the goals which Mr Christopher Owe, director-general of the Ministry of Industry, says the industry must aim for as Norway seeks to improve its market position in an increasingly competitive industry.



This year has been a disappointment to the metals industry after record 1984 profits

## PROFILE: ELKEM

By DAVID LENNON

## Hunt for special niches

ELKEM, the Norwegian parent company of an international metals group engaged mainly in the production of aluminium, silicon and ferroalloys, has just completed a restructuring process which is intended to lead to more refined products with higher added value.

"We want to upgrade all our existing products," explains Mr Kasper Klelland, Elkem president and chief executive officer. The company "wants to get out of bulk metals and alloys and develop special products with their own market niches."

Beginning in 1978, the company has gradually divested itself of its steel operation which provided one third of revenue in 1980. The final departure from steel came with this year's sale of Manchester Steel in the UK.

Elkem has also stopped copper mining, which accounted for another 5 per cent of sales in 1980, has ended its zinc mining operations, and dropped a few small manufacturing operations.

The restructuring of the group, together with favourable market conditions for its main products, resulted in 1984 being a record year. Turnover increased some 30 per cent to Nkr 7.8bn (\$1bn), pre-tax profit rose from Nkr 98m in 1983 to Nkr 526m last year, and the dividend was raised by Nkr 2.70 to Nkr 8.50 per share.

However, in spite of the streamlining, Elkem's pre-tax profits for the first nine

months of 1985 was down to Nkr 274m, compared to Nkr 372m in the same period last year. This was due, according to the report for the third quarter, to a decline in the market for aluminium, silicon and ferro-alloys, with prices down between 4 and 20 per cent.

Elkem's US activities operated at a loss throughout the third quarter and rationalisation measures, including staff cutbacks, are now being implemented in an effort to improve results.

## Furnaces

In the 1980s Elkem has become increasingly international in its interests and outlook. Exports from Norway and overseas production accounted for approximately 85 per cent of turnover in 1984 and almost 30 per cent of the group's employees are overseas.

It was not always so. Founded in Oslo in 1904, the company began as a research and engineering operation.

By 1950 it had become a major supplier of furnaces and other production equipment. In the following decades Elkem diversified and expanded domestically where it acquired or built a number of ferro-alloy plants and became involved in aluminium.

In the early 1960s co-operation began with Alcoa, the leading producer of aluminium in the US. But the largest foreign adventure came in 1981 with the purchase of the ferro-alloy bus-

ness of Union Carbide. This consisted of three plants and a technology centre in the US and two plants in Norway, as well as the option, since taken up, to acquire two plants in Canada. In addition, the purchase included five power stations in Norway, Canada and the US.

All this helped to establish Elkem's position as a leading producer of ferro-alloys and silicon in the Western world. Half the world's silicon chips use the Elkem product.

Silicon and ferro-alloys accounted for 53 per cent of last year's turnover of just over Nkr 4bn. Aluminium provided 17 per cent of turnover. The company's largest market is Europe, taking more than half of sales, while North America accounts for another 23 per cent and the domestic market about 15 per cent.

New products which are being developed and marketed include microsilica, which is based on the dust from the company's metal plants.

Mr Klelland says Elkem is also looking into the possibility of mono- and polycrystal production for the development of silicon wafers. The UK company Crystalox of Oxford, which was bought last year, is involved in developing the wafer technology.

The future also holds the promise of additional new materials based not only on silicon, but also on quartz and even ceramics, which would utilise the nepheline syenite which is mined in Norway by Elkem.

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NORWAY'S traditional industries which are based on the exploitation of cheap hydro-power, such as chemicals, will soon be investing more on modernising plants and seeking new products than on increasing output capacity, a time when the world market is uncertain.

The overwhelming importance which oil activities have assumed in the economy has overshadowed the role of the more traditional industries. They remain vitally important, not only for export earnings, but also for providing employment in a nation which views the right to work as an entitlement no less than health care and good transport.

The Government's desire to see the traditional industries strengthened to maintain a balanced economy is expressed in the loans, grants and guarantees available. Attainment of this goal has been made slightly easier thanks to the upsurge in overseas demand for chemical raw materials, which led an export revival in 1983 and 1984.

Because of its full employment policy, the Government is willing to help smooth problems for the industry during short-term recessions, according to Mr Christofer Owe, director-general of the Industry Ministry. But the Government will encourage restructuring if necessary, he said.

The emphasis on ensuring the good health of industries such as chemicals derives from the awareness that oil and gas are finite and that prices fluctuate.

In addition to hydro-power, Norway has been able to capitalise on feedstocks from the North Sea gasfields to build

a growing presence in the petrochemical and fertiliser industries, and also to expand rapidly abroad in both fertilisers and plastics.

The chemicals industry is dominated by Norsk Hydro, one of the largest in the world. It has a leading position in the world fertiliser industry thanks to annual capacity of about 8m tonnes and recent massive expansion into downstream activities abroad.

## Chemicals

DAVID LENNON

Norsk Hydro's petrochemicals division controls annual production of 350,000 tonnes of ethylene, 70,000 tonnes of propylene, 100,000 tonnes of ethylene dichloride, 450,000 tonnes of vinyl chloride, 400,000 tonnes of polyvinyl chloride, 300,000 tonnes of chlorine and 200,000 tonnes of sodium hydroxide.

The company's petrochemical production is based on natural gas liquids shipped from shared fields in the North Sea to Refines in Brabant as liquid ethane, propane or normal butane.

Operating profits of the petrochemical division in the first nine months of the year were down to Nkr 37m, compared with Nkr 323m in the same period last year. The company attributes this to lower prices in 1985 but stresses that market conditions have improved and that sales volume is satisfactory.

Some 35 per cent of western Europe's production of silicon carbide comes from three small

companies, Arvidal Smeltverk, rion and Orkla Exolon, with production capacity of just over 75,000 tonnes annually.

Odda Smeltverk has a capacity of 130,000 tonnes of calcium carbide and 15,000 tonnes of dicarbanilide. Elkem, basically a metals concern, also has a 100,000 tonne capacity for calcium carbide.

But Elkem's move into chemicals, and the establishment in 1982 of a separate company within the group for this purpose, resulted from the development of a process for filtering gases from ferro-alloy production. The new technology made it possible to collect the microsilica particles in the waste and turned Elkem into the world's leading producer of the new commodity.

Microsilica additive compositions give concrete plastics and polymers improved properties.

The Norwegian chemicals industry has been undergoing restructuring in the effort to maintain and enlarge market shares in the face of tough competition from other countries.

Research and development is being intensified, although Norwegian industry does not have the advantage of that in countries such as the US, where large sums for research come from big defence budgets.

Dyno Industries, however, a plastics, chemicals and explosives group which Norsk Hydro took over last year, is planning to purchase the explosives division of Hercules, a US chemicals group. Last year Dyno bought another US explosives company, Ireco. Dyno's aim is to become one of the world's main producers of commercial explosives.

## PROFILE: NORSK HYDRO

By DAVID LENNON

## Buying into world supremacy

The name of Norsk Hydro has spread with much speed through Europe's fertiliser business in recent years.

With a rapid series of purchases of European companies in the Netherlands, Sweden, the UK, Denmark, West Germany and a nearly completed deal in France, Norsk Hydro has established itself as the undisputed world market leader in the fertiliser industry.

The decision to plunge so heavily into the troubled business was striking. For even though was the world's first producer of nitrogenous fertilisers, back in 1905, in recent years Norsk Hydro has been earning as much from oil, gas and light metals as from its agriculture and chemicals division.

Today it is a highly diversified company with widespread operations overseas. Norway's plentiful supply of cheap electricity was behind Hydro's expansion beyond fertilisers into the production of magnesium, aluminium and PVC. The company originally became interested in Norway's North Sea riches in order to secure cheaper raw materials.

Although oil and gas provided one third of sales last year, the acquisition strategy of recent years has been most noticeable in the agriculture

division. Hydro followed a classical strategy of forward integration, seeking large gains in each activity to gain full benefit of large-scale production. It has also consciously and aggressively acquired companies and markets to ensure outlets for its production.

The company now has 37 production units in Europe, of which only six are in Norway. More than half of these units are in the chemicals field.

## Expansion

The second largest industrial group after Statoil, the state-owned oil company, Hydro had a turnover of Nkr 35.6bn (\$4.56bn) last year with after tax profits of Nkr 2bn. Net profits are up 22 per cent this year, according to the third quarter report.

The company's fertiliser operation managed to make profits even during the fierce competition and heavy losses suffered by the industry in recent years. But these tough times have only served to spur the company to set out on what have been described as its "Viking raids" into Europe to buy up companies which at first glance would appear to be unviable prospects for a group bent on profitable expansion.

Lacking a big home market, Hydro has compensated by overseas expansion, seeking to maintain a technological lead and investing in the most modern plants.

An example of this kind of spending was the decision to spend Nkr 1.1bn to modernise the fertiliser plants bought in 1983 from Fisons in Britain.

Today Hydro claims that it has a leading position technologically in compound fertilisers and that it has improved the ammonia-making techniques bought from abroad by reducing energy consumption, which accounts for the greater part of production costs.

When its early venture into petrochemicals ran into heavy losses, one first to technical problems and then the recession, Hydro did not quit. Instead, it reached out to the UK to buy up BIP Vinyls and Vintar, merging them into Norsk Hydro Polymers. Together with other acquisitions, the group now has total annual capacity of 300,000 tons of PVC.

Given that Hydro's production of vinyl chloride monomer (VCM), an intermediate in the PVC production process, is 500,000 tons annually, it may not be long before further raiding is revealed as the company seeks more customers for its VCM production excess.

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## Norway 11

## Call for aid in five-year plan

Electronics  
DAVID BROWN

THE Norwegian electronics industry may seem to be doing well, but this is only in relation to the rest of the industrial sector, according to Mr Helge Christensen, chairman of the Norwegian Electronics Industry Federation and managing director of Kongsberg Vapenfabrik.

The federation has tabled a five-year strategy which calls for government aid to combat important problem areas. These include a growing shortage of qualified technicians, and relatively low exports.

The industry employs 15,000 people and generates NOK 7bn in turnover (roughly 42 per cent of which is sold abroad). The eight largest companies, produced by Elektrisk Bureau, Norsk Data and Kongsberg, account for roughly 80 per cent of sales.

It is one of the fastest-growing sectors in Norwegian industry, but is relatively small, generating only 3.8 per cent of industrial employment and roughly 3 per cent of production value. And as Mr Christensen says: "We are growing at a lower rate than the market and we are losing ground both in Norway and abroad."

The electronics industry grew over the past two years by 8 per cent and 6 per cent respectively but the market expanded by 20 per cent annually according to the federation. It is also still heavily dominated by telecommunications produced by Elektrisk Bureau, which have seen their primarily domestic market decline sharply.

Their share of gross production value has fallen from 84 per cent to 69 per cent since 1977, although it is hoped that expansion plans by the Norwegian PTT may generate new growth.

The consumer electronics industry collapsed in the late 1970s. Meanwhile the data and professional sector has been expanding vigorously, and its share of total production has jumped from 6 per cent to 24 per cent, led by Norsk Data and Tandberg Data.

The sector has specialised in high-performance mini-computers and software for technical, scientific and military

applications, as well as data peripherals including display terminals and computers.

Norway has also developed specialised electronics products tied to traditional industries, particularly in the maritime field. Products range from sophisticated underwater acoustics for fish-finding to automated engine-room and navigation equipment.

Kongsberg has benefited from participation in several large defence contracts stemming from Norway's Nato membership. It has developed a cheaper anti-ship missile, and proximity fuses for mortar and artillery ammunition.

"A small country cannot be champion in all areas," Mr Christensen says. "You have to pick out niches and be good enough to succeed."

According to the federation, the shortage of experts has been a big obstacle to growth, particularly for smaller companies.

"Qualified people of all kinds are in shortage," Mr Christensen says. "We need to at least quadruple the throughput in educational system to supply all the engineers industry needs."

The federation calls for a substantial step-up in government funding for education, particularly through the well-developed research institute system.

The high corporate demand for qualified electronics, data systems and software engineers has deprived both the educational system and the public sector, where agencies "lack the expertise to specify the systems they need and are buying IBM blind."

The federation is also calling for an expansion in government contracts for Norwegian electronics companies along the lines of the US Strategic Defence Initiative or the UK's Alvey programme. This would involve an increase in research and development contracts from the Government to help companies develop base technologies and channel resources into intensified marketing.

The level of R & D spending stands at about 10 per cent of turnover. But even this is an unacceptably high burden for a number of small companies burdened with relatively low profitability and high purchasing costs for foreign components, according to the federation.

"We are not asking for government aid for product development," Mr Christensen says. "But in most other industrialised countries there is more government funding for building up basic technology and bringing it into the commercial phase."

The federation also points out that a major change in business attitudes will be necessary to improve the export ratio. "There are many companies which have been fairly happy living within Norwegian borders, but the industry must internationalise to survive," Mr Christensen says.

He points to several examples including Norsk Data's joint venture with Mats in France and its purchase of Dietz in West Germany, as well as Tandberg Data's co-operation pact with Siemens.

"Joint ventures and buyouts are the only way to market products with high development costs and a short lifetime," Mr Christensen says. "But this is a new thought for a big part of Norwegian industry."

PROFILE: NORSK DATA

## Computer profits jump

NORSK DATA is the star of the Norwegian high-technology industry, boasting a 45 per cent annual average growth rate in revenue and 79 per cent in pre-tax profit over five years.

While earnings in the worldwide computer industry have been depressed, Norsk Data's pre-tax profits in the first half jumped 120 per cent to NOK 111m on 57 per cent higher revenues of NOK 780m. With about half its sales outside Norway, the group is steadily improving its market shares in the UK, Germany and France through intended marketing, joint ventures and acquisitions.

Norsk Data took an early strategic decision to avoid the now-crowded personal computer market, concentrating on professional microcomputers for the office and military sectors.

Although its first success came in the scientific market, it has focused more sharply on complete high-performance systems with integrated software, networking configurations and peripherals, allowing it to maintain prices and margins at a high



The automated control room of Norsk Skog newspaper mill

By DAVID BROWN

level. Its hardware product line consists of three 16-bit machines in the ND-100 series and four 32-bit ND-500 machines with superior price/performance characteristics.

The group has held down costs by designing its own chips but having them manufactured outside the company, and buying in other components and peripherals. However, this dependence on outside suppliers proved costly last year when there was a world-wide shortage of some components.

The research and development budget was roughly 9 per cent of 1984 sales of NOK 1.57bn. Three-quarters of this is devoted to software work.

Norsk Data has also placed a strong emphasis on developing its marketing resources — about 20 per cent of its employees are involved in sales and marketing and a further 40 per cent in customer support. It has expanded through several important acquisitions including Silvadata of Sweden and Dietz of West Germany, where operating profits are well ahead. The

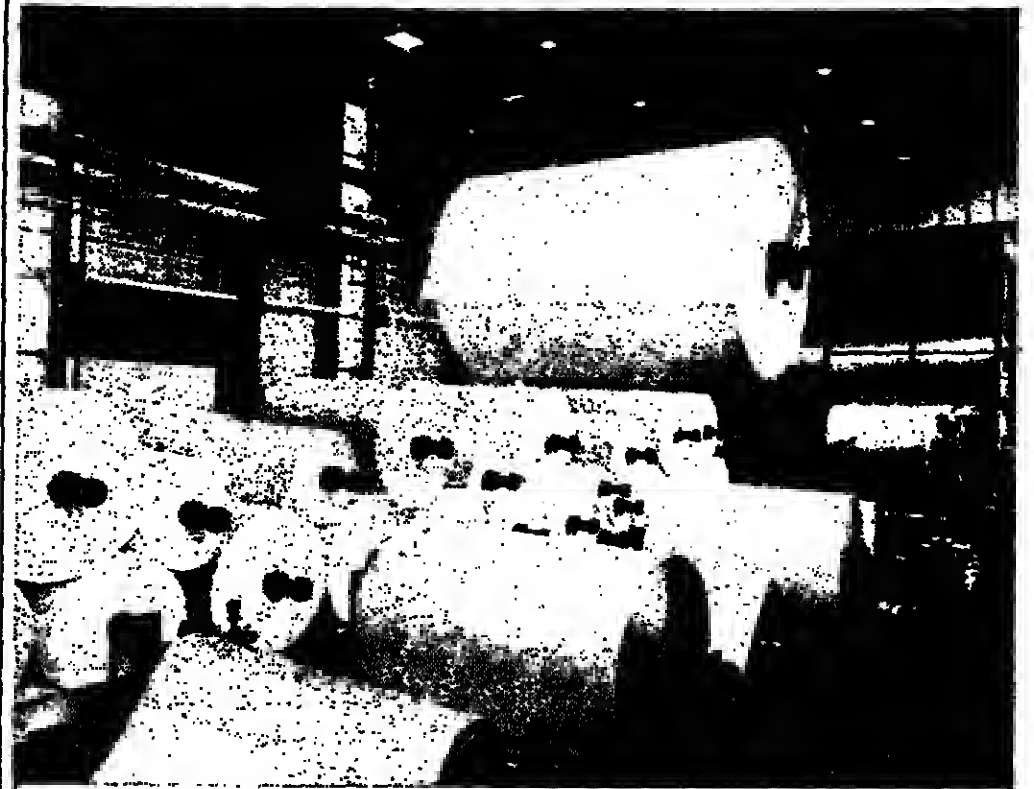


Photo: 20 tonnes jumbo rolls of bleached sulphite pulp at Borregaard Industries

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## Less exposure to world swings

Forest products  
KEVIN DONE

NORWAY'S pulp and paper industry, though modest compared with its rivals in neighbouring Sweden and Finland, has built up a considerable presence in certain key products such as newsprint and magazine paper.

Pulp and paper still account for about 8 per cent of the country's traditional exports (excluding oil and gas) and some three-quarters of the output from Norwegian paper mills is sold in foreign markets.

Although still lagging a little behind its Scandinavian competitors, the Norwegian forest products industry has taken big steps to rationalise and streamline its operations. According to the Norwegian Pulp and Paper Association, 40 other Norwegian manufacturing sectors have undergone some sweeping structural changes.

In 1930 Norway had 122 wood-processing factories; the number now is 34.

The survivors in the industry have invested heavily in large, modern mills, however, and despite the long list of closures total capacity of the pulp and paper industry has increased considerably. The average size of the paper mills has more than doubled to 80,000-90,000 tonnes, and in the period 1980 to 1984 Norwegian paper production grew from 789,000 tonnes to 1,56m tonnes.

Despite this rationalisation process, mills in Norway are still on average somewhat smaller than their competitors in Sweden, where corresponding units produce about 150,000 tonnes a year.

The investment in large paper mills has helped to reduce Norway's exposure to the turbulent swings in the world pulp market. The share of pulp output processed in Norway has risen steadily since the early 1950s from less than 50 per cent to more than 70 per cent.

At the same time the industry has concentrated on grades of paper which give the greatest yield from the country's limited pulpwood supplies. This means that the share of fine paper has fallen from close to 15 per cent of total output 25 years ago to

less than 5 per cent today. Production last year totalled 58,000 tonnes compared with 150,000 tonnes in 1974.

The share taken by wood-containing papers — newspaper and magazine papers — has jumped from 40 per cent to close to 70 per cent.

Ownership of the kraft paper mills has been concentrated and output has been held at a stable level, but production of board, wood-free writing and printing paper and other fine paper grades has fallen as the industry's product range has narrowed under the pressures for rationalisation.

The small Norwegian mills often have been unable to compete with the large integrated mills in other countries, which have bigger sources of raw material supply and more extensive domestic markets.

This year the links between the three main newsprint producers in Norway have been strengthened and a new grouping is emerging around Norsk Skog, the industry leader, which is large enough to challenge even Norway's biggest rivals in Sweden and Finland.

Norsk Skog has capacity to produce 450,000 tonnes a year of newsprint. Follum and Vestvike have a capacity of 310,000 tonnes a year and Union a capacity of 220,000 tonnes a year.

Norsk Skog and Follum have had close links since the early 1970s following the establishment of a joint sales company in 1973, but at the beginning of 1985 the ties were cemented further. Norsk Skog increased its shareholding in Follum from 31 to 45 per cent and has since increased it again to 49 per cent. With a stake of 11 per cent Follum in its turn is the biggest single shareholder in Norsk Skog.

## Co-operation

In July these two companies took over a dominant holding in Union, the country's third largest newsprint producer. They acquired a 7.5 per cent stake from Bergen Bank, and at the same time bought up a 50.4 per cent interest in Forenede Papir og Cellulosefabrikker, a holding company which controls 46.3 per cent of Union.

Norsk Skog claims that the chief benefits of the closer co-operation between the three newsprint producers will be in marketing. With an annual output of around 900,000 tonnes Norsk Skog/Follum/Union now represent for close to 20 per cent of Scandinavian newsprint production.

The new grouping is close on the heels of Sweden's Holmen, Europe's biggest newsprint maker, which has a capacity of 960,000 tonnes of newsprint and 125,000 tonnes of magazine

As part of the deal with Bergen Bank Norsk Skog, Follum and Union each agreed as well to take over 10 per cent stakes in Tofte Industrier, the ill-fated pulp venture which went into bankruptcy in the early 1980s. The financial collapse of Tofte cost Norsk Skog, which originally had a stake of 50 per cent, some NOK 120m.

The pulp mill, one of Norway's most ambitious onshore industrial projects, has since had new capital injected, and through the latest deal with Bergen Bank the Norsk Skog group is again emerging as the main shareholder. It owns directly 22 per cent, while Follum and Union each have further stakes of 10 per cent. Last year, Tofte produced some 245,000 tonnes of sulphite pulp and made a profit of NOK 15m (before allocations) on a turnover of NOK 963m.

## Succeeded

In addition to the concentration of ownership in the newsprint sector, Norwegian pulp and paper makers, have also succeeded in rationalising their pulpwood buying operations.

Follum, Union, Norsk Skog and Tofte, which essentially represent the entire consuming wood-processing industry on the western side of the Oslofjord have formed a new buying company, Vestvike. A second group, itself a timber company, the Tømmer og Papirforening (part of the Kosmos group) has emerged to co-ordinate pulpwood buying from the eastern forest owners.

Mr Arild Holland, managing director of the Norwegian Pulp and Paper Association, says the new buying companies promise considerable cost reductions in both transport and stock-piling and also improvements in the co-ordination of imported timber purchases.

In 1984, the Norwegian pulp and paper industry enjoyed a record year. At 1.56m tonnes production of paper and board was 14 per cent higher than in 1983 and was 134,000 tonnes above the previous peak in 1974.

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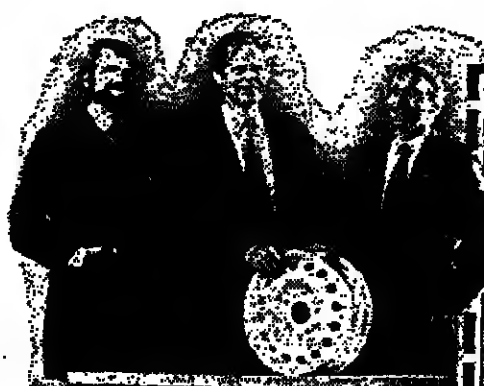
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## Norway 12

## More optimism after a decade of gloom

### Fishing industry

KEVIN DONE

AFTER MANY years in the doldrums the Norwegian fishing industry is more optimistic about its future than for a decade. Instead of a picture of declining catches and dwindling quotas, it appears that some of the most important Norwegian fish stocks are finally recovering from the damage inflicted by over-exploitation during the 1970s.

The earlier depletion of the fish stocks has meant that the industry has been burdened for several years by a fishing fleet and processing capacity that have by far exceeded the resources of fish available.

The sector has been kept afloat only by large subsidies from the state — Government aid will amount to around Nkr 1.4bn (\$178m) this year — but this is a price the state has been willing to pay in order to try to keep people from moving away from the sparsely populated coastal areas, especially in the northern and western parts of Norway.

While the traditional fishing industry has been going through hard times, however, a new activity has emerged in the shape of fish farming which has fast developed into one of Norway's most exciting growth industries of the 1980s.

The production of farmed salmon has been increasing by 40 per cent a year and in 15 years the value of exports has grown from nothing to more than Nkr 1bn a year. After expanding fast in Norway the fish farmers are also moving abroad and have already developed a presence in the growing aquaculture industries in Scotland, Ireland, Iceland and Canada.

This year two fish farming companies have been floated for the first time on the Oslo stock market and a new venture capital fund, Havstutksfondet, had no problems earlier this year in raising Nkr 100m in equity capital for investing in minority holdings in fish farming companies.

While the overall importance

of the fisheries industry in the Norwegian economy inevitably has been declining — especially since the development of the oil and gas sector — the export of fish and fish products still accounts for about 15 per cent of all Norwegian exports of goods excluding ships, crude oil and natural gas.

Fishing operations as such account for some 2 per cent of employment, but in the coastal districts and in particular in the counties of northern Norway such as Nordland, Troms and Finnmark, the share is around 15 per cent. In addition a large part of the population in such districts is employed in industries closely related to fishing such as fish-processing, fish-meal, boat building, repair and the marketing and transport of fish products.

In many isolated communities dotted along Norway's 20,000-kilometre coastline, fishing activity provides the entire basis for the life of the whole settlement. The well-being of the fishing industry is thus a vital element in Norway's attempt to maintain population levels in isolated regions and resist the drift to the towns.

### Ranking

Norway ranks as the sixth or seventh largest producer of fish in the world after Japan, the Soviet Union, China, the U.S., Chile and Peru and accounts for 3.5 to 4 per cent of the world catch. The first-hand value of the Norwegian catch is more than Nkr 4bn a year.

Cod, saithe, haddock and other species used only for human consumption make up about 70 per cent of the value of the catch and about 30 per cent of the volume.

Species used for fishmeal and oil, particularly capelin, account for around 70 per cent of the volume of the catch but only a third of the value. Most of the fish for human consumption is processed further as frozen and salted fish and stock-fish with only a small percentage sold as fresh fish.

The value of sales of fresh fish has risen sharply with the development of fish farming, however, and Norway has begun to open up markets for fresh salmon as far away as Japan and the US West Coast.

The major part of the fish catch brought ashore in Norway within the country's own 200-mile economic zone, although there are still some important fisheries in EEC waters, off Greenland, the Faroe Islands and to some extent in the Soviet zone of the Barents Sea. Technical advances in the past 15-20 years have greatly

improved the efficiency of the industry, and partly as a result fishing has become a far more specialist occupation. The number of fishermen has fallen considerably, from about 88,000 in 1948 to 61,000 in 1980 and little more than 30,000 at present.

The number of part-time fishermen has fallen far more dramatically than the number having fishing as their sole occupation, however. The need for extensive investments and the modernisation of the smaller coastal fishing vessels have required a far more intensive use of boats and equipment. As a result the number of man-years worked in the fishing industry has declined far less than the number of fishermen.

Norway owes its fisheries to the favourable currents and temperate waters which make the relatively shallow continental shelf the site of rich fishing banks with considerable local stocks of a large variety of fish.

At the same time the Norwegian fjords and coastal waters have traditionally provided spawning grounds and nurseries for the great stocks of cod, herring and other species which migrate through the entire north-eastern areas of the Atlantic.

The damaging depletion of the fish stocks in the Barents Sea meant the Government has had to undertake expensive measures to try to bring the catch and production capacity more in line with the resource basis. Subsidy schemes to encourage the scrapping of vessels have been introduced for the purse seine fleet, the trawler fleet, the seal and whaling fleet as well as the coastal fleet.

At the same time there is an attempt to reduce parts of the onshore processing industry which is also characterised by a large number of small and medium-sized plants scattered along the entire coast. There are about 700 processing plants and receiving stations with close to 15,000 employees.

Most of the food fish traditionally was used for the production of stockfish, klipfish and salted fish, which still account for most of the smaller plants. The largest number of employees are now found in the filleting and freezing industry, however, which has expanded fast in the last 15 years.

About 90 per cent of the Norwegian fish catch is finally exported in one form or another, and exports totalled about Nkr 7.6bn in 1984. Including domestic sales (10 per cent of the quantity of the catch and 25 per cent of the value), the fishing sector has



Some of the most important fish stocks are recovering from 1970s over-exploitation

total revenues of around Nkr 9bn a year. The US, the UK and Sweden are the major importers.

The profitability of the fishing industry has been unsatisfactory for several years, partly because of a large number of small units along the entire coast — and partly because of the declining catches of the more valuable species such as the Arctic cod. At least on the latter point prospects are improving, however.

The Norwegian Arctic cod stock has now enjoyed several good spawning years and the fishing industry expects quotas to rise by as much as 30-70 per cent in the years from 1987. The stock of Norwegian spring spawning herring is also growing rapidly and according to the scientists the Norwegian catch of herring in two to three years time could be back to the level of the 1950s and 1960s.

### Agreement

Herring stocks are also growing in the North Sea, but Norway still has not been able to reach agreement with the EEC on how these stocks should be divided.

"The general picture is much brighter," says Mr. Lars Brekt, personal secretary to the newly-appointed Fisheries Minister Mr. Eivind Reiten. "Many companies and fishermen want to invest because they expect bigger quotas. The last ten years have been the worst and the next ten years could be much better."

While the traditional fishing industry still has to wait for a

decisive improvement in its fortunes, however, fish farming is already enjoying boom conditions. A survey analysis from the planning group of the Norwegian Council for Scientific and Industrial Research, claimed that the number of jobs in Norwegian aquaculture could be tripled from 4,000 in 1984 to 12,000 in 1990.

The Atlantic salmon, one of the world's most coveted delicacies, is now being mass-produced in Norwegian fjords and air-freighted by the tonne to the leading capitals of the world. New air transport techniques have helped make fresh salmon available all through the year.

In 1984 production of farmed salmon climbed to 22,300 tonnes compared with only 600 tonnes ten years earlier. Output is expected to total 30,000 tonnes this year and to have virtually doubled again by 1987 to 53,000 tonnes.

Despite the emergence of foreign competitors, Norway still accounts for as much as 85 per cent of world output of farmed salmon.

Fish farming has now been made a priority area in national research and development alongside information technology, offshore technology and materials research and some Nkr 70m was earmarked for marine research in the Government's 1985 budget.

Norwegian fish farms are perforce dependent on salmon and much of the R&D effort is going towards developing new species suitable for aquaculture such as cod, trout, halibut and sole. At the moment halibut is the main hope as a big future revenue-earner.

## World protests intensify

### Whaling controversy

KEVIN DONE

THE ISLAND of Skrova, 250 kilometres north of the Arctic circle on Norway's rugged north-west coast, has a population of fewer than 400. For 2½ months each year from late May to early August half the population — young and old alike — are caught up in the febrile activity of processing a large part of the season's whale catch.

However, the island's five processing plants could stand idle next summer if Norway finally yields to the pressure of international opinion and calls a stop to commercial whaling.

Norway was once the world's leading whaling nation. It was a Norwegian, Sven Ege, who invented the cannon-fired harpoon in the last century, and it was Norway that first introduced factory ships for whaling in the 1920s.

The country has been at the heart of the history of whaling from early times up to the present, but today Norway stands increasingly isolated as it seeks to resist the world-wide moratorium on commercial whaling agreed by the International Whaling Commission for 1986.

Only three countries — Norway, the Soviet Union and Japan — have continued to object to the IWC ban, although some others such as Iceland are seeking to exploit loopholes in the commission's rules and have said they intend to continue whaling "for scientific purposes".

Japan, which has come under heavy pressure from the US to stop commercial whaling, has indicated that it will call a halt in two years' time — it otherwise faces the threat of US sanctions — and the Soviet Union has also said it will stop in 1987-88 for "technical reasons".

Norway has continued to object to the general moratorium — agreed by a three-quarters majority of the IWC countries in 1982 — on the grounds that the ban was a political decision not based on any recommendations of the IWC scientific committee.

The pressure from the IWC has been building up, however. At its annual meeting in Bournemouth, England in July the commission decided to act on reports submitted to its scientific committee and declared that the North-East Atlantic stock of the minke whale, the main quarry of the Norwegian whaling fleet, should be made a protected species.

According to Dr. Sidney Holt, a UK scientist and member of the IWC's scientific committee since 1959, work carried out since 1968 has shown that the minke whale stock has been declining steadily for many years.

He maintains that the minke whales in the north-east Atlantic now number only 20-30 per cent of the original stock that existed just before World War II when intensive hunting for this whale began in northern waters.

These findings have put Norway in a difficult position. A major part of its defence of continued whaling has been that it would always act to curtail activities if "the best available scientific knowledge" showed that a particular stock was in danger.

### Playing for time

For the moment it has decided to play for time. Just before the 90-day deadline under the IWC rules expired at the end of October, Norway filed a formal objection to the commission's decision to declare the minke whale a protected species in the north-east Atlantic.

Preliminary findings by Norwegian scientists suggested that the IWC decision had a weak scientific basis. The Government had requested a report from its own scientists at the Marine Research Institute. The commission's decision to postpone until the summer of 1986.

The Norwegian scientists' own report should be available next spring, which would still give Norway time to act to stop the Norwegian whalers setting sail for the Barents Sea and the Arctic Ocean at the end of May. "Our objection does not necessarily mean that there will be whaling in 1986," says one senior Norwegian diplomat

guardedly. "That decision will depend on the comprehensive report of the Marine Research Institute. We need more valid scientific advice."

Norway has gone along with the much lower quotas issued by the commission since the early 1980s when concern for the North-East Atlantic whale stocks began to grow. The 1980 quota of 1,790 animals was cut to only 635 for this year.

The Norwegian whalers also have some small concessions to bunt in Icelandic and Greenland waters although the bulk of their catch is now made in the Barents Sea including the Soviet zone.

Norway's total quota in 1985 — including the Iceland and Greenland stocks — was 772 whales compared with 1,985 in 1983.

Whaling is a highly charged issue both in Norway and abroad. The country admits the often dubious role it played in earlier decades in hunting several of the large whale species to the edge of commercial extinction in both Arctic and Antarctic waters.

The last Norwegian expedition with factory ships left the Antarctic in the 1967-68 season. Since then Norwegian whaling has been confined to the hunt for the minke whale in its own and adjacent waters.

Whaling is a strictly seasonal activity providing work for fishermen and onshore processing plants at a time when there is a lull in other fishing activities. "There are no other raw materials to work with in this period," says Mr. Ulf Ellingsen, managing director of one of the five processing plants on Skrova in the Lofoten Islands.

Some 50-100 fishing boats from all along the Norwegian coast have taken part in whaling in recent years, but it is the prosperous community of Skrova that has most to lose with whaling accounting for as much as 50 per cent of the community's income. Sixty to 70 per cent of the Norwegian whale catch is now landed on Skrova.

Hitherto the Norwegian Government has treated the whale like any other marine resource, insisting that "those whale stocks which can sustain harvesting constitute a resource which can legitimately be har-

vested, under scientifically sound criteria and strict regulation and control."

At the same time, regional policy is a powerful element in Norwegian politics. Both the Government and Opposition parties are all firmly committed to maintaining activities in the vulnerable scattered communities along the country's vast coastline. Very often there are few alternative industries to the fisheries, and for some isolated communities whaling has continued to provide an important supplement to their annual incomes.

### New threats

There is little support inside Norway for the more emotional anti-whaling arguments and the fishing industry, one of the country's most powerful interest groups, insists that the Government should not allow foreign environmental groups to dictate domestic policy issues.

The threat of boycott actions against Norwegian fish exports, particularly to the US and the damage that whaling is doing to Norway's foreign image and its stance on other international environmental issues, are forcing the Government to think long and hard about next season's whaling, however.

On the island of Skrova, Mr. Ulf Ellingsen admits that "you can criticise the history of Norwegian whaling, but I do not think that it is right that communities in northern Norway should pay the price of what Norway did decades ago. We have interests in this business, we too want to preserve the whales."

Dr. Sidney Holt argues, however, — and a majority of the International Whaling Commission has accepted the point — that Norway's coastal or "small-type" whaling has been just as damaging to the whale stocks in the North Atlantic as the factory ships and their fleets of catcher vessels were earlier in the Antarctic.

He told a conference in Oslo earlier this year: "Norwegians have made a great deal of profit over half a century not by harvesting whales but by mining them, by treating them not as renewable resource but as if they were minerals. Enough should be enough."



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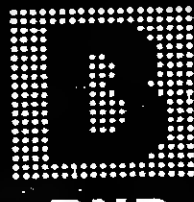
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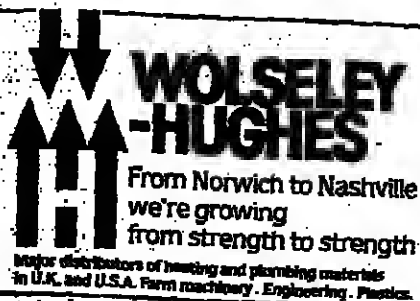
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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Friday November 22 1985

# IVECO

International  
Truck Technology

## Volvo bids to take over Cardo investments group

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

VOLVO, the Swedish automotive, energy and food concern, is bidding to take over Cardo, the Swedish investment company with industrial interests in sugar, feeds and plant breeding, in a deal that values Cardo at more than SKr 4bn (\$512m).

Volvo plans to merge the Cardo industrial operations with its existing food division.

Cardo's share portfolio, valued at SKr 1.7bn at the end of August, will be floated off in a separate publicly quoted investment company, New Cardo, in which Volvo plans to maintain a 10 per cent stake.

Food and allied activities will become the third largest Volvo division after cars and trucks.

Volvo already holds some 22 per cent of the Cardo equity, an interest acquired in 1984. Mr Peter Cullen, Volvo chairman, said the group's net investment to acquire the industrial operations would amount to about SKr 1.5bn.

Volvo is offering SKr 175 in cash plus one share in the New Cardo investment company for each existing Cardo share, an offer worth an estimated SKr 280 a share, a premium of some 25 per cent over the market price.

In addition, Volvo is bidding to take over the 18 per cent of the equity of Hilleberg, Cardo's feeds and plant breeding subsidiary, not owned by the parent company.

ICI, the UK chemicals group, negotiated for several months last year to take over Hilleberg, a leading sugar beet and forestry plant breeding company, but failed to agree terms.

Volvo is already one of Sweden's biggest food groups with some of the country's leading brand names in products ranging from tomato ketchup to processed herring and hamburgers. Food last year accounted for 8 per cent of group turnover, with sales of SKr 4.9bn.

Volvo said yesterday it intended to grow within the food industry, which was "a stable business with good earnings capacity and modest investment requirements." Food offered a counterbalance to the trading fluctuations of the automobile industry.

In 1985, Volvo's existing food operations together with the Cardo industrial operations will have a joint turnover of more than SKr 10bn and earnings of over SKr 500m.

Through Hilleberg, Volvo will also increase interests in biotechnology.

Volvo yesterday announced a 4.4 per cent increase in profits (after financial items) in the first nine months to SKr 5.858bn. Group turnover was virtually unchanged at SKr 62.359bn.

Sales of industrial products rose by 11 per cent, while oil trading turnover dropped by 26 per cent.

In the third quarter, profits were 61.8 per cent higher than a year earlier at SKr 1.507bn, thanks to big foreign exchange gains.

Third-quarter operating profits were 14.9 per cent higher than a year earlier. The value of car sales was 26 per cent higher in the third quarter and 18 per cent higher in the first nine months at SKr 25.5bn.

Volvo plans to increase the availability of its shares for ownership by foreign investors by offering to exchange a maximum of 10m restricted B shares for unrestricted B shares.

The move will raise the proportion of the Volvo equity that can be bought by foreigners to 36 per cent from the current 23.4 per cent.

## Threat to Siemens bid for Pierburg

By John Davies in Frankfurt

ROBERT BOSCH, the West German motor vehicle components group, has stepped in to try to thwart a bid by Siemens, the electrical concern, to take over Pierburg, which makes carburetors for cars.

Bosch, which has 20 per cent of Pierburg, said yesterday that it had decided to exercise a long-standing option over the remaining 80 per cent, at present owned by Pierburg family members. It stressed, however, that it would not buy the stake itself but arrange for its transfer to other partners.

Siemens had previously reached basic agreement with Pierburg family members to take over their stake in the company, which has annual sales revenue of about DM 500m (\$180m).

The federal cartel office in West Berlin indicated recently that it was unlikely to approve the Siemens move unless Bosch also sold out. But far from bowing out, Bosch has set about finding other companies, so far unnamed, to step into Siemens' shoes.

The fuselage for Pierburg is still not over, however, and Siemens says it has not given up hope. The cartel office will hold talks with Bosch in the next few days and its approval of the deal is likely to depend on who the prospective partners are.

Pierburg, based at Neuss, near Düsseldorf, is having to invest heavily in technology.

Some motor industry executives welcomed the possibility of Siemens taking over the company on the grounds that it might further sharpen competition in the supply of crucial components.

## DG Bank buys Co op stake

By Jonathan Carr in Frankfurt

DG BANK, the West German co-operative banking institution, is taking a 30 per cent stake in the Co op AG, one of the country's biggest trading groups, in a deal which could be worth more than DM 200m (\$70m).

The stake is being acquired from BGAG, holding company of the trades union organisation. The organisation's supervisory board yesterday approved the plan.

Co op AG runs food and household goods stores with group sales last year of more than DM 10bn. Around 10 per cent of its DM 375m capital is already in the hands of some 200,000 small shareholders.

There was no official word on how much DG Bank is paying for its stake, which will give it DM 145m of the nominal capital. But with Co op AG 50 nominal shares trading at close to DM 70 on the company's "internal bourse," the buying price is thought likely to be more than DM 200m.

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## Dutch company boosts profits

By Laura Reun in Amsterdam

BUEHMAN-TEITRODE, the diversified Dutch paper group, sharply boosted its profits in the first nine months and reiterated its forecast that full-year earnings would exceed F150m (\$17m).

Net income soared 74 per cent to F128.8m in the January-September period, largely on the graphic equipment production and trading division's robust sales and healthy order portfolio. The paper, cardboard and packaging division also contributed to earnings growth, while the third division, which includes office automation, toys and book publishing, lagged in profits and sales. The current paring of the stagnant toys and publishing activities is still expected to hit their profitability, the company said.

Southern Cross Beverages, the Sydney-based Coca-Cola franchisee being sold to Amatil, is also a former unit of Castlemaine. The purchase is expected to give Amatil as much as three quarters of the A\$350m a year national market for Coca-Cola, and a 34 per cent overall market share for soft drinks. This is ahead of Cadbury Schweppes Australia with some 21 per cent.

## Flood of issues follows upturn

A DELUGE of new issues was launched into the Eurobond market yesterday. The market's strength earlier in the week encouraged borrowers to come forward, but the lag in turning mandates into deals meant that in the Eurodollar market at least, issues were launched into a market which was no longer very receptive, writes Maggie Urry in London.

The bond market in Europe opened higher after the late rise in New York the previous night. But thereafter prices drifted lower again with some issues down on the day. Traders noted profit-taking by retail investors, and buying was selective. However, many said that the undertone was still positive.

Procter and Gamble, the US detergent and home products group, an AAA rated borrower, led the rush of deals with a \$150m seven-year issue with warrants, led by Morgan Stanley. A new twist was the inclusion of the warrants to co-managers rather than a price fixed in advance. That ensured a quick syndication for the 9 1/2 per cent bonds, callable after four years, and priced at 101 1/4, though some issuing houses turned it down.

The warrants, which buy into a non-callable bond with the same terms, using the bonds in the first four years, were allotted at prices between \$18 and \$25 with an average of \$18.50. They traded around \$21, while the bonds were bid just outside the 1 1/4 per cent fees.

Nippon Telegraph and Telephone launched a \$100m 10-year issue led by Salomon Brothers. This was priced with a 9 1/2 per cent coupon at 100 1/4, terms which gave the borrower a cost about equal to US Treasury yields, taking in the 2 per cent fees. The terms were regarded as far too tight for this market, now that Japanese demand for these bonds has fallen, and the bonds were trading around 98 1/2, outside the fees.

Exportfinans, the Norwegian body for financing exports, was third of the fixed rate borrowers with a \$100m 10-year issue led by Merrill Lynch. The coupon was set at 10 per cent and issue price at 100 1/4, offering a fair spread over Treasury yields of 41 basis points, less the 2 per cent fees. But with the market in a difficult mood, the bonds were trading just within these fees.

In the floating rate market a \$100m 15-year issue was launched for Spain, by Merrill Lynch. The bonds will pay interest at 5 basis points above six month London inter-bank offered rate and issue price is 100.05. Fees total 15 basis points and the bonds were trading within that discount at 99.92 bid.

Two Japanese borrowers launched issues with equity warrants which proved popular. Nippon International is indicating a 5 1/2 per cent coupon for a \$75m five-year issue for Tsuru Industries, the synthetic fibres and leather company. Nikko Securities (Europe) indicated a 5 1/2 per cent coupon for a \$75m five-year issue for Tsuru Industries, the synthetic fibres and leather company. Nikko Securities (Europe) indicated a 5 1/2 per cent coupon for a \$75m five-year issue for Tsuru Industries, the synthetic fibres and leather company.

\$35m, five-year deal for Gunze, the textile group.

The non-dollar sector of the market were active, too. Ford Credit Canada launched an \$80m issue maturing on October 30 1993, with an 8 1/2 per cent coupon and 100 1/4 issue price. Banque Paribas ran the books on the issue, which is thought to be a swap into Canadian dollars. The market is in good shape at present and the bonds were trading within the 1 1/4 per cent selling concession.

The French franc Eurobond market is also strong, with new issues carefully controlled. A FFr 250m seven-year issue for Unilever France was given the lowest coupon seen since the market reopened in the spring, at 10 1/2 per cent, with the issue price set at par by lead manager Banque Nationale de Paris. Even so the bonds were trading above par.

Three issues appeared in the D-Mark sector, two of them equity-linked. Westdeutsche Landesbank launched the expected DM 150m convertible issue for Minolta Camera, with an April 1 1994 maturity. The indicated coupon is 2 1/4 per cent. The bonds traded around 103 1/4.

Kaufhof Finance, part of the stores group, also launched a DM 150m issue, with equity warrants. Commerzbank set the coupon at 3 1/2 per cent and issue price at par for the 10-year bonds and the conversion premium will be 8 1/2 per cent. The bonds-with-warrants were trading well above par, around 112.

Late in the day Deutsche Bank launched a DM 175m straight for Pillsbury, the US food group, with a seven-year life, a 6 1/2 per cent coupon and 99 1/4 issue price. The new issue market in D-Marks is still delicate, though this was quoted within its 1 1/4 per cent selling concession.

The D-Mark secondary market was firmer helped by the weaker dollar, and the strength of the New York market. Good foreign demand contributed to 1/4 point price gains.

There was a rush of deals in the Swiss franc foreign bond market, too. Scandinavian Airline Systems launched a perpetual issue through Citicorp Bank (Switzerland) for Sfr 200m with an initial coupon of 5 1/2 per cent. This will be reset every 10 years at the mean of the SBC and Pictet indices. It is only the second perpetual in the foreign sector, the first being for KLM.

Another airline, People Express of the US, launched a convertible issue, which traders said looked speculative. The coupon was indicated, by Banque Paribas (Swiss), at 5 1/2 per cent, high for a convertible. Maturity is in January 1996 and the size will be between Sfr 125m and Sfr 150m.

A Sfr 150m 13-year issue was launched for Osterreichische Kontrollbank by SBC. The terms were fixed at a 5 1/2 per cent coupon and par issue price.

Secondary market prices firmed slightly yesterday.

International bond service, Page 19

## Financial gain lifts Asea 9-month profit

By David Brown in Stockholm

ASEA, the Swedish electrical engineering and electronics group, yesterday reported roughly unchanged profits after depreciation for the first nine months ending September of SKr 1.480bn (\$180m) against SKr 1.450bn for the same period a year earlier.

However, a sharp SKr 124m improvement in net financial income to SKr 200m, coupled with an SKr 100m reduction in extraordinary costs to SKr 300m, yielded a resultant result of SKr 1.700m up to 15.6 per cent from 1984.

Turnover climbed by 14.4 per cent to SKr 37.25bn, 66 per cent of which was generated outside Sweden, but operating costs rose at a higher rate.

The group reports a 22 per cent rise in order bookings, especially in Western Europe, and a continued improvement in its Asea Kabel and Fibra subsidiaries, but said that margins on most of its big power projects abroad continued to slip.

The management expects earnings for 1985 to be roughly the same as the SKr 2.43bn achieved last year.

## Leasing group chief resigns

By Our Frankfurt Staff

DEUTSCHE Anlagen-Leasing (DAL), the troubled West German leasing concern, has suffered a further blow with the abrupt departure of Mr Andreas Stephan after less than six months as its chief executive.

The company said yesterday Mr Stephan had different views from the supervisory board about DAL's basic business strategy.

Mr Stephan moved to DAL in June after heading a leasing operation associated with the co-operative banking movement.

He took over from Prof Hans Wielens, who was sent in to sort out DAL's problems in 1983 after it ran into heavy losses.

DAL is owned by Westdeutsche Landesbank (30 per cent); Landesbank Rheinland-Pfalz (26.5 per cent); Bayerische and Hessische Landesbanken (each 18.7 per cent) and Dresdner Bank (10 per cent).

It emerged last month that DAL, unexpectedly would make further risk provisions of about DM 300m (\$115m) in its 1984 accounts, after reporting net losses totalling more than DM 1.4bn for the previous two years.

## Simmons doubles Sea-Land holding

BY ANDREW FISHER, SHIPPING CORRESPONDENT, IN LONDON

MR HAROLD SIMMONS, the Texas businessman who is bidding for Sea-Land, has more than doubled his stake in the US container shipping company to 22.1 per cent.

Contrary to Mr Simmons' holding company in Dallas, bid \$25 cash per share for Sea-Land this week, valuing the group at \$500m. Sea-Land, which reacted coolly when Mr Simmons took his initial 9.1 per cent stake in July, will discuss its response at a board meeting on Monday.

The stake in Sea-Land, based in New Jersey, is held by Amalgamated Sugar, a Utah-based sugar beet processing company, which is wholly owned by Mr Simmons.

His new holding nearly 4.2m of Sea-Land's 23.2m shares, including nearly 1.9m bought this week at prices ranging between \$22.25 and \$24.50.

If his bid proposal is rejected by Sea-Land, Mr Simmons said in a fit-

ing with the Securities and Exchange Commission that he and companies he controls may seek to acquire control of Sea-Land through stock ownership.

Mr Simmons, aged 54, was included in the latest Forbes magazine of the 400 richest people in the US. His net worth was estimated to be at least \$300m.

His other main business holdings are an 18 per cent stake in GAP, the New Jersey chemical and roofing materials company, full ownership of Medford, an Oregon timber company, and 48 per cent of LAC, a Georgia-based special steels and fast food concern.

He has no other shipping interests, apart from the Sea-Land stake. Mr J. Landis Martin, his legal counsel in Denver, Colorado, said yesterday the holding in Sea-Land would be increased as long as shares could be bought at under \$25.

## French shipping group to cut loss further

BY OUR SHIPPING CORRESPONDENT

COMPAGNIE Générale Maritime, the French state-owned shipping group, will report a further substantial decline in its losses for this year and expects 1986 to be difficult, Mr Claude Abraham, the chairman, said.

Last year net losses fell from FFr 511m to FFr 298m (\$37m). Operating income was FFr 252m against a loss of FFr 101m, but high interest costs kept the group in the red. Annual government subsidies to the group of FFr 300m will be cut, he said.

Next year's performance would be affected by the worsening freight rates in containerised liner (scheduled service) shipping which were resulting from increasing world fleet capacity, Mr Abraham said in London.

But CGM would do its best to ensure that the 1986 result was at least no worse than in 1985. The group is moving out of bulk cargo and gas shipping, its main loss-making activities, but plans to order two new container ships next year.

Mr Abraham said CGM's debt would fall this year by around FFr 400m.

Mr Heinrich Weiss, chairman of SMS, said the group had had a "very successful" year. Much of the growth in orders is due to the group winning a DM 1.8bn contract to build a new hot-rolling mill at Baoshan in China. SMS's share of

that contract is some DM 500m, but Mr Weiss said the group's plant processing business was also doing well, and that demand for continuous steel casting technology was particularly high in North America.

Turnover for the whole group rose from DM 1.3bn to DM 1.7bn, with SMS sales rising 20 per cent to DM 650m. SMS is a major subsidiary of GHH, Western Europe's largest engineering concern.

Mr Weiss expressed some concern at being able to meet orders on time, as capacity was being stretched.

For Bond, the two deals yesterday continue a programme of piecemeal disposals agreed with its bankers at the time of the Castlemaine acquisition. Allied, meanwhile, faces a takeover attempt by Elders IXL, the Australian group which, through its Fosters brand, is Bond's chief rival in the country's beer market.

Southern Cross Beverages, the Sydney-based Coca-Cola franchisee being sold to Amatil, is also a former unit of Castlemaine. The purchase is expected to give Amatil as much as three quarters of the A\$350m a year national market for Coca-Cola, and a 34 per cent overall market share for soft drinks. This is ahead of Cadbury Schweppes Australia with some 21 per cent.

## Bond sells Britvic stake back to Lyons

BY GORDON CRANE IN LONDON

MR ALAN BOND, the Perth entrepreneur, has shed his Australian soft drink interests in deals yesterday which gave Amatil, an affiliate of Britain's BAT Industries, prime position in the sector and returned full control of Britvic to Allied-Lyons, also of the UK.

Bond Corporation Holdings, Mr Bond's master company, said it has sold back to Allied the 50 per cent stake in Britvic which it acquired through the ASI 2bn (\$261.6m) takeover of the brewer Castlemaine Tobacco in August.

Castlemaine had taken the stake only the previous month, and Bond added yesterday that the resale was made at the same price of £19.5m

(US\$28m). However, exchange rate movements in the intervening period meant that in domestic currency terms the latest deal is worth A\$41.25m against the original A\$37.5m.

Moreover, the cash deal yesterday is in contrast to the July purchase which was made in Castlemaine shares. The funds thus freed for Bond - together with an estimated A\$115m value on the sale of a Coca-Cola bottling unit to Amatil - will allow the heavily borrowed Perth company to retire further debt.

A crucial element in Bond's victory in the hotly contested Castlemaine bid was the eventual sale by

Allied of its 25 per cent holding in the brewer.

Mr Eric Colwell, chairman of Britvic, said yesterday that Allied had retained an option to take back the stake at the same price in the event of a change of control at Castlemaine. The envisaged trading partnership for Britvic no longer existed as Mr Bond had "chosen to go down another route."

Mr Colwell, who is also on the Allied main board, said the return to full control of Britvic was "mutually agreed," and he declined to indicate which side had instigated the move.

For Bond, the two deals yesterday continue a programme of piecemeal disposals agreed with its bankers at the time of the Castlemaine acquisition. Allied, meanwhile, faces a takeover attempt by Elders IXL, the Australian group which, through its Fosters brand, is Bond's chief rival in the country's beer market.

Southern Cross Beverages, the Sydney-based Coca-Cola franchisee being sold to Amatil, is also a former unit of Castlemaine. The purchase is expected to give Amatil as much as three quarters of the A\$350m a year national market for Coca-Cola, and a 34 per cent overall market share for soft drinks. This is ahead of Cadbury Schweppes Australia with some 21 per cent.

## NEW ISSUE

These Notes have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States of America or to nationals or residents thereof. These Notes having been sold, this announcement appears as a matter of record only.

OCTOBER 1985

U.S. \$100,000,000



## Great American

First Savings Bank

(Incorporated under the laws of the State of California)

## Collateralized Floating Rate Notes Due 1992

Credit Suisse First Boston Limited

Banque Paribas Capital Markets

Bankers Trust International Limited

Banque Nationale de Paris

Drexel Burnham Lambert Incorporated

Enskilda Securities

Skandinaviska Enskilda Bank

E F Hutton &amp; Company (London) Ltd.

LTCB International Limited

Mitsubishi Trust &amp; Banking Corporation (Europe) S.A.

Morgan Guaranty Ltd

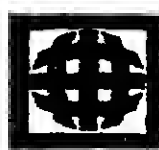
Morgan Stanley International

Salomon Brothers International Limited

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This announcement appears as a matter of record only.



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Westpac Banking Corporation • Amsterdam-Rotterdam Bank N.V. • Canadian Imperial Bank Group

Commerzbank Aktiengesellschaft • First National Bank of Chicago • Lloyds Bank International Limited

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Australian Industry Development Corporation • Bank of New Zealand • Hambros Bank Limited

The Rural and Industries Bank of Western Australia

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Chase Manhattan Limited • Citicorp Investment Bank Limited • Commonwealth Bank of Australia

CIBC Limited • Commerzbank Aktiengesellschaft • County Bank Limited

Credit Suisse • First Chicago Limited • First National Boston Limited

Hambros Bank Limited • Kansallis Banking Group • Kreditbank N.V. (London Branch)

Lloyds Merchant Bank Limited • Manufacturers Hanover Limited • Merrill Lynch Capital Markets

Midland Bank plc • Samuel Montagu &amp; Co. Limited • Sumitomo International Limited

Orion Royal Bank Limited • The Rural and Industries Bank of Western Australia • Saitama International (Hong Kong) Limited

Salomon Brothers International Limited • The Sanwa Bank, Limited • Sanwa International Limited

J. Henry Schroder Wagg &amp; Co. Limited • Shearson Lehman Brothers International • Standard Chartered Merchant Bank

State Bank of New South Wales • State Bank of Victoria • Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited • S.G. Warburg &amp; Co. Ltd. • Westpac Banking Corporation

Agent and Tender Panel Agent

Citicorp Investment Bank Limited

November 15, 1985

CITICORP INVESTMENT BANK

## INTL. COMPANIES & FINANCE

### Japanese traders boost net worth

BY YOKO SHIBATA IN TOKYO

MIXED RESULTS were reported by Japan's four major trading houses for the half-year to September. Mitsubishi Corporation and Sumitomo Co. the two largest, fared best with near-30 per cent jumps in pre-tax profits.

Brisk domestic trading offset sluggish exports and imports. All four were rewarded by their efforts to improve net worth. They pushed ahead with streamlining of their businesses by liquidating unprofitable subsidiaries. Mitsubishi wrote off ¥23.1bn (\$113.8m) and Mitsui ¥15.5bn.

For liabilities related to the failure of Sanko Steamship, with which the groups had trading and other links, Sumitomo Corporation alone set aside ¥400m against the loss in value of its holding of Sanko stock, as well as ¥40m in its debt reserves relating to its ¥300m loan guarantee to Sanko.

Nissho Iwai set aside ¥100m for its holding in Sanko while Mitsubishi did not write down Sanko-related liabilities. For the current half-year, the four trading houses see a slack export-import performance

caused by the higher value of the yen and softer commodity prices. Mitsubishi's jump in pre-tax profits resulted from an improvement in its financial position, which more than offset the effect of sluggish prices for fuel and foods.

The performance by Mitsui reflected the combined effect of an increase in dividends received from abroad and a drop in interest payments on its borrowings. Mitsui suffered a 3.7 per cent fall in export trade, which it attributed to lower machinery

¥15,800bn for the full year. Pre-tax profits are expected to increase marginally and the dividend will be maintained at ¥5.

Sumitomo's pre-tax profits rose a modest 4.6 per cent, affected by a sharp fall in dividends received from abroad. Sumitomo said its profitability would deteriorate in the second half-year as a result of the yen's appreciation. It expects its pre-tax profits to remain almost unchanged from the previous year with sales projected at ¥14,200bn, up 8 per cent. Sumitomo intends to pay its annual dividend at ¥7.

Nissho Iwai's pre-tax profits were steady, but net earnings dropped by 21.1 per cent, attributed to an increase in extraordinary losses. These resulted partly from foreign exchange losses involving its dollar-denominated loans to Australian aluminium venture.

Nissho Iwai expects full-year pre-tax and net profits slightly above those of the previous year on sales of ¥9,000bn, up 5 per cent. The annual dividend will stay unchanged at ¥6.

#### RESULTS IN YEN FOR HALF-YEAR TO SEPT 85 (SEPT 84)

	Sales	Pre-tax profits	Net profits
Mitsubishi	8,299 (7,970)	29.17 (22.26)	12.13 (11.27)
Mitsui	7,746 (7,127)	20.57 (15.93)	4.20 (3.64)
Sumitomo	7,118 (6,350)	23.28 (22.38)	10.77 (10.40)
Nissho Iwai	4,348 (4,099)	7.81 (7.89)	2.40 (2.34)

All figures are parent company results

Thanks to brisk demand for electric power generation equipment and for construction machinery, Mitsubishi experienced a 12.5 per cent boost in domestic trade to account for 38.2 per cent of total sales.

For the full year, Mitsubishi expects pre-tax profits of ¥62bn, unchanged from the previous year, on sales of ¥16,500bn, down 1.4 per cent. It is to keep the dividend unchanged at ¥7 a share.

shipment and construction orders. While imports fell 0.9 per cent, due to lower material prices, the company offshore trade jumped by 43.5 per cent, thanks to intermediary trading in liquefied petroleum gas, nonferrous metals and machinery.

Mitsui also experienced increased domestic trading except for foods. The company said, it expected to achieve the originally projected sales of

### Merger of five Bahraini banks sought

By Our Financial Staff

THE Bahrain Monetary Agency (BMA) is seeking a merger of five of the country's smaller banks, in order to form an institution which would be financially better equipped to withstand the current recession in Gulf banking.

Bahraini bankers said as many as five banks have received a letter from the BMA in recent weeks suggesting that they combine. The five all have both Kuwaiti and Bahraini shareholders, and mainly operate merchant banking activities with little or no retail base.

One senior banker was reported as saying that the chairman of the five were due to meet next week in order to explore the suggestion.

Although a unified institution would be likely to have the advantage of lower operating costs and a stronger capital base, it was not made clear by the monetary authorities whether any funds would be forthcoming from either of the two governments.

### Mexico sells bulk of hotel chain to private investors

BY DAVID GARDNER IN MEXICO CITY

NACIONAL HOTELERA, Mexico's state-owned hotel chain, has been sold off to private investors in the largest single divestiture since President Miguel de la Madrid's Government began to dispose of "non-strategic" state assets and slim down the public sector.

The chain comprises the Presidente hotels, including the flagship Presidente Chapultepec in Mexico City's Chapultepec Park, units in major resorts like Cancun, Cozumel and Ixtapa, and the catering concession at Mexico City's airport and other Mexican airports.

A group of investors led by Mr Carlos Abedrop, a former commercial banker, and Mr Jeronimo Arango, owner of the Aurora retail stores chain—the largest in Mexico—paid 27.2bn pesos for 60 per cent of the chain.

This is worth \$55m at the free market exchange rate used in tourism transactions. The remaining 40 per cent will temporarily be retained by Fonatur, the state tourism development agency, and later offered to the

public, probably through the stock exchange and/or Bancor, the largest nationalised bank.

The deal represents restatement of the Mexican Government's divestiture philosophy, and a relaunch of flagging efforts to rationalise the public sector, which has become a serious drain on government finances.

Last year, the Government returned 339 non-bank assets owned by the nationalised banks to former shareholders. In January, the Government announced it would offer 236 public sector enterprises of a total of some 1,500 for sale to private investors, but fewer than 40 sales had been completed before that of Nacional Hotelera.

Cash realised on the hotel group sale can be ploughed back into infrastructure investment, at new tourism sites. Tourism, which is Mexico's second largest hard currency earner, is this year expected to bring in almost \$2bn, less than expected because of September's earthquakes.

### Bigger interest charge hits Dorbyl results

By Jim Jones in Johannesburg

ERRATIC DEMAND and higher interest charges have led to a sharp reduction in the pre-tax profit of Dorbyl, a leading South African heavy engineering group, despite the contributions from major acquisitions.

Dorbyl merged with Stewart and Lloyds, the structural steel company, in March. As a result, turnover increased to R143bn (\$26.3m) in the year to September from R635m in the preceding year.

Operating profit before interest and tax rose to R68.1m from R54.5m, but a substantially higher interest bill led to a lower pre-tax profit of R34.7m against R48m.

Mr Keith Jenkins, the chairman, fears that most domestic markets will remain depressed this financial year, but says that the group's low external value will provide import replacement and export opportunities. He also believes that rationalisation benefits will develop from the past year's acquisitions.

Earnings dropped to 61.6 cents a share from 165.9 cents, and the total dividend has been cut to 40 cents from 51 cents.

## Company Notices

### EAST RAND GOLD AND URANIUM COMPANY LIMITED

(Incorporated in the Republic of South Africa)  
Registration No. 71/07001/06

#### NOTICE TO HOLDERS OF 15.5 PER CENT UNSECURED CONVERTIBLE DEBENTURES 1988-1991 — INTEREST PAYMENT No. 3

Notice is hereby given that, in respect of the interest on the debentures for the period July 1 to December 31, 1985, warrants bearing the latter date will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about December 17, 1985 to debenture holders registered at the close of business on December 6, 1985. For that purpose the transfer registers and registers of debenture holders will be closed from December 7 to December 13, 1985, both days inclusive.

Registered debenture holders paid from the United Kingdom will receive the United Kingdom currency equivalent on December 9, 1985 of the rand value of the interest due to them. Any such debenture holders may, however, elect to be paid in South African currency, provided that the request is received at the offices of the transfer secretaries in Johannesburg or in the United Kingdom on or before December 6, 1985.

In terms of the Republic of South Africa Income Tax Act, 1962, as amended, a withholding tax at the rate of 10 per cent will be deducted by the company, where applicable, from the interest payable to those debenture holders whose addresses in the registers of debenture holders are outside the Republic of South Africa. Interest amounting to R20 or less accruing in any one year is exempt from the tax.

By order of the board  
ANGLO AMERICAN CORPORATION  
OF SOUTH AFRICA LIMITED  
Secretaries

Transfer Secretaries:  
Consolidated Share Registrars Limited  
First Floor, Edgars  
40 Commissioner Street  
(P.O. Box 61051)  
Marshalltown 2107

Hill Samuel Registrars Limited  
6 Greenoak Place  
London SW1P 1PL  
Johannesburg  
November 22 1985



### WESTERN DEEP LEVELS LIMITED

(Incorporated in the Republic of South Africa)  
Registration No. 57/02349/06

#### NOTICE TO HOLDERS OF 12 PER CENT UNSECURED DEBENTURES 1986-1993 — INTEREST PAYMENT No. 11

Notice is hereby given that, in respect of the interest on the debentures for the period July 1 to December 31, 1985, warrants bearing the latter date will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about December 17, 1985 to debenture holders registered at the close of business on December 6, 1985. For that purpose the transfer registers and registers of debenture holders will be closed from December 7 to December 13, 1985, both days inclusive.

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(P.O. Box 61051)  
Marshalltown 2107

Hill Samuel Registrars Limited  
6 Greenoak Place  
London SW1P 1PL  
Johannesburg  
November 22 1985



### Legal Notices

THE COMPANIES ACT 1985  
KELDAINE LIMITED

NOTICE IS HEREBY GIVEN, pursuant to section 200 of the Companies Act 1985 that a Meeting of the Creditors of the above-named Company will be held at Connaught Rooms, Great Queen Street, London WC2B 5DA, on Tuesday, the 3rd day of December 1985, at 12 o'clock noon for the purpose mentioned in sections 209 and 250 of the said Act.

Dated this 12th day of November 1985.

By Order of the Board,  
N. M. NEPPEL,  
Secretary.

### Art Galleries

RICHARD GREEN, 24, Dean Street, W1  
01-492 8939 CHRISTIAN'S EXHIBITION  
OF 19th CENTURY PAINTINGS, 12.000. Gallery  
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Commercial & Industrial Property	11.50	22.00
Residential Property	8.00	30.00
Business, Investment Opportunities for Sale/Wanted	12.00	41.00
Motor Cars	11.50	38.00
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Concessions & Tenders	11.50	38.00
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Premium positions available 22.00 per single column extra. All prices exclude VAT. For further details write to: Classified Advertisement Manager, Financial Times, 10, Cannon Street, EC4A 3DF.

All of these securities having been sold, this announcement appears as a matter of record only.

\$100,000,000

## American Express Credit Corporation

9 7/8 % Notes Due November 15, 1991

Shearson Lehman Brothers Inc.

The First Boston Corporation

Goldman, Sachs &amp; Co.

Merrill Lynch Capital Markets

Morgan Stanley &amp; Co.

Salomon Brothers Inc.

November, 1985

U.S. \$150,000,000

### Homestead Savings, A Federal Savings and Loan Association

Collateralized Floating Rate Notes Due 1995

Interest Rate	8 1/2% per annum
Interest Period	22nd November 1985 24th February 1986
Interest Amount per U.S. \$100,000 Note due 24th February 1986	U.S. \$2,219.44

Credit Suisse First Boston Limited  
Agent Bank

### Lloyds Bank Plc

(Incorporated in England with limited liability)  
U.S. \$500,000,000  
Primary Capital Undated Floating Rate Notes (Series 2)

In accordance with the terms and conditions of the Notes and the provisions of the Agent Bank Agreement between Lloyds Bank Plc and The Chase Manhattan Bank, N.A., dated 19th November, 1985, notice is hereby given that the Rate of Interest for the initial Interest Period beginning on 21st November, 1985 has been fixed at 8 1/2% p.a. The relevant Interest Payment Date is 21st February, 1986 (falling on an Interest period of 92 days), and payments of U.S.\$210.83 per U.S.\$100,000 principal amount will be paid only through Cedit S.A. and Morgan Guaranty Trust Company of New York, Branch Office, as operator of the Euro-clear System, by order to the account of a person entitled to them, subject to receipt of a certificate (in the usual form) to the effect that the beneficial owner of the Note is not a U.S. person. (In case of doubt, the full text of the required certificate is obtainable from Cedit S.A. or the Euro-clear System).

22nd November, 1985  
By The Chase Manhattan Bank, N.A., London, Agent Bank







## UK COMPANY NEWS

## Refining boosts BP above forecasts

BY DOMINIC LAWSON

British Petroleum has reported third quarter replacement cost profits of \$477m, the best quarterly result by Britain's largest company. In the same period last year the company made net profits of \$231m.

In the past week the share price gained 50¢ as the stock market anticipated good results.

But the profits were better than the most optimistic forecasts and yesterday the price added a further 13¢ to close at 605p, the highest this year. Most other oil shares remain well below their year best.

BP's share performance will encourage the Government, which is likely to sell a large part of its remaining 35 per cent stake in the company this year.

Sir Peter Walters, chairman, said yesterday: "The improved results are primarily due to a strong performance from BP's refining and marketing businesses which reflects the continuing improvements in competitiveness brought about by the rationalisation of the past few years."

This business, BP Oil International, turned in operating profits of £188m in the third quarter, compared with only £15m in the same period last year. The profits surge has also been helped by the weaker dollar, the currency in which



Sir Peter Walters, the chairman

crude oil is bought, meaning that BP's non-US refining and marketing businesses have seen a big drop in costs.

A further factor is the ending of the miners' strike, allowing BP's more modern refineries once again to make the large savings by the weaker dollar, the currency in which

value transport fuel, rather than less profitable heavy fuel oil.

BP Exploration, which kept the company's realisable value of \$2.0m of this, mainly through arbitrage deals.

A continuing black spot was the performance of BP Minerals. It turned in an operating loss of £18m, adding to its first-half operating losses of £22m. Last week 46 people were dismissed from the head office, and its exploration budget is being cut from £30m to £20m.

The market is already braced for extraordinary year-end losses relating to the closure of the Llandarcy refinery and reorganisation of coal assets in Australia.

But BP said yesterday that there would be "adjustments to the carried costs of certain other group assets which are currently under review."

It would not say yesterday which assets were to be revealed. Despite this ominous note, oil analysts were busy upgrading their forecasts for 1986. James Capel is now forecasting net profits for 1986 of £1.7bn.

On the first nine months BP produced £1.33bn of that, a 42 per cent rise over \$948m made in the first nine months of 1984. Earnings per share in the first nine months were 69.7p (57.5p).

In the same period last year this division made only \$6m. It is thought that BP's new 100-tonne tank, made about £20m of this, mainly through arbitrage deals.

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## Mercury Group to be formed next April

Mercury International Group, the new securities group being formed by S. G. Warburg, the merchant bank, for the City revolution, will probably come into existence in mid-April next year, the bank announced yesterday.

The group will consist of Warburg, Akroyd & Smithers, the jobbing firm, and two stockbrokers, Bore & Womersley and Maffei & Co. The merger is dependent on the Stock Exchange amending its rules on the outside ownership of its members.

Mercury Securities, the parent of S. G. Warburg, said that profits in the six months ending March 31, 1985, "are significantly higher than the corresponding period of the previous year. As is usual, the bank gave no details, but added: "All areas of the group's business have been particularly active in the year to date."

Akroyd & Smithers earned £10m in the six months ending September 27, 1985, up from £4.4m in the previous year. Profit after tax and minority interest, but before extraordinary items was £5.5m, compared with £3.7m.

Results for the present year to date have been satisfactory, it added.

It is recommending a final payment of 12.5p (12.5p), making a total of 17.5p (16.5p).

Bore & Womersley and Maffei & Co. also announced that first half profits were well ahead of those for the corresponding period in 1984 despite the high cost of developing overseas business. UK equity business continued to rise and activity in the gilt-edged market was sustained.

The announcements made no mention of the recent acquisition of 11 per cent of Mercury stock by Sir Saul Steinberg, the US financier. However, contacts between Mercury's senior management and Sir Saul Steinberg are understood to have taken place.

After next year's merger, Mercury International Group will begin to publish details of its results at the interim stage.

Dialene, a north London-based manufacturer of plastic goods, announced yesterday that it is being placed on the USM list.

The company, which is expected to be capitalised at £4.8m, is raising about £1.5m, of which 68 per cent will remain in the hands of the founding Isen family.

Shares are likely to be placed at 125p and dealing will begin on December 2. For the year ended May 31, 1985 turnover was £2.5m and pre-tax profit £244,000.

Other main members of the Midland Bank group are Thomas Cook, the travel firm, Forward Trust, the finance house, and several smaller firms like Tricentrol and Burtchard, the German bank.

Midland announced yesterday that Mr John Harris, 51, the company's director who was sent out to California nearly two years ago to deal with Crocker's huge losses, is returning to London.

From January he will be responsible for the direction and control of group management services and the co-ordination of the group's systems policy.

The development of Midland's new products and services followed a slight setback in the company's growth in 1981 and 1982. Sales in Westworth which then stood at 28 per cent are now down to 14 per cent.

De Zoete and Bevan, the brokers handling the placing, say it is likely to be placed at a price of about 11p based on a 35 per cent notional tax charge.

Dividends shown in pence per share except where otherwise stated. \* Equivalent after allowing for scrip issues. † USM stock. ‡ Irish currency.

Dividends announced

Current payment

Date of payment

Corr. Total

Total last year

Alroyd & Smithers

Alroyd & Smithers

Alroyd & Smithers

Alroyd & Smithers

Alroyd & Smithers

Alroyd & Smithers

Alroyd & Smithers

## Export upsurge behind £44m rise at Distillers

TEEE Distillers Company comfortably beat City estimates yesterday with interim results showing pre-tax profits of £44m ahead of £14m.

Analysts had been looking for figures of between £10m to £15m. After an initial rise to a year high of 505p shares of the Edinburgh-based whisky and gin distiller fell back to close at 466p.

The directors, who are confident about the outlook for the remainder of the year, including duty of £162.5m (£154.1m) group sales for the opening six months pushed ahead from \$584.6m to \$641m.

Excluding duty the figures broke down as to UK £133.3m (£125.5m) and other markets \$245.2m (£274.5m).

Trading profits came through £32.4m higher at £11.9m. Pre-tax results were struck after adding in a 22p (20.3m) increase in the 1985-86 period, income from investments totalling £6.8m (£5.8m), interest income of £1.1m (£1.7m) and £5.5m to £2.2m surplus on the realisation of investments.

Interest charges accounted for £14.3m (£14.7m). Tax, calculated at 40 (45) per cent a year, over £25.3m (£25.3m) to leave net profits of £75.3m, compared with a previous £45.2m.

Extraordinary charges were reduced from £4.4m to £0.8m and related to rationalisation, redundancy and closure costs.

The performance in the US was an indication of buying ahead of the increase in Federal Excise Tax on October 1.

Interest charge up from \$63,000 to £11.3m.

The tax charge was unchanged at £2.65m, and earnings per ordinary share edged up from 5.5p to 6.2p. The interim dividend has been lifted from 2.75p to 3p.

Wedgwood said the purpose of the rights issue was to raise its level of capital spending from £10m to £15m over the next three years to £10m a year this year and next.

This would include the £5m hotelware project already announced which would more than double its hotelware capacity. The conversion of an earthenware factory in Burslem, north Staffordshire, into a quality bone china factory.

Expansion of the group's crystal and glass activities; investment in the development of its markets in Japan, Hong Kong, Singapore and South America; and a general expansion of its manufacturing capacity.

Sales of fine bone china and hotelware have been held back during the last six months by the increase in production capacity, the group said.

Brokers to the issue are Cazenove, and it is underwritten by Hambros Bank.

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Sales of fine bone china and hotelware have been held back during the last six months by the increase in production capacity, the group said.

Brokers to the issue are Cazenove, and it is underwritten by Hambros Bank.

Interest charge up from \$63,000 to £11.3m.

As well as to group's own FOB price increase on that date.

In the home market, Scotch whisky sales volume increased by more than 10 per cent.

Gin exports were ahead by 17 per cent in volume, with a substantial acceleration of shipments of Tanqueray gin to the US market.

The directors are confident about the outlook for the remainder of the year, including duty of £162.5m (£154.1m) group sales for the opening six months pushed ahead from \$584.6m to \$641m.

Excluding duty the figures broke down as to UK £133.3m (£125.5m) and other markets \$245.2m (£274.5m).

Trading profits came through £32.4m higher at £11.9m. Pre-tax results were struck after adding in a 22p (20.3m) increase in the 1985-86 period, income from investments totalling £6.8m (£5.8m), interest income of £1.1m (£1.7m) and £5.5m to £2.2m surplus on the realisation of investments.

Interest charges accounted for £14.3m (£14.7m). Tax, calculated at 40 (45) per cent a year, over £25.3m (£25.3m) to leave net profits of £75.3m, compared with a previous £45.2m.

Extraordinary charges were reduced from £4.4m to £0.8m and related to rationalisation, redundancy and closure costs.

The performance in the US was an indication of buying ahead of the increase in Federal Excise Tax on October 1.

Interest charge up from \$63,000 to £11.3m.

The tax charge was unchanged at £2.65m, and earnings per ordinary share edged up from 5.5p to 6.2p. The interim dividend has been lifted from 2.75p to 3p.

Wedgwood said the purpose of the rights issue was to raise its level of capital spending from £10m to £15m over the next three years to £10m a year this year and next.

This would include the £5m hotelware project already announced which would more than double its hotelware capacity. The conversion of an earthenware factory in Burslem, north Staffordshire, into a quality bone china factory.

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Brokers to the issue are Cazenove, and it is underwritten by Hambros Bank.

Earnings emerged at 20.75p, against 13.45p per 50p share.

The results of overseas companies were translated, 1985 sterling from April 1 at quarterly average exchange rates, in place of a particular rate at date of balance.

On the old basis the reported profit before tax would have been understated by approximately \$9.8m.

Following the interim assessment by the Actuary of the group's UK pension fund as at March 31, 1985 a surplus has been disclosed.

This is in addition to the substantial surplus disclosed at end-March, 1984 of which more than \$40m was used to enhance pension arrangements.

The Actuary has recommended that no contribution be made to the fund for the year to March 1986 and has expressed the opinion that based on present circumstances, "no contributions are likely to be required for at least two years thereafter."

The directors have decided to save in the current year with a saving in costs in excess of £12m. The savings are expected to be at this level for the subsequent years.

For the 1984-85 year as a whole Distillers raised its profits before tax from £101.0m to £228.0m and paid a final dividend of 108.2p.

See Lex

comment

The nagging thought persists that this rights issue would not have been necessary if Wedgwood had managed to find a buyer for the Franciscan factory site in California.

The balance sheet the group carried forward nearly £10m of costs associated with the closure of the factory on the basis that they would be recovered by the sale of the site. Negotiations were said to be at an advanced stage but the sale has yet to materialise, and the short-term funds must have been a factor in constraining Wedgwood's capital spending to date.

That apart, yesterday's results were only slightly worse than expected and reflect the adverse effect of exchange rates more than anything fundamentally wrong at the trading level. Consumer spending is looking bleak, and the company has been looking for about £11.5m, putting the shares on an undemanding prospective p/e ratio of 9½ after a 44 per cent tax charge.

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## Tricentrol's third quarter slump to £4m

Tricentrol, the UK-based oil and gas explorer, yesterday announced sharply lower third quarter results for 1985, blaming a continued oil price fall and sterling's strength against the US dollar.

The announcement was initially followed by a 12p share price fall to 133p, a low for 1985, although by the close the shares were 50p lower at 130p.

Net profits after tax were down by nearly 80 per cent from £10.2m to £4.1m after allowing for a favourable £4m swing to tax credits of £1m.

The net results for the three months to end-September left the nine-month total £23.3m lower at £18.2m.

Turnover for the quarter fell by nearly £10m to £24.4m which Tricentrol attributes to £1m for production variance, £4.1m for price variance, and the remaining £5.3m for exchange variance.

Group production was 16,935 barrels of oil per day (bpd) compared with 17,487 bpd in the corresponding quarter of 1984. Gross profits, after production costs and depletion, were down from £17m to £9m and were further reduced to £3.1m at the taxable level, against £13.2m, by interest charges £1m higher at £3.4m and a £1.5m charge from other income to losses of £13.1m.

Tax credits were split as to £0.2m (charge £2.3m) for Petroleum Revenue Tax and £0.8m (charge £0.8m) for corporate tax. Earnings per share were 4.4p, against 11p.

Three exploration areas have been added to Tricentrol's portfolio as a result of farm-in agreements: Paris Basin (20 per cent), Seram, eastern Indonesia (40 per cent) and Switzerland (15 per cent), with Seram and Switzerland still subject to government consent.

In the UK, Tricentrol's share of oil production from the North Sea Thistle field was 793,465 barrels for the quarter and gas exported via the Northern Leg gas pipeline totalled 639.2m cubic feet.

Tricentrol derived 59,280 barrels of natural gas from the liquid, from the Devonian, and 175,460 barrels from the Buchan field.

Onshore, a total 5,100 bpd were produced from Wych Farm and appraisal drilling on Pursey Island has started. Tricentrol has submitted a number of applications in the first round of UK onshore licensing awards are expected to be made early 1986.

Elsewhere, work is continuing in three exploration areas in Sicily, drilling is taking place in

Egypt; work continues on two offshore blocks in China; two further appraisal wells are scheduled in Australia; and seismic survey work is scheduled in New Zealand.

In North America oil production in Canada averaged 2,014 bpd during the third quarter and in the US 15 wells are being abandoned; were drilled in Montana, an exploratory well drilled offshore in California.

Development wells drilled offshore Gulf of Mexico.

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## Profits fall at Extel and shares lose 13p

A property revaluation of the original Burton Group resulted in a surplus of more than \$50m.

Payments, including profit-related incentives to the directors, totalled £18.8m (£1.8m), with £24.0m (£248,000) paid to Mr Halperin.

The reorganisation of Debenhams has begun. Of the 500,000 sq ft which menages and womenware businesses will occupy in Debenhams by next summer, 280,000 sq ft has been taken with results said to be encouraging. The Preston store, which is under construction, is being considered as the test for the company's Galleria concept, in which the company's new Design Group, of which much was made during the takeover.

A new sector has been created from the corporate functions of Burton and Debenhams, including their Personal Account and



However, they expect current year results to show an improvement on last year and progress should continue.

● **comment**

*Copies of the 1985 Report and Accounts may be obtained from the Secretary, Galliford plc, Wolvey, Hinckley, Leicestershire, LE10 3JD.*

• **comment**

Boots has surprised with these stronger than expected interim and the market has responded by pushing the stock up to 237p. Contrary to forecasts the retail side almost made up for the absence of the 1984 payment to the NHS. The company's margins to 4.5 per cent. The industrial division defied expectations by coming out well ahead of forecasts. The new ibuprofen, the all-purpose pain killer, in the US not having as much effect as feared. The July 1985 forecast for US sales of 100 million is a surprise.

Boots' injunction to stop other drug manufacturers from entering the market for US competition in the new ibuprofen products is bound to lead to a sharp fall in royalty revenue this year and eventually more competition in this market. It would, however, be wrong to underestimate the

Harvard sought a full listing in 1983, but its plans were delayed by a lawsuit with Petrochemical Mining Company.

Harvard raised \$2.1m with its over-the-counter issue in October 1984. Its share price has fallen since the issue, and the company is now capitalised at around \$3m.

**GENERAL** Stockholders Investment Trust net asset value per 12.5p share rose to 274.6p (172.5p), prior charges at par, at the year end October 31 1985, and 179.3p (172.4p), prior charges at market value. After a drop of \$311,000, (\$280,000) earnings are shown as 455p (237p) while the historic cost is boosted to 3.15p, against 2.35p.

The outlook for the remainder of the year is good, he adds.

Turnover in the six months rose from \$53.49m to \$59.9m, while the profit fell from \$5.66m to \$5.23m before lower net interest charges (\$210,000) (\$421,000), Tax takes (\$2.2m) (\$2.78m) and the interim dividend absorbs \$851,000 (\$527,000).

For the year ended March 31 1985 the group made a pre-tax profit of £10.5m and paid a total dividend of 6.75p.

● **comment**

Thanks to the presence of Dr

## er falls to halfway

...rationalisation. It is expected that the company will be operating profitably by next March.

The outlook for the remainder of the group is encouraging, say the directors, with ordering, earnings and order books higher than the previous year. Provided there are no unforeseen circumstances, second-half profits should exceed the first half.

Group turnover improved from £13.8m to £14.4m. Tax was down from £515,000 to £407,000, of which £226,000 (£236,000) was attributed to the UK.

After minorities of £50,000 (£27,000), attributable half income came out at £497,000 (£52,000), which was after an extraordinary charge of £453,000. Dividends were paid of 1s 6d again (£150,000), leaving retained profits of £327,000 against losses of £98,000.

The interim dividend is unchanged at 0.75p, and stated earnings per share were lower at 1.17p, against 1.28p.

[illegible]

Overseas the North American companies are doing well, he says. In South Africa the GIC Group lost £187,000, but the group has been reduced and an improvement in overall performance is expected in the coming months.

Group turnover fell from £35.64m to £28.87m, and for the six months there was an operating loss of £444,000 (\$708,000 profits). After tax of \$74,000 (nil), and minorities, attributable losses were \$732,000 (\$250,000 profits) for losses of 1.29p (0.54p earnings) per share.

**Arlen in**

Advert factors were the delay in further lettings at 114/116, Charing Cross Road, WC, and a £188,000 increase in interest costs—of this £108,000 relates to new borrowings. Other property management rose by £82,000.

At Charing Cross Road, one floor remains vacant but is under offer. Following completion of this letting, the portfolio will become fully let with the minor exception of certain retail units.

Results for the full year will depend on the movement of interest rates. For the year 1984 the group made a pre-tax profit of £297,000 and paid a 3p dividend.

# activities and Colt Colroll

Colroll's main market sectors, traditionally more buoyant in the second six months, remain favourable.

Over the year continuing to develop the group on a home fashion/home improvement basis, maintaining the geographical concentration of activity in the UK and US.

The acquisition last month of Worley, for £2m in cash and shares, should strengthen the group's position in the wall coverings market.

The pre-forme results show turnover at £28.04m (£28.55m), with a charge rose to £955,000 (£900,000).

Colroll obtained an SE listing in May this year and is paying in interim dividend of 2p net.

Arden, the electrical accessories group, made a small pre-tax profit of \$2,230 in the first six months in September 30, 1985. It is against a \$148,700 loss last year. Turnover rose slightly from \$3.3m to \$3.36m.

The group's first-half trading figures are always affected by the low market demand of the summer months. The directors say they believe demand in the third quarter generally has been even more markedly depressed this year.

However, they expect current year results to show an improvement on last year and progress should continue.

# **Galliford**

*At the Annual General Meeting held on the 21st November 1985, the Chairman, Mr Peter Galliford, said:-*

*"The encouraging start to the current year's trading referred to in the preliminary statement issued early in October has continued.*

*Our contracting companies, in particular, are maintaining the satisfactory performance re-established last year."*

*Copies of the 1985 Report and Accounts may be obtained from the Secretary, Galliford plc, Wolvey, Hinckley, Leicestershire, LE10 3JD.*

BANK RETURN		
BANKING DEPARTMENT	Wednesday November 29 1965	Increase (+) or decrease (-) for week
LIABILITIES	\$	\$
Capital	14,555,000	—
Public Debt	1,114,547,793	— 621,925,480
Reserve Deposits	550,000,000	— 35,700,000
Reserve and other Accounts	1,440,000,000	— 57,200,714
	3,706,016,956	— 676,452,196
ASSETS		
Government Securities	612,352,771	+ 13,225,000
Advance and other Accounts	910,000,000	+ 545,669,558
Premiums Equipment & other Secs.	5,175,015,358	+ 1,037,135,958
	6,687,328	+ 3,162,182
Notes	437,668	+ 1,069
Balm	3,706,016,956	— 676,452,196

ISSUE. DEPARTMENT			
<b>LIABILITIES</b>			
Notes in circulation	12,061,125,578	+	37,827,517
Notes in Banking Department	8,851,528	+	5,165,125
	12,060,000,000	+	40,000,000
<b>ASSETS</b>			
Government Debt	11,015,120		
Other Government Securities	1,838,000,547		518,557,382
Other Securities	10,795,354,553		525,557,255
	12,050,000,000	+	40,000,000



# THE PROPERTY MARKET BY MICHAEL CASSELL

## Stockley's rubbish tip gets the 'Midas touch'

IT IS SOMETIMES difficult to remember that Stockley, currently one of the property sector's smartest operators, emerged only two years ago from West London's biggest waste tip. The same piece of waste land is now poised to become a pot of gold—or, according to some cynics, the most expensive rubbish dump in town.

Stockley's birth, in November 1983, was accompanied by a 15p-a-share bid for the ill-fated Trust Securities, the property group run by Peter Jones, whose ambitions finally got the better of him.

The fledgling company was after Trust's one and only asset—325 acres of derelict development land close to Heathrow. The plan was to pick up and improve upon Jones' dream of using the site to establish Britain's best business park within sight of the world's busiest international airport.

At the time, there were plenty of people ready to label the land a liability, rather than an asset. There were widespread doubts about the ability of any development company—even one including established and respected names like Stuart Lipton from Greycoat Estates, Elliott Bernard of Michael Laurie & Partners and Michael Burke from J. Rothschild—to build something successful on millions of cubic yards of rotting domestic waste.

Cynics talked of "heroic assumptions" and questioned the viability of a scheme which could only progress after an immensely costly land reclama-

tion exercise. They also doubted the sense of locating a top-quality business park among the grey, suburban sprawl of Hillingdon, rather than out along the Thames Valley.

But, almost at once, the debate surrounding the project was swamped by a cascade of clever deals which rapidly transformed Stockley into one of the most active and exciting players in the property game.

Two years and 255m shares later, the energetic and imaginative team has bought itself a respectable asset base and become highly regarded for its dealing and development skills.

The company now stands capitalised at around £180m, against a mere £14.4m when Jones bowed out. At a time when the share prices of most quoted property companies are showing a 20 per cent-plus discount, Stockley has been riding high on a near-30 per cent premium. All this before a penny in rent from Stockley Park.

Within the next few weeks, however, the problematical but potentially highly profitable patch of land which started the Stockley story will again take centre stage.

Stockley's international campaign to tell the world about Stockley Park is about to get off the ground, with a symposium at London's Royal Institution. Lord Young, Secretary for Employment, will be on hand to

lend a suitable gravitas to the occasion.

There are those who still remain highly sceptical about the project's prospects but it will soon become clear whether the company's biggest gamble has paid off, helping to boost its earnings performance inevitably diluted by the recent paper chase.

The months of silence over Stockley Park have not been months of inactivity. Work on the site—now expanded to embrace 350 acres—has progressed well, in spite of some appalling weather. The first, advance buildings are up and an international marketing campaign will begin next month.

The developers confidently expect every square foot of office space to be occupied by overseas-based companies, although they are expecting to accommodate medium-sized, "satellite" operations rather than the international headquarters of major groups.

To convert the site into rolling parkland capable of embracing extensive commercial development, Stockley has, in true Capability Brown style, been moving 4.5m cubic yards of dirt, a muckshifting exercise big enough to make way for around 10 kilometres of motorway.

When it is complete, Stockley Park aims to be the largest international business centre of its kind in the UK, with 100 acres of buildings set in 250 acres of landscaped grounds and offering standards of accommodation capable of matching anything available in the best American technology parks.

Stockley plans a minimum 1.5m sq ft commercial floor-space to be developed at a cost of £128m. If the project takes off, it could eventually extend to 2m sq ft or even 2.5m sq ft.

The Universities Superannuation Scheme, originally lined up by Peter Jones, has put up an initial £50m to finance development on the first 500,000 sq ft phase. The pension fund, which has subsequently purchased land for the initial phase and thereby reduced Stockley's own direct exposure, has also provided a £25m debenture loan to cover infrastructure costs for the whole project.

Funding for the next stage has not been arranged and neither is it likely to be until the success of the first phase is assured.

The Park will be developed in 500,000 sq ft phases and offices will be erected on a "build one-leave one" basis, giving the occupiers the opportunity to expand on an adjoining site.

Buildings will incorporate the latest in telecommunications technology—they will be connected by fibre optic cables to a satellite earth station—and tenants will be able to take from 2,000 sq ft to 100,000 sq ft. Smaller companies can negotiate three-to-five year leases, although large tenants will be expected to sign on more traditional terms.

The air-conditioned buildings will be low-rise, providing large areas of uninterrupted floor-space, and they will be developed on a shell-and-core formula, leaving tenants with a range of options for internal lay-

out and finishes. Car parking will be provided for every employee and there will be London telephone numbers to help persuade international tenants that a business address somewhere between Hayes and West Drayton is perfectly respectable.

To complete the Park and the concept, there will be an 18-hole, championship golf course, a "village centre" incorporating shops, a sports hall, a swimming pool, as well as banking and conference facilities.

The job of project managing the Park has gone to Stanhope Securities, Stuart Lipton's private property company. Lipton, it is who has taken charge of Stockley Park and Lipton it is who dismisses the critics. "We have got it right. We will be providing a good product in a good location and at a good price."

Given the amount of homework which has gone into the project, anything less than success would certainly be hard to swallow. An unprecedented market research programme has included numerous trips to the US, long exploratory sessions with every potential occupier from Olivetti to IBM and a string of seminars in the stylish setting of London's Reform Club.

Lipton, who sees his scheme as an outstanding piece of urban renewal, claims that Stockley Park will be the first major piece of UK real estate which has been thoroughly researched from start to finish. He believes it will win hands down in any competition with developments taking shape in the most popular

## Dean Witter for Victoria Plaza

DEAN WITTER, the securities subsidiary of Sears Roebuck looks set to follow the lead of the American financial services group into Victoria Plaza, the 200,000 sq ft office centre developed by Greycoat London alongside Victoria Station.

No details have been announced but Dean Witter is likely to take an entire floor in the Plaza, which could entail up to 50,000 sq ft. The space could be taken on an underlease from Salomon—which has still to spell out the extent of its own commitment to the Plaza but which is expected to occupy the majority of the space—or it could be agreed directly with the landlords.

Peaschey Property, with £20m in the bank from its recent debenture issue, is poised for the next step in its expansion programme. Having digested the Lloyds Bank property portfolio, the company is negotiating to buy another, largely retail package and also has plans for a major retail park in inner London.

Trancherwood, the fast-expanding commercial and residential developer, has paid over £2.5m for the former Zannesi site in Newbury. Trancherwood has a 45,000 sq ft headquarters on part of the 13-acre site for I.A.Z. Zannesi's

trading arm. The balance will be speculatively developed with high-tech space and the developer is seeking institutional funding for the whole project. Chivers are agents and discussions are underway with occupiers for up to 70,000 sq ft of floor space.

Norwich Union has, through Richard Ellis, paid around £14m for the freehold interest in 246 and 288 Bishopsgate, City of London. The 61,000 sq ft package was sold by Drury and Wright for Provident Life. Norwich Union has also paid just over £10m for Matheson House and Dorset House, providing 80,000 sq ft of offices in Chelmsford, Essex. Vendors were Matheson Properties, part of Jardine Matheson.

Hammerman has let Norfolk House, its refurbished, 11,000 sq ft office building in Southampton Place, W.C.1, to Lombard Odier (UK) at around £15 a sq ft. Baker Harris Saunders acted for Hammerman and J. R. Eve represented the tenant.

Following Wimpey property's withdrawal, Broadway Council, advised by Hillier Parker, is now inviting new proposals for a comprehensive retail, housing and leisure scheme in the town centre. A short list will be drawn up and selected developers will present plans in February.

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Year	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
1990	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100											

## TRUST FUNDS

641 Bond ... 103 b 194 d

## Bank Accounts

PO Box 44, Guernsey, CI 0481 271 11 38 Threadneedle St, EC2P 2EH. 01-628 806

**Britannia Investment Services Ltd**

78-80 Cornhill EC3 01-626 6543.

Money Mail Acc.	11.00	6.2
Edmond & Morgan & Co Ltd		

Prices on November 20. Deal for day November 21.  
**Taiwan (R.O.C.) Food**  
 Lombard North Central PLC  
 17 Brown St. W1A 3DH. (01-407 343)

H.I.C.A. —	11.00	0.22
Midland Bank plc		

Tokyo Pacific Hldgs. (Seaboard) NV      Royal Bank of Scotland plc

5	H. I. A. - 10.70	2.00
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Intersegmental Equity	126.6	449.1	-0.7	-
	35.0	4.7	10.0	-

Prices are in pence unless otherwise indicated.

UK changed	287.0	302.2	-1.2	=
Do. 5	4.140	4.360	+0.220	=

## OPTIONS

Industrials P Marks & Spencer

NAV	510.66	+0.04	Brown (J.)	35	North End	39
			Barton Ord	45	Trust Houses	42

Distillers	36	Property Brit Land
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United Fund Managers Ltd	Ladbroke	27	Oldham	12
	Legal & Gen	60	St. Marys	

**A selection of Options traded is**  
**London Stock Exchange**

*[Illegible handwritten signature]*



## COMMODITIES AND AGRICULTURE

## Thailand plans further tax relief to cut cost of tin production

BY BOONSONG KTHANA IN BANGKOK

AS THE International Tin Council's efforts to tackle the crisis that has paralysed the world tin market appear fruitless, Thailand, the world's third largest producer, is coming up with measures of its own to rescue the country's ailing industry.

Thai authorities have already adopted a major rescue package including a much-sought-after cut in royalty and taxes to enable the local industry to cope with the current crisis and the expected falling prices.

The Thai Cabinet on Tuesday partially approved the rescue package and is due to consider the remaining measures next Monday.

Last Monday, the cabinet decided to lift a 20-year-old ban on exports of tin concentrate to liberalise tin trading. At the same time, it agreed to waive special mining fee equal to 5 per cent of the royalty rate to ease high production costs faced by tin miners.

On Monday, it is expected to endorse a call from the Mining Industry Council, the country's largest mining group, for reduction of the royalty—the highest among the Asian countries at about 20 per cent of reference tin prices—and to waive a 4.4 per cent business and municipal tax.

It is not likely, however, to

approve an appeal to waive a requirement for miners to contribute 240 baht (\$6.12) per picul (60 kg) of tin produced to the ITC's buffer stock fund under the 5th and 6th International Tin Agreements, according to Department of

Mineral Resources' director general Sivavong Chongsakul.

Thai miners have long sought removal of these levies to alleviate their high production costs. They insist that the Government must act promptly on their appeals if Thailand is to compete with other producers in the tin market.

The Thai Council has warned that the tin industry will have great difficulty in surviving falling prices worldwide.

If the tin price fell to \$15.50 a kg from about \$29.50 before the trading on the London Metal Exchange (LME) and Kuala Lumpur Tin Market (KLTM) was suspended on October 24, some 585 of the country's 629 mines would be

added that it supported commodity price like the International Tin Agreement.

Last month China said it wanted stable and higher prices for its tin exports.

Customs figures show China exported 300 tonnes of tin and tin alloy in the first three months of this year, down from 511 tonnes in the same period last year. The 1984 export total was 2,461 tonnes.

on tin for export revenue.

Exports of Tin declined from 33,445 tonnes in 1980 to 12,322 tonnes in 1984 and in terms of value, from 14,934m baht to 7,030m baht. But tin was still the country's seventh largest foreign exchange earner last year.

Much of Thailand's tin concentrate production has been illegally exported by sea from the country's southern region, where the bulk of the tin is produced. The high royalty charge and the ITC's export controls are blamed for stimulating the smuggling which also contributed to the decline in the world's tin prices.

The actual volume of tin smuggled, mostly through Sri Lanka, is difficult to establish, but an idea of the scale of the problem is given by the fact that a total of 621.3 tonnes of illegal tin was confiscated by Thai officials in the first nine months of this year.

Production would plunge to only 855 tonnes a year from 41,940 tonnes, they say. And foreign exchange earnings from tin exports would drop to 127m baht a year from the 9,670m

ITC's export controls on producing member states have already taken their toll on Thailand which depends heavily

## LME expected to continue suspension

BY STEFAN WAGSTYL

THE London Metal Exchange looks likely to decide today to continue with its suspension of tin trading to give the International Tin Council more time to try to resolve the crisis in the market.

The Board and committee of the LME, the world's leading metals market, is expected to extend the suspension for up to another two weeks, until December 6. The tin council resumes its emergency meeting on December 2 and has pledged to stay in session until it reaches a "definitive decision" on honouring its debts to bankers and LME brokers.

Tin trading has been suspended since October 24, when the ITC, which runs a price pact between producer and consumer countries, announced that it had run out of money for supporting prices.

Mr Michael Brown, LME chief

executive, welcomed the tin council's intention to make a definitive decision on the crisis. But LME officials and traders were disappointed that they would have to wait until at least December 2 for that decision.

The group of 16 creditor banks which have lent some \$350m to the tin council said they "noted with concern" that the ITC had met for the third week running without reaching any substantive conclusions.

The creditor banks wanted a "full, early and constructive dialogue" with the ITC.

The banks, led by Standard Chartered Bank and LME officials are expected to discuss the details of a \$900m rescue plan for the tin council. The sum covers the worst possible circumstances.

But the proposals can only take effect if the tin council's 22 member governments accept

their responsibility for the ITC's debts—so far only the UK has made such a pledge.

The UK, with the interests of the LME at heart is continuing to apply diplomatic pressure on its fellow members. Yesterday Mr Paul Chan-

non, the Trade Minister, met Mr Brown and Jacques Lion, LME Board chairman, to discuss the latest developments.

The crisis in the international tin market has claimed its first job losses in the Cornish mining industry.

MedTin, a privately-owned company which extracts tin from old mine waste at Brea near Camborne, has called a temporary halt to its operations.

Some of the workforce of 35 have been made redundant and others have been left off temporarily. Mr Paul Marriott, chairman, would not say how many staff were involved.

The company, which produced over 150 tonnes of tin last year, was not in financial difficulties, but its tin production extraction when tin trading, which has been suspended since October 24, was resumed and a new price for tin was set.

However, it was possible that the temporary shut-down might become permanent if tin prices fell far below their production cost, which would make the operation unprofitable, said Mr Marriott. Tin producers round the world were already shutting down. "We might be in the same boat," he added.

London, the metals trader, has asked us to point out that it has asked us to point out that it has withdrawn its traders from the floor of the London Metal Exchange in advance of withdrawing from the ring at the end of the year. It plans to apply for non-trading membership.

## NFU backs quotas to cut cereals overproduction

BY ANDREW GOWERS

BRITISH FARM leaders yesterday swung their support behind production quotas as a means of curbing the EEC's growing tin surplus, which has led to a recent appeal not to do so from Mr Frans Andriessen, the Community's farm commissioner.

At a meeting in London yesterday, the ruling council of the National Farmers' Union clashed with Mr Andriessen over his proposals for tackling over-production of cereals, which focus on the introduction of a corresponsibility levy, or tax on producers and consumers.

And as expected, Sir Richard Atter, the Union's president for the last seven years, announced his intention to step down next February. "I think it's time someone else had a go," he said.

The NFU council agreed to give further consideration to

taken, a form of quotas—for wheat and possibly barley as well—now seems certain to constitute the centrepiece of the Union's campaign to curb the cereals surplus. Up to now its public position has been to argue for price restraint and protection against imports of cereal substitutes.

Mr Andriessen told the farmers: "My view is that quotas are not a good solution. My objection is not so much the practical difficulties, though these can be severe. It is rather the long-term implications." But he added that he did not reject any such ideas out of hand.

The NFU is advocating a flexible one-year quota, which it prefers to call a "licence to grow," coupled with a requirement that farmers agree to lay some of their land fallow.

Mr Andriessen sought to counter suggestions from the NFU that the package of cereals measures he proposed last week discriminated against Britain.

## Senate breaks deadlock over US Farm Bill

BY NANCY DUNN IN WASHINGTON

THE US Senate has broken a long-time deadlock over commodity price supports in the 1985 Farm Bill by deciding to send a House-Senate conference committee a complex, multiple-choice Bill giving something to almost everyone.

The Administration got something that it wanted from the Bill in the form of lower loan rates, which US Department of Agriculture officials say will make US food exports more competitive.

The White House also wanted a cheaper Bill. Under the measure, strung together by majority leader Mr Robert Dole in days of backroom negotiations, the farm package is estimated to cost about \$1.3bn less over three years than the Bill passed out of the Senate agriculture committee. The House-Senate budget resolution passed last summer puts a \$350m cap on cost on common farm bills.

Current version of the Bill is calculated to cost more than \$500m.

Cost estimates must be vague, however, because they depend on several uncertainties. The support programme for example, links the cost of the subsidies to the number of acres farmers choose to take out of production.

Farm groups pushed for a continuation of grain price supports at their current levels over the next four years. The House gave it to them for two years. The Senate, unable to decide, gave the one-year freeze on subsidies levels at a four-year freeze, leaving it to the conference committee to work out a compromise.

The implications raised by the Senate vote sent nervous

## EEC pays for rising cost of rapeseed oil exports

BY JOHN BUCKLEY

MORE AND more of Europe's bumper rapeseed harvests are finding their way onto world markets in the form of vegetable oil for both cooking and fabrication. But the cost of rapeseed has become the key in the battle for sales. In this respect, rapeseed oil has shown itself more than equal to its competitors.

Algeria alone has almost doubled imports of EEC rapeseed oil in January/August, at some 85,000 tonnes and is reported to have booked another 60,000 for shipment by the end of this year. Morocco, which bought 21,000 tonnes of French rapeseed oil in the same period (compared with just 6,000 a year earlier) has also made a series of purchasing forays for optional origin soya/rape oil. This enables suppliers to ship whichever oil is most easily available and already accounted for 30,000 tonnes in current season and another 33,000 booked as far forward as 1986/87 (starting next July).

Another 30,000 tonnes of EEC rapeseed oil will also go to Morocco under a separate transaction before January 1986.

Exporters have also looked further afield and up to 50,000 tonnes of EEC rapeseed oil is now believed to have been sold to India—one of the most price-conscious and hotly contested markets of all.

Smaller deals have been struck with countries such as Senegal and Tunisia and even Hong Kong.

Last year's record rapeseed crop gave added thrust to EEC search for new export

markets which has shown no signs yet of slowing after this year's slightly smaller harvest. However, the environment within which rapeseed crushers are operating has become far more harsh, anguishing life for the future.

Rapeseed, for example, has recently cost processors upwards of 215 more per tonne than at this time last year while the value of the oil content has plunged to around \$310 from the \$540 per tonne ruling last spring.

Winter feeding demand has added a mere \$20 to meal value and only massive subsidy from Brussels—\$160 per tonne and more—has enabled crushers to secure a profit on their estimated \$30 per tonne plant running costs.

Meanwhile, rapeseed's expansion has started to make a splash in the UK market where the first pure bodied rapeseed oils are estimated to have taken up to 60 per cent of grocery chain sales. But this has not been without its hidden cost to the consumer. As one merchant points out, "this time last year, crushers needed only 570 per tonne to produce the oil because the world market was propped up by palm and soya shortages. Who's going to pick up the tab for the present level of crush aid?"

With another record area (up 3 per cent) for 1986 crop, UK farmers show no signs of responding to the product market which is hardly surprising since the crop still presents a good return per hectare. How long that can continue may be questionable. Record EEC crops and record levels of subsidy make a bad combination and the cost of supporting the EEC's rapeseed regime and its new oil export role seems likely to come under increasing scrutiny by the European Commission.

EEC Rapeseed Oil Exports

1982 83 84 85

1000

800

600

400

200

0

1982 83 84 85

PROJECTED

## LONDON MARKETS

LONDON'S cocoa futures market perked up somewhat yesterday with the March quotation adding 25.50 to Wednesday's 53.50 rise to 79.00 a tonne. Dealers attributed a rise to follow-through from a firm trend in the New York market coupled with improved physical demand and less optimistic projections for Ivory Coast production. In contrast coffee futures lost much of Wednesday's strong gains with the January position ending 522 down at 1,901.50 a tonne. The fall was seen as a technical reaction following the failure of the market to break through overhead resistance after a rise based on continuing anxiety about next year's Brazilian crop prospects following this year's four-month drought, which broke nearly three weeks ago. The continuing tin crisis continued to dampen enthusiasm on the London Metal Exchange and prices were generally little changed in this trading. The copper market was moderately active in the morning as early contract-induced losses were partly recompiled following the emergence of some buying interest. Cash higher grade copper closed 52.75 lower on basis at 5241.75 a tonne.

LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM

Unofficial 4- or 6-month 4- or 6-month 4- or 6-month

Cash 565.7 - 565.7 - 565.7

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Financial Times Friday November 22 1985

## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar loses ground

The dollar finished above the day's low but down from Wednesday's levels in currency markets yesterday. Recovery attempts to push it below DM 2.55 met considerable resistance but although recovering, the dollar retained a bearish undertone. For much of the day trading was very quiet and uneventful with dealers already citing the proximity of Christmas as having a dampening effect on volume.

Wednesday's better than expected US third quarter GNP revision came under close market scrutiny with the outlook for US economic growth for the rest of this year likely to provide, less than encouraging picture, according to some traders. In addition the market remained keenly aware of central banks' determination not to let the dollar appreciate to any great extent. Yesterday's statistics failed to provide any real clues with a 0.4 per cent rise in personal income and a 0.9 per cent fall in personal expenditure both in line with expectations. Additional worries for the dollar came with renewed pro-

## £ IN NEW YORK

	Nov. 21	Prev. close
4 spot	91.4405-1.4181-1.4364-1.4781	
1 month	91.4405-1.4181-1.4364-1.4781	
3 months	91.4405-1.4181-1.4364-1.4781	
6 months	91.4405-1.4181-1.4364-1.4781	
12 months	91.4405-1.4181-1.4364-1.4781	

Forward premiums and discounts apply to the U.S. dollar.

gress towards balancing the US budget deficit, so putting further downward pressure on interest rates. The dollar closed at DM 2.5500 from DM 2.6115, its lowest level since March 1984. Against the yen it slipped to its worst closing level since January 1981 at ¥202.00 compared with ¥203.35 on Wednesday. Elsewhere it slipped to SFR 2.1250 from SFR 2.1410 and FF 7.9000 from FF 7.9675. On Bank of England figures, the dollar's exchange rate index fell from 128.5 to 128.0.

STERLING — Trading range against the dollar in 1985 is

## FUTURES AND OPTIONS

## Record for bond

Successful US Treasury auctions, and hopes that agreement by Congress to cut the Federal budget deficit was near at hand, led to heavy turnover in US Treasury bonds on the London International Financial Futures Exchange yesterday. Total volume in December and March contracts was a record 9,000, up from the previous record of 8,681 on November 1. Good demand was expected at last night's auction of \$780 million notes, after the success of Wednesday's 2-year note auction. This coupled with speculation about an early accord to balance the Budget deficit in the next five or six years, and the fact that the Treasury's upward revision in third-quarter US Gross National Product growth was shrugged off as an aberration caused by government orders and stock builders, and is expected to be sharply reversed in the present quarter. The market expects fourth-quarter GNP growth to be as low as 1.2 per cent to 1.5 per cent, and reasons that because of this the Federal Reserve will pursue an accommodating monetary policy, although hopes of an imminent cut in the discount rate have been kept down by the third-quarter revision. In spite of the strong tone to the market, the Treasury bond contract could not maintain a level above \$24.40 yesterday, compared with \$24.45 previously.

Endollar futures and gills moved up in sympathy with bonds initially, but did not survive the selling orders on the day, but below opening levels.

## LONDON

20-YEAR 12% NATIONAL GILT	20-YEAR 12% NATIONAL GILT	20-YEAR 12% NATIONAL GILT	20-YEAR 12% NATIONAL GILT
Dec 112-01	112-01	111-28	111-28
Mar 112-05	112-05	112-04	111-28
Sept 111-05	111-05	111-28	111-28
Estimated volume 3,207 (4,274)			
Previous day's open int 7,898 (7,783)			

Beas quote (above cash price of 124% Treasury 2000-01 equivalent price of near futures contract -4 to +4)

10% NATIONAL SHORT GILT	10% NATIONAL SHORT GILT	10% NATIONAL SHORT GILT	10% NATIONAL SHORT GILT
Dec 97-43	97-43	97-40	97-33
Mar 97-43	97-43	97-40	97-33
Sept 97-43	97-43	97-40	97-33
Estimated volume 687 (428)			
Previous day's open int 1,617 (1,641)			

Beas quote (above cash price of 124% Treasury 2000-01 equivalent price of near futures contract -4 to +4)

THREE-MONTH STERLING	THREE-MONTH STERLING	THREE-MONTH STERLING	THREE-MONTH STERLING
Dec 88-50	88-50	88-50	88-50
Mar 88-50	88-50	88-50	88-50
Sept 88-50	88-50	88-50	88-50
Estimated volume 1,592 (1,123)			
Previous day's open int 5,801 (5,896)			

Beas quote (above cash price of 124% Treasury 2000-01 equivalent price of near futures contract -4 to +4)

FT-100 INDEX	FT-100 INDEX	FT-100 INDEX	FT-100 INDEX
Dec 143.25	143.25	141.80	141.80
Mar 143.25	143.25	141.80	141.80
Sept 143.25	143.25	141.80	141.80
Estimated volume 1,592 (1,123)			
Previous day's open int 5,801 (5,896)			

Beas quote (above cash price of 124% Treasury 2000-01 equivalent price of near futures contract -4 to +4)

THREE-MONTH EURO-DOLLAR	THREE-MONTH EURO-DOLLAR	THREE-MONTH EURO-DOLLAR	THREE-MONTH EURO-DOLLAR
Dec 88-50	88-50	88-50	88-50
Mar 88-50	88-50	88-50	88-50
Sept 88-50	88-50	88-50	88-50
Estimated volume 1,592 (1,123)			
Previous day's open int 5,801 (5,896)			

Beas quote (above cash price of 124% Treasury 2000-01 equivalent price of near futures contract -4 to +4)

THREE-MONTH EURO-DOLLAR	THREE-MONTH EURO-DOLLAR	THREE-MONTH EURO-DOLLAR	THREE-MONTH EURO-DOLLAR
Dec 88-50	88-50	88-50	88-50
Mar 88-50	88-50	88-50	88-50
Sept 88-50	88-50	88-50	88-50
Estimated volume 1,592 (1,123)			
Previous day's open int 5,801 (5,896)			

Beas quote (above cash price of 124% Treasury 2000-01 equivalent price of near futures contract -4 to +4)

THREE-MONTH EURO-DOLLAR	THREE-MONTH EURO-DOLLAR	THREE-MONTH EURO-DOLLAR	THREE-MONTH EURO-DOLLAR
Dec 88-50	88-50	88-50	88-50
Mar 88-50	88-50	88-50	88-50
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**"Recent Issues" and "Rights" Page 26**  
**(International Edition Page 30)**

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## LONDON STOCK EXCHANGE

## MARKET REPORT

## Equity upsurge gathers momentum and index rises

15.6 more for 3-day gain of 38.4

## Account Dealing Dates

'First Debit' Last Account Dealings Date  
Nov 21 Nov 22 Dec 2  
Nov 25 Dec 2 Dec 16  
Dec 2 Dec 2 Dec 16  
Dec 2 Dec 2 Dec 16

London equities turned in another strong performance yesterday. For the third consecutive trading session the tone was remarkably strong with the market progressing to new heights. The indices closed at record levels again, with the FT Ordinary share index ending 15.6 up for a three-day rise of 38.4 to 121.8. The broader-based FT-SE 100 share climbed 18.6 more to 1443.1.

In direct contrast to Wednesday's session, business was moderate and the market's upward progress was hindered by end-of-account profit-taking. The main investment response came via a spate of favourable trading statements. Among the list of companies reporting either preliminary or interim profits were industry leaders such as British Petroleum, Boots, Barts and Distillers. All announced encouraging figures which added to the recent flow of good corporate results. BP, Boots and Burton rose strongly but Distillers were decidedly less buoyant, the news having been discounted in the shares' recent rise.

Demand for most equities was persistent rather than buoyant but it exerted further pressure on dealers' short book positions. Consequently the market went from strength to strength and with the help of Wall Street, which climbed 17 points in the opening 90 minutes, continued to advance during the afternoon's trade.

International support in the upsurge despite a strong sterling exchange rate against the dollar. The latter faltered after Wednesday's spirited rally on the latest GNP data.

The pound's firmness coupled with revived hopes of lower interest rates both in the UK and America generated support for Government securities. Longer bonds made steady improvement and selected issues succeeded in rising 1/8 or so before turning back from the highest levels. Disappointing US bond indications, and slightly erratic gilt futures, quotations brought about the best of the session.

## Composites, better

Composite Insurances made a firm showing as takeover speculation revived. Perennial favourite Commercial Union put on 6 at 241, while Royal, which last week revealed excellent third-quarter profits, advanced 20 at 787. General Accident appreciated 12 at 752, C&L at 762, and Sun Alliance, at 562, rose 7 apiece.

Unlisted Securities Market

newcomer Sterling Publishing staged a satisfactory debut, the shares opened at 60p and edged up to 61p compared with the placing price of 57p.

Distillers remained volatile and touched a new high of 50 1/2 in immediate response to the better-than-anticipated interim results. Profit-taking developed, however, and the shares slipped to 49 1/2 before settling net 3 cheaper at 49 1/2. Business at Breweries continued to attract sporadic demand and hardened 10 for a two-day gain of 30 at 68 1/2, while buyers also returned for Scottish and Newcastle, 4 at 49 1/2.

Leading Building Issues made fresh headway and generally closed at the day's best. Buyers again favoured Bile Cile, 7 more at 52 1/2, and BPS Industries, 4 better at 35 1/2; the latter's interim results are due next Tuesday. BRC moved up to a fresh peak of 50 1/2 and Tarmac firmed 4 to 40 1/2, but Redland bucked the trend and closed 6 down at 34 1/2. Costain attracted fresh support and rose 6 to 40 1/2. Baine Industries put on 3 to 28 1/2 on bid hopes. In a firm Timber sector, Magnet and Southern rose 12 to 15 1/2 and Meyer International improved 2 to 17 1/2.

## Burton pleases

Recent support of Burton appeared fully justified following the announcement of excellent preliminary profits accompanied by a proposed 100 per cent share issue, the shares attained a new peak of 62 1/2 before shading slightly to 62 1/2—a net advance of 1 1/2. Burton Warrants were marked 45 higher to 56 1/2. Other leading Stores, already buoyed by encouraging prospects for Christmas trading, took heart from the news and often reached new highs for the day, although rises were sometimes clipped after-hours following sporadic profit-taking. British Home Stores attracted the heaviest advance, pushing up to 30 1/2 before closing 4 out to the good at 36 1/2. Habitat 67, scheduled for December 3 rose 6 to 33 1/2, while Habitat 67 put on 2 1/2 to 25 1/2. Habitat 67 put on 2 1/2 to 25 1/2. Habitat 67 put on 2 1/2 to 25 1/2.

Secondary stocks provided the main features among Engineers. Ingalls Magent, a sudden flurry of speculative support and closed 10 higher at 10 1/2, while improvements of 9 and 12 respectively were seen in British Stream, 15 1/2 to 25 1/2, and Jackson, 25 1/2 to 30 1/2. Among Shoes and Leather issues, F&I attracted revived speculative support and rallied

## FINANCIAL TIMES STOCK INDICES

	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 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14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 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## WORLD STOCK MARKETS

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LONDON									
Chief price changes (in pence unless otherwise indicated)									
RISERS									
Ex 13 3/4 %			£115 1/4		+	4			
Anglo Am			815		+	65			
Ash Ind Trust			78		+	6			
Ass Bkt Ports			388		+	14			
BTR			393		+	10			
Bainstow Eves			127		+	4			
Beecham			303		+	13			
Boots			237		+	15			
BP			605		+	13			
Burton			623		+	16			
Cray Elec			278		+	18			
Crystalete			133		+	10			
De Beers Dfd			342		+	42			
Dubilier			184		+	12			
EMAF A			187		+	6			
GEC			182		+	10			
ICI			720		+	6			
Magnet & S			154		+	12			
Meggitt			107		+	10			
Norton Opex			126		+	12			
Plessey			194		+	6			
STC			96		+	8			
Sangers Phot			78		+	39			
Simpson A			325		+	30			
Thorn EMI			417		+	20			
Unilever			66		+	6			
United Bisc			232		+	15			
FALLS									
Akroyd & S			550		-	20			
Exel			335		-	13			
Wegwood			216		-	18			

NEW YORK ACTIVE STOCKS									
Wednesday Stocks Closing on price day									
TEASER	.....	6,412.00	34 1/2	- 1/2					
Church's Chkn	.....	2,420.00	19 1/2	+ 1/4					Sea-Land
Allied Signal	.....	2,284.00	64 1/2	- 1/2					Pennwalt
AT & T	.....	2,208.00	23	+ 1/4					Horst
N. Indiana	.....	1,943.00	8 1/2	+ 1/4					Pantry F

TOWNSHIPS									
Metals & Mining Companies									
MONTREAL Portfolio									
		Nov 21	Nov 20	Nov 19	Nov 18				
		1,011 1/2	1,078 1/2	1,037 1/2	1,047 1/2				
		2,295 1/2	2,111 1/2	2,751 1/2	2,281 1/2				
		137.50	136.23	135.22	134.89				

\* Indicate pre-1980 figures

AUSTRIA									
Gold's retain lustre amid profit-taking									
GOLD's shone in an otherwise lacklustre Sydney yesterday where the All Ordinaries index closed 3.4 up at 986.4 after profit-taking towards the end of the day stripped some of the modest gains earlier in the session.									
BHP was active again after Mr Robert Holmes & Court's Bell Resources bought 8.4m shares in the company. BHP added 2 cents to A\$8.58 and Bell Resources firmed 5 cents to A\$4.90 ex-script. Bell Group closed 10 cents up at A\$11.70.									
Among mines which benefited from the higher world gold price, Kidston added 4 cents to A\$5.34, GMR was 20 cents up to A\$9.70, Western Mining gained 3 cents to A\$3.20 and Emperor was 5 cents higher at A\$3.05.									
Banks, which also resisted the downturn, closed steady to firmer. Westpac was unchanged at A\$4.50, ANZ added 2 cents to A\$4.85, and National Australia firmed 2 cents to A\$4.72.									
Media shares were generally weaker with News Corp 4 cents down at A\$4.72 and Herald and Weekly Times 54 cents lower at A\$5.60.									
Elsewhere, among industrials Pioneer Concrete was unchanged at A\$2.22 as was Boregville at A\$1.68, and Brambles Industries at A\$4.12. Dunlop Olympic added 3 cents to A\$2.35, Elders IXL 1 cent to A\$2.75 ex-script, while Howard Smith slipped 10 cents to A\$4.10.									

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enjoy your complimentary copy of the Financial Times as a guest of these Hotels:									
Crest Hotel, Kapstadt									
Atlantic Hotel, Am der Alter Ramada, Grote Bleichen									

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... 1,116,200 5% + 7%

2190.7 (13/2)	1740.82 (31/10)	Base value of all indices on 100 except JSE Gold—255.7, JSE Industrial—
2319.9 (30/9)	2348.5 (8/7)	264.3, and Australia. All Ordinary and Metals—500, NYSE All Common—500
		Standard and Poors—10; and Toronto Composite and Metals—1,000, Toronto

1800  SINGAPORE

1700 July 31, 1964-100

1500  **Mesh Iai**

1900 Aug Sep Oct Nov 1985

earlier profit-taking in Hong Kong where the Hang Seng index fell 5.33

cents to HK\$30.50 on continued rumours that it might spin off Cathay Pacific Air-

China Gas slipped 30 cents to HK\$12.60 and Hongkong Electric lost 5 cents to

**SOUTH AFRICA**

Genting was down 15 cents at \$55.55, Hov. Box Brothers slipped 2 cents to \$33.00.

R9.75 and Driefontein fell 75 cents to R55.50. lower at S\$1.48 and Singapore Press gave up 5 cents to S\$6.45.

1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm, November 21

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Continued on Page 33



## AMEX COMPOSITE PRICES

Prices at 3pm, November 21

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**WORLD ECONOMIC INDICATORS**  
every Monday—Only in the Financial Times

Continued on Page 31



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Confident dash to fresh high

CONFIDENCE in the outlook for US interest rates reignited Wall Street stocks yesterday, sending market indices to new peaks in increased trading, writes Terry Byland in New York.

By 3 pm, the Dow Jones industrial average was up 11.7 at 1450.89.

The market opened strongly on the back of the surge in bond prices late in the previous session.

The Dow gained nearly 9 in the first half hour, backed by good gains in IBM and Merck, which both reached new 52-week highs. Gains quickly spread over the full range of the market.

The Standard & Poor's 500 index and the Dow composite index also broke new ground and confidence in falling interest rates pushed utility stocks ahead, bringing a sharp gain in the Dow utility average.

Interest-rate optimism remained strong in the bond market, although bond prices settled lower as traders awaited news from the day's auction of 10-year Treasury securities. Satisfactory demand at this week's auctions has been a major boost for Wall Street.

In pre-close trading, Treasury 10-year and 30-year securities, due for auction

today, were buoyant, confirming the single-digit yields on long-dated Treasury issues which have reappeared this week after a five-year absence.

Among banks J.P. Morgan established a new peak rising 5 1/2 to 57 1/2, while Citicorp rose 1 1/2 to 54 1/2, Chase Manhattan 1 to 56 1/2, and Bankers Trust 5 1/2 to 57 1/2.

IBM touched \$140 in heavy turnover before settling at \$139 1/2, a gain of 3/4 and also a new peak.

Honeywell, 1 1/2 up at \$67 1/2, and Digital Equipment, 1 1/2 up at \$118, responded vigorously to demand in the computer sector. Burroughs was less active, adding 3/4 to \$59 1/2, as was NCR 3/4 up at \$37 1/2.

Pharmaceuticals, Wall Street's favourite dollar-oriented issues because half their sales are made outside the US, soared again. Merck gained 1 1/2 to \$123 1/2, and other strong features included Pfizer, up 1 1/2 to \$54, Bristol-Myers, up 1 1/2 to \$63 1/2, and Upjohn, 1 1/2 higher at \$131.

But car stocks, chastened by layoffs at Buick plants because of falling demand, managed only minor improvements. General Motors added 3/4 to \$71, Ford 3/4 to \$54 1/2 and Chrysler 3/4 to \$44 1/2.

Chemical industry stocks were also less active than other sectors. Monsanto added 3/4 to \$45 1/2, but Dow edged up only 3/4 to \$38 1/2.

Airlines turned in a disappointing performance, with only North West Air, a takeover spot, gaining \$2 to \$52. Other domestic carriers suffered profit-taking which left United 3/4 lower at \$49 1/2, and Delta down 3/4 at \$40 1/2.

Railways responded well to the signs of continued growth in the US economy. Burlington Northern gained \$1 to \$68 1/2, and CSX, at \$ 28 1/2, was 3/4 better.

Also active was Texaco, which rallied 3/4 to \$39 1/2 after falling sharply this week on the court ruling that it should pay \$10.5bn to Pennzoil over the Getty Oil acquisition. Other oil stocks lay dormant, although Standard Oil of Ohio (Sohio) added 3/4 to \$52 1/2.

Allied-Signal, which is making a major spin-off of about 30 subsidiaries, edged up 3/4 to \$45 1/2 in active trading. Barnes Group, which is to buy 1m of its shares, gained 3/4 to \$25 1/2.

In the credit market, the Fed reversed the policies of the past two sessions by supplying funds through \$2bn in customer re-purchase arrangements when federal funds touched 8 1/2 per cent. The rate then dipped below 8 per cent, but this had little effect elsewhere in the market.

Bond prices settled back as the Treasury auction was opened but dealers said there was little selling.

### TOKYO

## Rate moves rekindle enthusiasm

ENTHUSIASM for stocks increased slightly in Tokyo yesterday as US interest rates continued to fall and the Bank of Japan eased its policy of guiding short-term rates higher, writes Shigeo Nishitani of Jiji Press.

Some blue-chips, which had risen on Wednesday in heavy buying by investment-trust funds, were sold yesterday for quick profits, with some investors concerned about the uncertainty of the market. However, large-capital issues and stocks with large hidden assets attracted buyers.

The Nikkei average gained 54.13 to finish at 12,697.02 with 343m shares traded, little changed from Wednesday's 348m. Losses marginally outnumbered gains by 403 to 400, with 138 issues unchanged.

The advance continued to be led by blue-chips - particularly electricals and precision-instrument shares. The leaders were spurred on by continued buying by investment-trust funds and overnight rises in the prices of Japanese shares traded on the New York Stock Exchange in the form of American Depositary Receipts (ADRs).

Oki Electric, most active with 12m shares traded, firmed Y34 to Y670 on rumours of a business agreement with Nippon Telegraph and Telephone. Hitachi added Y7 to Y728, Fujitsu Y20 to Y1,080, NEC Y10 to Y1,240 and Nippon Kogaku Y36 to Y958.

Blue-chips hit by profit-taking included Konishiroku Photo, which was down Y11 at Y996.

Among favoured big-capital issues, Mitsubishi Heavy Industries gained Y15 to Y375 with 8.7m shares traded, the second most active stock of the session. Nippon Steel gained Y8 to Y160 and Tokyo Electric Power Y30 to Y2,330.

Of the hidden-asset issues, Sumitomo Warehouse gained Y12 to Y602, Mitsubishi Estate Y60 to Y1,140 and Sumitomo Realty and Development Y59 to Y1,050.

Constructions also advanced. Ohbayashi climbed Y17 to Y372 and Kajima Y9 to Y462.

With blue-chips showing signs of levelling off, investors' interest began shifting to other issues. Some large securities houses felt the market would remain confused for some time.

Foreign buy orders of 20m shares placed with the four leading securities firms surpassed sell orders for 18m shares. Foreign activity centred on non-life insurance stock, blue-chips and trading houses.

The bond market strengthened in response to the easing of the central bank's policy towards short-term interest rates and lower US interest rates.

With trading among brokers picking up, the yield on the benchmark 6.8 per cent government bond due in December 1994 fell to 6.510 per cent at one stage, but closed at 6.605 per cent, down from Wednesday's 6.780 per cent.

Many institutional investors remained cautious about market prospects and tended to sell in the face of fast-rising bond prices. Volume on the over-the-counter market continued thin.

Source: Merrill Lynch

Corporate Nov 21\* Price Yield Prev  
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### EUROPE

## Bulls fuel stampede to peaks

ANOTHER HANDFUL of records was achieved on the European bourses yesterday as institutional and foreign investors continued the bull run that has stamped over most of the recently established trading peaks.

Frankfurt, refreshed by its Repentance Day break, scored a solid advance with a 21.9 gain in the Commerzbank index to 1,764.8, not far from its all-time peak achieved only a fortnight ago.

Chemical, bank and car stocks sparked with Bayer and BASF showing gains of DM 5.50 each to DM 260 and DM 267.50, respectively. Hoechst scored a proportionally more impressive DM 5 to rise to DM 256.50 and Schering picked up DM 4.50 to DM 666.

In banks, gains of DM6 were the order of the day for Commerzbank, Dresdner Bank and Deutsche Bank at DM 273, DM 343.50 and DM 712.50 respectively, and Bayerische Vereinsbank closed DM 4 stronger at DM 438.

The bond market was particularly active, with investors lured by the fall of the dollar against the D-Mark. Gains of up to 75 basis points were achieved and the Bundesbank used the market's strength to sell DM 110.5m of public paper compared with Tuesday's sales of DM 125.5m.

Featuring high on the list of the new record-setters, Paris bubbled with investor enthusiasm fostered by hefty over-

sees buying which more than offset the normal end-of-month liquidation pressures.

The CAC General moved to a fresh peak with a 2.8 gain to 239.5.

Among the major advanced were Lafarge Coppée, Ffr 37 higher at Ffr 670, while Radiotechnique put on Ffr 15 to Ffr 410. Thomson-CSF gained Ffr 14 to Ffr 637 and Total jumped Ffr 12 to a new high for the year of Ffr 291 after announcing a new oil find.

The twin prongs of domestic institutional and heavy overseas buying were felt in Brussels taking the Stock Exchange Index to another record level with a 14.34 gain to 2,981.62. Utilities continued to set the pace with Intercom jumping Ffr 60 to Ffr 3,030, a new 1985 peak, while Elbas put on Ffr 105 to Ffr 4,900, just below its high for the year.

The bullish tone continued in Amsterdam, boosting the ANP-CBS General index to another record with a 2.9 rise to 238.0.

Banks were spotlighted. ABN glowed with a Ffr 9 gain to Ffr 552 while Azro climbed Ffr 1.60 to Ffr 98.80.

Bonds were selectively higher by up to 20 basis points.

Milan turned mixed near the close but still managed to settle at a record. The Banca Commerciale index rose 2.68 to a record 425.52. Profit-takers trimmed L64 off Fiat at L4,956, while Snia lost L10 at L6990. Olivetti put on L185 to L7,895, a high for the year.

Early hesitation was overcome in Zurich, where several key indices managed records, but the Swiss Bank Industrial index eased 0.1 to 538.3.

Madrid gained further ground, taking it to a new high, although telecommunications shed some of the recent strength.

Vienna hit another high, while Stockholm, awash with corporate news, turned lower in thin trading.

### LONDON

## Good results spur climb to record

THE CLIMB to fresh peaks continued in London yesterday where the FT Ordinary index closed 15 1/2 higher for a three-day rise of 38.4 at 1,121.6.

The broader-based FT-SE 100 index climbed 18.8 to 1,443.1.

A flow of good interim and preliminary profits reports from industry leaders such as BP, Boots, Burton and Distillers provided much of the momentum for the rise.

Active trading saw BP close 13p higher at 60 1/2p, Boots add 15p to 23 1/2p and Burton rise 15p to 62 1/2p. However, Distillers slipped 3p to 49 1/2p, the news of its good results having been discounted in the share's recent rise.

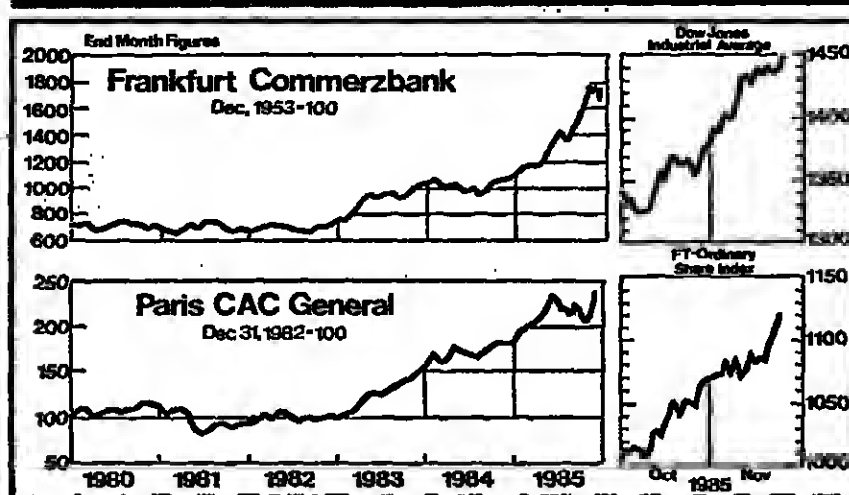
South African shares mirrored gains in Johannesburg with Anglo American 8 1/2p higher at 81 1/2p and De Beers Deferred 4 1/2p up at 34 1/2p.

Elsewhere among actives Cray Electronics added 18p to 27 1/2p. Thorn EMI firmed 20p to 41 1/2p, Beecham rose 13p to 33 1/2p and Craylatone was 10p higher at 13 1/2p. However, European Ferries shed 2 1/2p to 14 1/2p, Exel was 13p down at 33 1/2p and Jaguar lost 1p to 33 1/2p.

Interest-rate hopes and a firmer pound helped demand for government securities. Longer bonds rose about 1/4 while shorts and index-linked stocks edged up by no more than 1/4.

Chief price changes, Page 31; Details, Page 30; Share information service, Pages 28-29

### KEY MARKET MONITORS



STOCK MARKET INDICES	Nov 21	Previous	Year ago
DJ Industrials	1,450.89	1,439.22	1,201.52
DJ Transport	684.57	685.74	523.58
DJ Utilities	165.26	164.50	143.67
S&P Composite	200.78	198.98	164.52

LONDON	Nov 21	Previous	Year ago
FT Ord	1,121.6	1,106.0	909.9
FT-SE 100	1,443.1	1,424.3	1,166.6
FT-Air-shares	686.04	688.71	550.04
FT-A 500	763.12	755.39	599.31
FT Gold mines	283.6	285.2	572.3
FT-A Long grt	10.41	10.43	10.18

TOKYO	Nov 21	Previous	Year ago
Nikkei	12,697.02	12,642.89	11,249.7
Tokyo SE	1,001.20	996.80	852.73

AUSTRALIA	Nov 21	Previous	Year ago
All Ord	984.3	986.4	774.3
Metals & Mins	485.3	493.7	487.2

AUSTRIA	Nov 21	Previous	Year ago
Credit Aktien	113.03	110.09	58.43

BELGIUM	Nov 21	Previous	Year ago
Belgian SE	2,961.62	2,947.28	-

CANADA	Nov 21	Previous	Year ago
Toronto	1,911.3	1,876.3	1,961.0
Metals & Mins	2,894.9	2,811.0	2,365.8
Montreal	137.50	136.23	118.55

DENMARK	Nov 21	Previous	Year ago
SE	n/a	227.77	164.23

FRANCE	Nov 21	Previous	Year ago
CAC Gen	239.5	239.7	180.1
Ind. Tendance	139.9	136.9	98.7

WEST GERMANY	Nov 21	Previous	Year ago
FAZ-Aktien	587.08	588.79	367.74
Commerzbank	1,764.6	1,742.7	1,075.6

HONG KONG	Nov 21	Previous	Year ago
Hang Seng	1,762.51	1,757.29	1,084.35

ITALY	Nov 21	Previous	Year ago
Banca Com.	425.52	422.84	213.28

NETHERLANDS	Nov 21	Previous	Year ago
ANP-CBS Gen	238.0	236.1	175.0
ANP-CBS Ind	213.8	211.4	136.9

NORWAY	Nov 21	Previous	Year ago
Osto SE	404.51	405.07	281.41

SINGAPORE	Nov 21	Previous	Year ago
Straits Times	733.99	747.85	785.26

SOUTH AFRICA	Nov 21	Previous	Year ago
JSE Golds	-	1,224.0	1,078.5
JSE Industrials	-	1,001.2	937.8

SPAIN	Nov 21	Previous	Year ago
Madrid SE	137.34	136.73	102.18

SWEDEN	Nov 21	Previous	Year ago
J & P	1,513.68	1,518.72	1,318.99

SWITZERLAND	Nov 21	Previous	Year ago
Swiss Bank Ind	536.3	536.4	376.0

WORLD	Nov 21	Previous	Year ago
Capital Int'l	240.4	239.7	184.2

COMMODITIES	Nov 21	Previous	Year ago
(London)	Nov 21	Prev	Year ago
Silver (spot fixing)	427.45p	428.50p	-
Copper (cash)	£941.75	£945.50	-
Coffee (Jan)	£1,901.50	£1,893.50	-
Oil (spot Arabian Light)	\$27.925	\$27.925	-

GOLD (per ounce)	Nov 21	Previous	Year ago
London	\$326.00	\$325.75	-
Zurich	\$326.00	\$326.00	-
Paris (fixing)	\$326.50	\$327.70	-
Luxembourg	\$326.50	\$326.80	-
New York (Dec)	\$327.4	\$326.80	-

### DISTILLERS

## UPSURGE IN EXPORT SALES

Extracts from the Group results (unaudited) for the six months ended 30th September 1985

	Six months to 30th September 1985 £m	1984 £m	Year to 31st March 1985 £m
Turnover	641.0	554.5	1,274.3
Trading profit	111.9	79.5	233.2
Ordinary profit before tax	124.3	80.5	236.2
Taxation	(49.0)	(35.3)	(102.9)
Ordinary profit after tax	75.3	45.2	133.3
Earnings per share	20.73p	12.45p	36.71p
Dividends per share	5.5p	4.5p	15.0p

An interim dividend has been declared at the rate of 5.5p per share (last year 4.5p). The dividend is payable on 24th January 1986 to shareholders on the register at 3rd December 1985.

- Trading results for six months outstandingly good.
- Exceptional upsurge in export sales.
- Scotch whisky exports up 19% in volume.
- Gin exports up 17% in volume.

A document setting out the interim results and comments in greater detail is being posted to shareholders.

## DISTILLERS

THE NAME BEHIND THE WORLD'S LEADING BRANDS

The Distillers Company plc, Edinburgh